

1                   IN THE UNITED STATES DISTRICT COURT  
2                   FOR THE NORTHERN DISTRICT OF OHIO  
3                   EASTERN DIVISION  
4   IN RE NATIONAL PRESCRIPTION     | MDL No. 2804  
5   OPIATE LITIGATION                 |  
6   This Document Relates to:         | Case No. 17-MD-2804  
7   The County of Summit, Ohio,       |  
8   et al., v.                         |  
9   Purdue Pharma L.P., et al.         | Hon. Dan A. Polster  
10   Case No. 17-op-45004             |  
11   The County of Cuyahoga v.         |  
12   Purdue Pharma L.P., et al.         |  
13   Case No. 18-op-45090             |  
14   City of Cleveland, Ohio v.         |  
15   Purdue Pharma L.P., et al.         |  
16   Case No. 18-op-45132             |

17                   - - -

18                   Monday, December 3, 2018

19                   - - -

20                   HIGHLY CONFIDENTIAL - SUBJECT TO FURTHER  
21                   CONFIDENTIALITY REVIEW

22                   - - -

23                   Videotaped deposition of ROBERT BROWN, held  
24                   at Foley & Lardner LLP, One Biscayne Tower, 2  
25                   Biscayne Boulevard, Suite 1900, Miami, Florida,  
                 commencing at 9:26 a.m., on the above date,  
                 before Susan D. Wasilewski, Registered  
                 Professional Reporter, Certified Realtime  
                 Reporter and Certified Realtime Captioner.

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                 GOLKOW LITIGATION SERVICES  
                 877.370.3377 ph | 917.591.5672 fax  
                 deps@golkow.com

1 APPEARANCES:

2 WEITZ & LUXENBERG, P.C.

BY: PAUL F. NOVAK, ESQUIRE

3 TIFFANY ELLIS, ESQUIRE

3011 West Grand Boulevard, Suite 2150

4 Detroit, Michigan 48202

(313) 800-4170

5 pnovak@weitzlux.com

tellis@weitzlux.com

6 Representing Plaintiffs

7

8 FOLEY & LARDNER LLP

BY: JAMES W. MATTHEWS, ESQUIRE

9 111 Huntington Avenue

Boston, Massachusetts 02199

10 (617) 342-4000

jmatthews@foley.com

11 Representing Anda Inc. and the witness

12

13 WILLIAMS & CONNOLLY LLP

BY: JULI ANN LUND, ESQUIRE

14 725 Twelfth Street, N.W.

Washington, D.C. 20005

15 (202) 434-5239

jlund@wc.com

16 Representing Cardinal Health, Inc.

17

18 REED SMITH LLP

BY: SUJEY S. HERRERA, ESQUIRE

19 1001 Brickell Bay Drive, Suite 900

Miami, Florida 33131

20 (786) 747-0207

sherrera@reedsmith.com

21 Representing AmerisourceBergen Corporation and  
AmerisourceBergen Drug Corporation

22

23

24

25

1 APPEARANCES VIA TELEPHONE AND STREAM:

2 JONES DAY

BY: CASTEEL E. BORSAY, ESQUIRE

3 325 John H. McConnell Boulevard, Suite 600

Columbus, Ohio 43215

4 (614) 281-3618

cborsay@jonesday.com

5 Representing Walmart

6

7 ROPES & GRAY LLP

BY: FEIFEI (ANDREA) REN, ESQUIRE

8 1211 Avenue of the Americas

New York, New York 10036-8704

9 (212) 596 9303

andrea.ren@ropesgray.com

10 Representing Mallinckrodt

11

12 ARNOLD & PORTER KAYE SCHOLER, LLP

BY: SEAN HENNESSY, ESQUIRE

13 601 Massachusetts Avenue, NW

Washington, D.C. 20001

14 (202) 942-5644

sean.hennessy@arnoldporter.com

15 Representing Endo and Par Pharmaceutical

16

17 COVINGTON & BURLING LLP

BY: AMBER CHARLES, ESQUIRE

18 One CityCenter, 850 Tenth Street, NW

Washington, DC 20001-4956

19 (202) 662-5518

acharles@cov.com

20 Representing McKesson Corporation

21

22 ALSO PRESENT:

23 JEFF FLEMING, Videographer

24

25

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E X H I B I T S

(Attached to transcript)

ROBERT BROWN DEPOSITION EXHIBITS PAGE

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1 - - -

2 THE VIDEOGRAPHER: We are now on the record.

3 My name is Jeff Fleming, I'm a videographer for  
4 Golkow Litigation Services. Today's date is  
5 December 3rd, 2018. The time is 9:26 a.m.

6 This video deposition is being held in  
7 Miami, Florida, in the matter of National  
8 Prescription Opiate Litigation, MDL Number 2804,  
9 for the United States District Court, Northern  
10 District of Ohio, Eastern Division.

11 The deponent is Robert Brown. Counsel will  
12 be noted on the stenographic record.

13 The court reporter is Susan Wasilewski and  
14 will now swear in the witness.

15 THE COURT REPORTER: Sir, would you raise  
16 your right hand?

17 Do you solemnly swear or affirm the  
18 testimony you're about to give will be the truth,  
19 the whole truth, and nothing but the truth?

20 THE WITNESS: I do.

21 THE COURT REPORTER: Thank you.

22 MR. NOVAK: Before we begin, I'd like to  
23 just put the appearance of counsel on the record.  
24 This is Paul Novak and also Attorney Tiffany  
25 Ellis of the Weitz & Luxenberg firm on behalf of

1 the Track One Plaintiffs pursuant to a notice of  
2 deposition that was issued for the deposition  
3 today under the Federal Rules of Civil Procedure  
4 and the deposition protocol.

5 Can the other counsel place their appearance  
6 on the record?

7 MR. MATTHEWS: Good morning. It's James  
8 Matthews of Foley & Lardner for Anda, Inc., and  
9 for the witness.

10 MS. LUND: Juli Ann Lund from Williams &  
11 Connolly for Defendant Cardinal Health.

12 MS. HERRERA: Sujey Herrera from Reed Smith  
13 for Defendant AmerisourceBergen Drug Corporation.

14 MR. NOVAK: And counsel on the phone want to  
15 place their appearance on the record?

16 MR. HENNESSY: Good morning. This is Sean  
17 Hennessy from Arnold & Porter on behalf of the  
18 Endo and Par Pharmaceutical defendants.

19 MS. BORSAY: Good morning. Casteel Borsay  
20 with Jones Day on behalf of Defendant Walmart.

21 MS. CHARLES: Good morning, Amber Charles  
22 with Covington & Burling on behalf of Defendant  
23 McKesson Corporation.

24 MR. NOVAK: Any other counsel on the phone?

25 (No response.)



1 MR. NOVAK: All right. We've marked as  
2 Deposition Exhibit Anda-Brown 1 the Notice of  
3 Videotaped Deposition for today, really more for  
4 record purposes than anything else, but I'll hand  
5 a copy to counsel if they need or want it.

6 (Anda-Brown Exhibit 1 was marked for  
7 identification.)

8 ROBERT BROWN, called as a witness by the  
9 Track One Plaintiffs, having been duly sworn,  
10 testified as follows:

11 DIRECT EXAMINATION

12 BY MR. NOVAK:

13 Q. Good morning, Mr. Brown. Could you state  
14 your full name for the record?

15 A. Robert I. Brown.

16 Q. Okay. And where do you currently live?

17 [REDACTED]  
18 [REDACTED]

19 Q. Okay. How long have you lived at that  
20 address?

21 A. Since December 2013.

22 Q. I'd like to start by having you talk a  
23 little bit about your educational background and  
24 employment history prior to working at a time for  
25 Anda.

1           Can you give me a summary of just your  
2       educational background?

3           A.    Okay.  I have a bachelor of arts degree from  
4       the University of Michigan majoring in history and  
5       political science, graduating December 1976, and I  
6       have a law degree from Wayne State University law  
7       school in Detroit, graduating December 1986.

8           Q.    Okay.  Can you give me a brief description  
9       of any employment work you had in the pharmaceutical  
10      industry prior to working for Anda?

11          A.    Prior to working for Anda, I was the senior  
12      vice president and general counsel for the Harvard  
13      Drug Group that was headquartered in Livonia,  
14      Michigan, and I was at that position from April 2006  
15      to April 2012.

16          Q.    Okay.  Is it fair to say that the work at  
17      the Harvard Drug Group was your only work in the  
18      pharmaceutical industry prior to your time at Anda?

19          A.    Yes.

20          Q.    Okay.  And what did you do -- or actually,  
21      I'll start over.

22                Can you describe for me generally what type  
23      of company Harvard Drug Group was?

24          A.    Harvard Drug Group was a secondary supply  
25      wholesaler to the pharmaceutical industry primarily

1     pharmacies, as well as some other types of companies  
2     that sold pharmaceutical products and long-term care  
3     and some -- a few hospitals.

4           Q.     Okay. In the beginning of that answer you  
5     used the term "secondary supply wholesaler."

6           A.     Correct.

7           Q.     Can you give me a description as to what  
8     that term means?

9           A.     Yes. In the pharmaceutical distribution  
10    industry there are three major primary wholesalers,  
11    AmerisourceBergen, McKesson and Cardinal that  
12    probably account for somewhere from 92 to 94 percent  
13    of the business that is conducted in wholesale  
14    pharmaceuticals. Secondary, there are a number of  
15    secondary suppliers that assist their customers who  
16    may need items that their primary wholesaler does  
17    not carry at a particular time or there may be a  
18    certain brand -- brand is a bad term. I was going  
19    to say SKU but I don't know if that translates well.  
20    But you have multiple manufacturers who make a  
21    certain product in most cases and maybe the primary,  
22    you know, carries three of those manufacturers,  
23    maybe a secondary carries a fourth that is desirable  
24    to certain customers of that pharmacy, so they'll  
25    purchase from a secondary supplier for items that

1       they may not be able to get from their primary  
2       wholesaler.

3           Q.    Okay.  I think we'll explore that a little  
4       more later --

5           A.    Okay.

6           Q.    -- this morning.

7           A.    Okay.

8           Q.    But I appreciate your answer.  By the way, I  
9       usually give a few instructions at the beginning of  
10      the deposition, which I just completely skipped  
11      over, so I'll do them now.

12          A.    Okay.

13          Q.    I want to make sure that when I ask  
14      questions, make sure that your answer is verbal.  
15      It's difficult for the reporter to transcribe  
16      nonverbal answers, although they will get picked up  
17      on the videotape.

18                Secondly if there is any question that I ask  
19      that you don't understand or feel needs to be  
20      rephrased, let me know, and I'll try to rephrase it  
21      in a manner that makes sure we're both on the same  
22      wavelength.

23                We've talked a little bit about your  
24      experience at Harvard Drug Group.  Was Harvard Drug  
25      acquired at some point?

1           A.     Well, I guess at what -- acquired and at  
2     what time, because there were several transactions  
3     both before I arrived at Harvard and after I left.  
4     So I guess I'm trying to get some clarification on  
5     time period or, you know -- because --

6           Q.     Let me -- I'll ask a different question.

7           A.     Okay.

8           Q.     Is Harvard Drug Group still in existence  
9     today?

10          A.     My understanding is that when Cardinal  
11     Health purchased Harvard, I believe in 2014, and I  
12     believe that the name Harvard is no longer utilized  
13     in the industry. I think it was merged into Belco,  
14     I believe.

15          Q.     Okay.

16          A.     But that was -- I -- just to clarify, that  
17     was after I left Harvard.

18          Q.     Yeah. Can you give a general description as  
19     to what your responsibilities were at Harvard Drug?

20          A.     They were varied because it was senior vice  
21     president of business development and general  
22     counsel, so I was responsible for external  
23     acquisitions, we did five when I was there, and I  
24     was responsible for finding the acquisitions and  
25     vetting them and organizing the due diligence

1 process and working with the outside counsel and  
2 accountants to -- to finalize the agreements and  
3 help with the integration of those companies.

4 I was responsible for all company internal  
5 agreements that dealt with vendors, with customers,  
6 with credit. I was responsible for -- we had  
7 several offices throughout the country. I was  
8 responsible for various leases. I was responsible  
9 for managing our veterinary distribution -- First  
10 Vet, which was a division of the company.

11 And, really, you know, worked -- we also had  
12 a private label company that was incorporated into  
13 Harvard called Major Pharmaceuticals. I was  
14 involved with the contracts that were there. I  
15 worked with pretty much every department, including  
16 compliance.

17 Q. Okay. That was where I was going next.

18 A. Okay.

19 Q. Can you describe for me what your  
20 responsibilities at Harvard Drug were as it related  
21 to compliance?

22 A. It was overall working -- working with the  
23 compliance department and external counsel who  
24 compliance -- the compliance department really had  
25 more of the interface, direct interface, because

1       they had been there -- they had all been people that  
2       had been worked with before I got there, but  
3       basically, you know, helping -- assisting when it  
4       was necessary or when it was appropriate for me to  
5       be involved with any contracts they had, any product  
6       registrations, through Major, through any -- and  
7       that role changed, I will tell you.

8               When I first got there it was more, you  
9       know, legal working with customers. As time went  
10      on, and particularly after the -- a consent judgment  
11      following -- or consent following a suspension order  
12      was issued, I was -- I was the main person in  
13      working with both the DEA and the administrative law  
14      judge in ensuring that we got our license restored  
15      and that we developed processes and procedures to  
16      ensure that we would not have those issues again  
17      with respect to controlled substances.

18      Q.     Okay. The suspension to which you referred  
19      in the last part of that answer, was issued by the  
20      DEA against Harvard Drug?

21      A.     Yes. I mean, signed by an administrative  
22      law judge in June 2010.

23      Q.     Okay. And can you describe for me the  
24      circumstances which led to the DEA issuing a  
25      suspension of Harvard Drug?

1           A.     At -- I'll try to put it in some context,  
2     because this was something that was taking place  
3     throughout the industry with the awareness of opioid  
4     distribution, so-called pill mill, both in, you  
5     know, in Florida and other places, and Harvard was  
6     one of the distributors that was probably, you know,  
7     caught, you know, like most of the industry, where  
8     probably didn't, in hindsight, didn't probably have  
9     the diligence that certainly has now in terms of  
10    vetting customers and really, you know, examining  
11    the types of customers and also the volumes of  
12    controlled substances that were being sent or  
13    distributed to pharmacies and, in some cases,  
14    physicians as well.

15           Q.     Were there particular types of controlled  
16    substances that were the subject of the DEA's  
17    suspension order against Harvard Drug?

18           A.     It was primarily oxycodone. There was some  
19    hydrocodone products, but it was primarily  
20    oxycodone.

21           Q.     And the DEA concluded that Harvard Drug  
22    didn't exercise the requisite amount of due  
23    diligence in adhering to suspicious order monitoring  
24    requirements as it related to oxycodone?

25                   MR. MATTHEWS: Objection.



1 MS. LUND: Objection.

2 A. I think it was more -- it wasn't just  
3 suspicious orders. It was an overall -- I would say  
4 an overall due diligence in terms of customers,  
5 customer vetting, in terms of, you know, knowing --  
6 knowing your customer. And while that isn't, you  
7 know -- it may not be written that is a require --  
8 that is something that is a requirement, to know  
9 your customer, and I think they concluded that there  
10 were certain customers that the company knew or  
11 should have known required additional scrutiny.

12 Q. Okay. How is it that you came to work for  
13 Anda?

14 A. The way it worked was Harvard was acquired  
15 by a company called Court Square Partners. It was a  
16 private equity firm. The CEO, who had hired me, and  
17 the president had retired and basically they brought  
18 in a new executive team and they replaced pretty  
19 much all the prior senior management. I was  
20 retained as senior -- as a general counsel, but they  
21 had -- they were coming to a point where, you know,  
22 they were looking into the future to -- private  
23 equity, you look to sell the company, and, you know,  
24 if you can eliminate people that -- salaries, I  
25 don't say people, positions, you know, it probably

1        excels better and they made a determination they  
2        didn't really need a general counsel, but the CEO  
3        of -- who was the CEO, Terry Haas, had told Jay  
4        Levine, who was the former president of Harvard,  
5        look, Robert is doing a great job for us, I don't  
6        want to see him out of a job, and that he knew that  
7        Jay was -- had a very good relationship with Anda  
8        and with Al Paonessa, who was the president of Anda  
9        and he said, why don't you explore, even though Anda  
10       was a competitor, why don't you see if they need  
11       somebody who can do this.

12                And it turned out that Anda was looking for  
13       a director of regulatory compliance focusing on DEA  
14       and controlled substance issues, and because, as I  
15       mentioned, once we had the suspension, I kind of  
16       became immersed in working with our DEA counsel, and  
17       our local counsel with respect to the administrative  
18       law judge, as well as the DEA directly, and  
19       internally to develop better systems and processes  
20       so that we could get our license back, which we did,  
21       and they were looking for someone to specialize in  
22       that area, and they interviewed me and I began work  
23       there on -- the end of April 2012.

24                Q.     Okay.     Who was it at Anda who interviewed  
25       you for the position?

1           A.     It was -- there was a phone interview with  
2     Al Paonessa, who was the president, and Michael  
3     Cochrane who was the executive director of  
4     regulatory compliance. He was responsible for  
5     licensing, for the operations of -- the compliance  
6     operations of all the warehouses, which at that time  
7     were two. He had all the different responsibilities  
8     and he really wanted somebody to focus on the  
9     controlled substance issues.

10           So Allen -- Michael interviewed me by phone  
11     and then in my in-person interview, Al and Patrick  
12     Cochrane, who was the Vice President of Operations,  
13     and I think it was some of the senior sales and  
14     purchasing executives. It turned out that the day I  
15     came down for my interview, Michael's son was born  
16     and so he wasn't able to attend my interview.

17           Q.     Okay. In the interview process, were there  
18     any particular responsibilities that were conveyed  
19     to you as the types of things you would be working  
20     on?

21           A.     Well, primarily to ensure that we were  
22     selling -- basically to ensure that we were selling  
23     the right products to the right customers and being  
24     able to vet -- having enough information on each  
25     customer to have systems in place to look at each

1 customer and determine are these the customers that  
2 we -- that we need to sell to and what are we  
3 selling to them. That was the basic responsibility  
4 that I was told.

5 Q. And was there a particular emphasis, as you  
6 were interviewing for the position, on selling the  
7 right product to the right customer as it related to  
8 opioids?

9 A. Yes. It was controlled substances, so  
10 making determinations, should we sell controls at  
11 all, are these the right -- to these customers, you  
12 know, on a customer by customer basis, should we  
13 sell controls, you know, what quantities. If we  
14 agree that we're satisfied, what quantities, what  
15 products and really make sure that we had systems in  
16 place to look at each customer and make a good  
17 determination to protect the company.

18 Q. As you were exploring the prospect of  
19 working for Anda, did they describe to you, that is  
20 representatives of Anda, any particular regulatory  
21 challenges that they faced?

22 MR. MATTHEWS: Objection.

23 A. I mean, they really didn't -- that did not  
24 come up in the discussions that we had, no.

25 Q. Did anyone at Anda discuss with you

1 outstanding regulatory compliance issues that the  
2 company had with the DEA?

3 A. Not during my interview process.

4 Q. Okay. What else did you do to familiarize  
5 yourself with Anda prior to taking the position?

6 A. Basically, you know, learned about the  
7 company, went on the website, looked at, you know,  
8 where -- what their position in the industry was,  
9 who some of the key people were, some of the --  
10 found out some of the customers. Because Harvard  
11 and Anda did share customers. Now, again, I mean,  
12 so I wasn't looking for sales information or pricing  
13 or any of that, but just to understand, you know,  
14 the type of business that Anda had.

15 Q. Now, you had earlier characterized Harvard  
16 Drug as a secondary wholesaler.

17 A. Correct.

18 Q. Is that an accurate description of Anda as  
19 well?

20 A. Yes, it is.

21 Q. Okay. And in particular, was it your  
22 understanding coming into the position at Anda that  
23 they were a secondary supplier, for the most part,  
24 as it related to opioid products?

25 MR. MATTHEWS: Objection.

1           A.     Yes.    Yes.

2           Q.     Okay.   Prior to your time -- I'll start  
3     over.

4                   When you were at Harvard Drug, did you  
5     participate in any industry trade associations that  
6     dealt with the wholesale distribution of  
7     pharmaceutical products?

8           A.     I'm trying to think of the time frame.   I  
9     certainly read up on different items.   I did go to  
10    some industry conferences and also I did -- because  
11    again, my role was multifaceted.   I also went to  
12    different conferences that were learning about  
13    different aspects of the pharmaceutical industry in  
14    general, and in many cases looking for what would be  
15    a, you know, potential add-on for the company and  
16    maybe a little bit out of the traditional, you know,  
17    pharmaceutical distribution but maybe like to either  
18    different products or different customers.

19                   So yes, I did go to industry conventions or  
20    seminars and I also read up on these and I -- and  
21    also after we had our issues with the DEA, I did go  
22    to some industry conferences to -- from HDA to  
23    become more conversant with what others in the  
24    industry were doing as well as what the HDA had  
25    recommended and what they were doing with respect to

1 DEA.

2 Q. Okay. You referred to HDA in that answer.

3 Can you tell me what HDA is?

4 A. Well, it's now called -- it's now HDA,  
5 Health Distribution Association. It's the major  
6 industry representative. It used to be HDMA, Health  
7 Distribution and Management Association, but it's  
8 now primarily focused on distributors and it's based  
9 outside of Washington, D.C.

10 Q. Okay.

11 MR. NOVAK: I'll have this marked.

12 (Anda-Brown Exhibit 2 was marked for  
13 identification.)

14 BY MR. NOVAK:

15 Q. We've had a document marked as Anda --  
16 Deposition Exhibit Anda-Brown 2?

17 A. Okay.

18 Q. And the document is comprised of both an  
19 e-mail and an attachment. The e-mail sent to Robert  
20 Brown from Michael Cochrane with -- bearing the  
21 Bates number Anda\_Opioids\_MDL 85677, and then the  
22 attachment is a multipage document bearing the Bates  
23 number Anda\_Opioids\_MDL 85679 and continuing through  
24 85690.

25 A. Uh-huh.

1           Q.    Mr. Brown, is this an e-mail and attachment  
2           that you would have received during your employment  
3           with Anda from Michael Cochrane?

4                   MR. MATTHEWS:  Objection.

5           A.    I -- based on what I'm seeing, it appears  
6           that's the case.  I don't have -- I don't have  
7           firsthand recollection of this, but yes, it -- you  
8           know, it's -- it look -- it certainly appears that I  
9           was -- that Michael sent me this survey and I'm sure  
10          I reviewed it, if I -- although again, I don't  
11          have -- I don't have firsthand recollection at  
12          this -- as we sit here today, but it certainly looks  
13          like something that I would have received.

14          Q.    Okay.  Now, at the top, in the portion of  
15          the document that is the e-mail from Mr. Cochrane to  
16          you, it simply says:  See below, we should go.

17                   And that appears to be referencing a  
18          potential DEA-HDMA meeting that HDMA was attempting  
19          to schedule.

20          A.    Uh-huh.

21          Q.    Do you recall whether you actually attended  
22          the meeting that's referenced in this document?

23          A.    You know, I don't recall and to be -- again,  
24          I'm -- I don't really want to speculate, but I'm  
25          just not sure if that meeting was ever actually



1 held.

2 Q. Okay. Let me ask you more generally. What  
3 was your understanding or, well, actually, I'll take  
4 a step back and ask a different question.

5 During your time at Anda, did you  
6 participate in any HDMA regulatory committees?

7 A. Not committees. I believe Michael was on  
8 those, so I don't -- I don't believe I participated  
9 on the committees themselves.

10 Q. Okay. In addition to committees, HDMA  
11 provided conferences to educate industry  
12 participants in regulatory compliance matters?

13 A. Yes, they did.

14 Q. Okay. Did you participate in those?

15 A. Yes.

16 Q. Okay. Did you review HDMA publications  
17 designed to educate industry participants about  
18 regulatory compliance?

19 A. Yes.

20 Q. Were there particular compliance  
21 publications that HDMA issued that you were  
22 knowledgeable of?

23 A. I can't recall offhand but I -- I do know  
24 that -- I don't know if it was publications or  
25 e-mails or, you know, certain items that were

1 distributed to industry, and yes, I would have -- I  
2 would have reviewed those. I'm not sure how to  
3 quite characterize them but yes, I certainly did  
4 review various HDMA recommendations, pronouncements,  
5 et cetera.

6 Q. Okay. If you turn to the page of Deposition  
7 Exhibit Anda-Brown 2, bearing the Bates number  
8 85679.

9 A. Okay.

10 Q. There is a reference in the first bullet  
11 point to a document titled: HDMA Industry  
12 Compliance Guidelines, Reporting Suspicious Orders  
13 and Preventing Diversion of Controlled Substances.

14 Do you see that reference?

15 A. Yes, I do.

16 Q. Does that refresh your recollection as to  
17 one of the publications that, issued by HDMA, that  
18 you would have reviewed in your time at Anda?

19 A. I can't say specifically. I mean, I did  
20 review a lot of industry publications -- documents  
21 and so on. I mean, I can't particularly say. I  
22 mean, this was -- this looks like it was, you know,  
23 June 1st, 2011, which was before I got to Anda.  
24 I -- I mean I just -- I don't know.

25 Q. Okay. But your understanding is that HDMA

1 provided these industry guidelines to provide  
2 assistance to all the industry participants as it  
3 related to distribution and regulatory compliance?

4 MR. MATTHEWS: Objection.

5 MS. LUND: Objection.

6 Q. You can answer.

7 MR. MATTHEWS: You can answer.

8 A. My understanding is yes.

9 Q. And you participated in industry conferences  
10 from time to time?

11 A. Yes.

12 MR. NOVAK: We'll have this marked as  
13 Anda-Brown 3.

14 (Anda-Brown Exhibit 3 was marked for  
15 identification.)

16 BY MR. NOVAK:

17 Q. We've had marked as deposition  
18 Exhibit Anda-Brown 3, a document that appears to be  
19 an e-mail from Robert Brown to a number of different  
20 participants, which also forwards an HDMA weekly  
21 digest. The Bates number for the document is  
22 Anda\_Opioids\_MDL 598068 through 598071.

23 And let me ask just a couple general  
24 questions as it relates to Anda-Brown Exhibit 3.  
25 The first one relates to the weekly digest. Were

1       those reports that you received on a weekly basis  
2       during your time as the director of regulatory  
3       compliance at Anda?

4           A.     Yes.

5           Q.     And was there useful information conveyed on  
6       those as to things going on in the industry?

7                   MR. MATTHEWS:  Objection.

8           A.     Yes.

9           Q.     Okay.  In particular, if you look at  
10       Anda-Brown 3, the page ending in 598069, there is  
11       reference -- there is reference at the top of the  
12       page to a 2015 distribution management conference  
13       and expo to explore critical supply and chain  
14       topics.

15                   Do you see that reference?

16          A.     Yes.

17          Q.     Okay.  And under that there are a number of  
18       what are referred to as session highlights.  Do you  
19       see that reference?

20          A.     Yes.

21          Q.     One of which is a bullet point entitled:  
22       Applying ARCOS Data Analysis to Suspicious Order  
23       Monitoring Programs.

24                   Do you see that?

25          A.     Yes.

1 Q. Do you know whether you attended this  
2 particular HDMA distribution management conference?

3 A. Yes, I did.

4 Q. Okay.

5 THE VIDEOGRAPHER: Perfect.

6 Q. Did you attend the session of the  
7 distribution management conference dealing with the  
8 application of ARCOS data to suspicious order  
9 monitoring programs?

10 A. I can't recall specifically, but I would --  
11 without getting into speculation, I believe I would  
12 have, I just can't specifically recall. Sitting and  
13 doing, but yes, that would have been something I  
14 would have done.

15 Q. Well, let me ask more generally. Can you  
16 describe for me your understanding as to how ARCOS  
17 data might be used for purposes of facilitating  
18 compliance with suspicious order monitoring  
19 requirements?

20 A. What the DEA requires is that orders of  
21 Schedule II and Schedule III narcotics are  
22 submitted, each distributor is -- manufacturer  
23 and -- I'm trying to remember -- certainly,  
24 actually, pharmacy are required to submit those  
25 reports to the DEA and the DEA uses the data the way

1       they would use it and, you know, if -- I don't  
2       really want to speculate because the DEA doesn't,  
3       frankly has not in the past shared a lot of  
4       information about the ARCOS data that they receive  
5       based on, I guess, what they claim are privacy  
6       concerns, so they haven't really shared, you know,  
7       the exact way they use it, but certainly I would --  
8       by getting information of what products are sold to  
9       which customers and which and how -- and the  
10      quantities and by how many sources, you know, I'm  
11      sure that that -- I would think that would help them  
12      in some of their analysis in determining trends in  
13      the industry and maybe specific customers, but  
14      again, I would say that some of that is speculation  
15      only because they don't share the specifics of how  
16      they utilize it.

17           Q.    Okay. My question, I think, is a little  
18      different. What I'm asking is are there particular  
19      uses of ARCOS data that Anda would use for purposes  
20      of facilitating suspicious order monitoring  
21      compliance?

22           A.    I would certain -- certainly the information  
23      that is used in -- to prepare the ARCOS reports is  
24      absolutely utilized. I -- I'm not sure I would  
25      characterize it that it would be the report itself.

1 It's really the data and the information that goes  
2 into those: Sales reports, sales history, you know,  
3 for each customer, per product, per what -- yes, and  
4 that -- and some of that information is shared in  
5 ARCOS but it's actually a lot broader information  
6 that Anda would use.

7 Q. During the time that you were employed at  
8 Anda, did the ARCOS data to which you had access,  
9 was it solely the data supplied by Anda?

10 A. Yes.

11 Q. Did you have access to ARCOS data supply --  
12 let me step back for a second. I'll ask a different  
13 question.

14 At various times during your employment at  
15 Anda, they were a subsidiary of different drug  
16 manufacturers. Is that correct?

17 A. Yes.

18 Q. During the time, can you go through the  
19 different manufacturers who owned Anda?

20 A. To the best of my recollection, and there  
21 was a little -- when I got there, Watson  
22 Pharmaceuticals owned Anda. At some point, I want  
23 to say maybe 2013, but I'm not sure, Watson bought  
24 Actavis, but the Actavis name became the company --  
25 you know, the overriding company, I guess, for

1 brands -- branding, and again, not -- not to be  
2 confused with brand drugs, but the brand -- it was a  
3 generic company.

4 And then in 2013 -- maybe 2013, 2014,  
5 Allergan bought Actavis, and they used that name as  
6 the encompassing, and Allergan was a brand  
7 manufacturer and was buying -- you know, was getting  
8 generics. It was buying a generic -- bulk buying  
9 the product.

10 Q. Okay.

11 A. And then, well, of course, before I left,  
12 Teva then bought -- in 2016 Teva bought -- well,  
13 they bought -- they bought the generic products from  
14 Allergan and then they also acquired Anda.

15 Q. Okay. Before we went into that chain of  
16 ownership, we were talking about ARCOS data. During  
17 the time you were employed at Anda, did you have  
18 access to the ARCOS data submitted by any of the  
19 manufacturers that you just identified?

20 A. No.

21 Q. Okay. So you didn't have access to Watson's  
22 ARCOS data?

23 A. No.

24 Q. And not Actavis's?

25 A. No.



1 Q. Or Teva's?

2 A. No.

3 Q. Or Allergan's?

4 A. Correct.

5 MR. NOVAK: Okay. Why don't we take our  
6 first break.

7 THE VIDEOGRAPHER: Off the record, 10:06 a.m.

8 (Recess from 10:06 a.m. until 10:25 a.m.)

9 THE VIDEOGRAPHER: On the record, 10:25 a.m.

10 BY MR. NOVAK:

11 Q. Okay. We're back on the record. Mr. Brown,  
12 we talked a little bit about the discussions you had  
13 with Anda employees and officers in the interview  
14 process. We didn't really go through what your job  
15 responsibilities actually were when you began with  
16 the company. Can you describe those for me?

17 A. There were, under regulatory compliance that  
18 Michael, Michael Cochrane was executive director,  
19 there was a licensing division or subset, and a  
20 controlled substance subset, and I was responsible  
21 for the controlled substance division of, if you  
22 will, of regulatory compliance and when I came there  
23 were two people who were analysts who reported to  
24 me, and then the other -- the licensing -- the  
25 people they reported to Emily Schultz.

1           Q.     Okay.  The people who reported to you were  
2     who?

3           A.     Sabrina Solis and Mary Barber.

4           Q.     And what were your duties managing that  
5     controlled substance area of compliance?

6           A.     I mean, the overall responsibility was to,  
7     one, review every customer who applied for -- to  
8     purchase controlled substance, substances.  Those  
9     were new -- new control customers.

10                   The other was to review current customers'  
11     purchases of controlled substances in terms of what  
12     they were buying, how much, all different -- all  
13     different factors to ensure that we really had a  
14     good handle on each customer buying controls.

15                   The next part was if a customer, and we did  
16     have limits on the amount of controls that a  
17     customer could purchase in a given month and they  
18     were by family, so, for example, alprazolam, if it  
19     was 1,000 alprazolam a month, that would mean it  
20     didn't matter if it was two milligram, one  
21     milligram, .5 milligram, it was 1,000.  So we would  
22     get requests from customers saying, you know, I'd  
23     like to purchase more alprazolam, I've reached --  
24     I'd like to raise my limits, so we would analyze  
25     each one of those requests because they were done on

1 an individual basis based on the -- based on  
2 information that a customer would submit to justify  
3 why they would want a limit increase, and so those  
4 are the kind -- those are the kinds of things that  
5 we would do.

6 And, yeah, those were primarily -- it was  
7 really customer diligence at all different levels.

8 Q. Okay. In that answer you said you would  
9 analyze each one of the requests of a customer to  
10 increase their control limit.

11 A. Uh-huh.

12 Q. In answering that way, did you mean you  
13 personally or someone within your team?

14 A. It would either be Sabrina, Mary or myself.  
15 Each person in our team had authority to make  
16 decisions, but they were always free -- if they  
17 weren't sure, they were free to come to me and I  
18 would be happy to be -- not -- I would be the person  
19 responsible if they had a question, but they had --  
20 they had authority. They were trained and Sabrina  
21 had been with the company seven -- seven, eight  
22 years by that time, Mary had been in compliance. I  
23 mean, they were both there before I was but she had  
24 a compliance background. So these were people that  
25 were trained and were experienced to make decisions.

1           Q.    Okay.  So the basic areas that we've covered  
2           so far that were your responsibilities when you  
3           started at Anda, were addressing new control  
4           customers, existing control customers, evaluating  
5           increases in controlled limits, and analyzing each  
6           of those requests.

7           A.    Uh-huh.

8           Q.    Were there additional responsibilities  
9           beyond those?

10               MR. MATTHEWS:  Objection.

11           A.    There were -- again, we -- we had a -- we  
12           had a very robust customer, due diligence customer  
13           review system, and the other component of that was  
14           an electronic system that would look at orders of  
15           controls and every order that came in, you know,  
16           would -- there would be orders that would be --  
17           would be held for further review, and it was the  
18           responsibility of our team to look at each order and  
19           make a determination based on the information that  
20           we had on the customer as to whether that was a  
21           valid order, and if we needed more information, we  
22           would do that.  If we didn't, that's -- we would  
23           make that decision.  So that was -- that was the  
24           other part of it.

25               And one other item that we would do on

1       probably a quarterly basis, and this was actually  
2       Sabrina handled a lot of this because she was very  
3       good with data, we would go over -- we would audit  
4       let's say sales of -- pick a drug, hydrocodone, in a  
5       particular region and we would look at each -- each  
6       customer that was buying controls in that region and  
7       see what the numbers were, what the -- what they're  
8       buying, what strengths they were buying. We would  
9       compare that to other regions of the country, and  
10      then we would do other -- well, who are our highest  
11      carisoprodol or oxycodone purchasers and let's look  
12      at each one of those and then go back and see, what  
13      do we have on these customers, what's been their  
14      trends, et cetera. So we would spend a lot of time  
15      really, you know, not just analyzing the day-to-day,  
16      but going back, you know, several months or what  
17      have you and making comparisons, because we had, you  
18      know, all the sales data available that we were able  
19      to look at for each customer.

20           Q.    Okay. How about recordkeeping requirements,  
21      were those part of your responsibilities as director  
22      of regulatory compliance?

23           A.    In -- could you --

24                   MR. MATTHEWS:  Objection.

25           A.    Could you be a little more specific on what

1 records were -- you're referring to?

2 Q. Well, did you have any responsibilities, as  
3 it related to, assuring that recordkeeping  
4 requirements for regulatory compliance purposes were  
5 adhered to?

6 A. I did not personally, if we're -- if you're  
7 referring to required, if we're talking about CSOS  
8 or 222 forms, no, I personally did not maintain  
9 those.

10 Q. Okay.

11 A. Now, on other records --

12 Q. Well, actually, we're almost to the point  
13 where we will get into some different records.

14 A. Okay.

15 Q. But I just want to be clear. If a DEA agent  
16 came to Anda's offices and asked, who is responsible  
17 for maintaining the records that we would like to  
18 look at?

19 What would the company's answer be?

20 A. Michael Cochrane.

21 Q. Okay.

22 MR. MATTHEWS: During what time period?

23 A. During the time -- you're talking about  
24 during the time I was there, correct?

25 Q. Yes. Yes.

1           A.     And then -- well, then I -- during the time  
2     I was there, Jay Spellman, assumed that role  
3     afterward.

4           Q.     Okay. Now, you've touched upon a couple  
5     different types of electronic systems that were in  
6     place or databases --

7           A.     Uh-huh.

8           Q.     -- at Anda and I'd like to go through a  
9     whole array of --

10          A.     Okay.

11          Q.     -- different types of electronic systems.  
12     One that you mentioned was CSOS. Can you provide a  
13     description as to what you meant by that term?

14          A.     Yes. CSOS was actually, in fact -- CSOS is  
15     an electronic ordering system for control -- for  
16     Schedule II controlled substances. A customer --  
17     it's used two ways. One, it's used for a  
18     distributor to purchase controls -- Schedule II  
19     controls from a supplier, so, for example, you know,  
20     if Anda is buying a product from Qualitest and it's  
21     a Schedule II item, they will submit that order  
22     electronically.

23                 Likewise, if Jim's Pharmacy is -- submit --  
24     is buying Schedule II products from Anda, they will  
25     submit an electronic order that is maintained by

1 both the customer and the supplier and it's a record  
2 and so it would go back and see each order and by  
3 quantity.

4 Q. When did Anda implement a -- by the way,  
5 what does CSOS stand for?

6 A. Controlled Substance Ordering System.

7 Q. Okay. Do you know when Anda implemented a  
8 Controlled Substance Ordering System?

9 A. I don't. It was before -- before I arrived  
10 there.

11 Q. Okay. Have you heard the term, TPS?

12 A. Yes.

13 Q. And what does TPS mean?

14 A. TPS maintains -- it's a -- it's a ingrown --  
15 it's a home grown system at Anda that maintains  
16 certain sales data, sales history, and also current  
17 status of each customer. And it -- I mean, there  
18 are many usages -- there are many uses to it. I can  
19 also be, I didn't use it as much, you know, product  
20 pricing. You can look at price of different  
21 products, but it was widely used at Anda for many  
22 purposes.

23 For compliance, for example, a -- you go to  
24 the one page, you put in a customer number and when  
25 the customer name, address, would come up, their



1 current state of licenses, both their state and  
2 federal licenses, when they were -- when they  
3 expired, it would talk about whether -- it would  
4 show whether they were approved for controls, it  
5 would show whether they -- what documents they  
6 submitted.

7 So it would give a picture of that customer,  
8 and then from there you could go into other screens  
9 that would show what they have purchased by  
10 noncontrols, by controls, by product, by strength.  
11 So we used that extensively in our review and  
12 analysis.

13 Q. Were due diligence materials, with respect  
14 to particular customers, kept in the TPS system?

15 A. No, no. They were -- they were -- let me go  
16 back. They were noted either in the first page,  
17 where it would show customer questionnaire, yes, no,  
18 I think dispense report -- I think dispense report  
19 was on there. So it was noted whether they --  
20 whether they were submitted, and there was a notes  
21 section in TPS for each customer that whatever  
22 determinations were made about a customer, whether  
23 they were approved, not approved, whether they  
24 were -- whether they were cut off, whether they --  
25 limits were approved or not, or whether limit

1 increases were denied, that was in the notes  
2 section, but the actual materials for each customer  
3 were kept in a separate O drive by customer number,  
4 which was the same customer number that was used in  
5 TPS. The customer was assigned a number when they  
6 became a customer of Anda.

7 Q. That's just the customer account number?

8 A. Correct -- well, it -- yeah, I think it --  
9 yeah, it is the customer -- I was trying to remember  
10 if it was the same account that was used for credit  
11 and others. I think it was.

12 Q. You said the due diligence materials for  
13 each customer are kept in the O drive.

14 A. Yes.

15 Q. Who is responsible for maintaining that?

16 A. Every time it -- sorry. We had -- again, we  
17 had a set of different people who were analysts in  
18 our group, so a customer would send in due diligence  
19 to let's say, Mary, they send in a customer  
20 questionnaire and dispense data. The first thing  
21 that she would be -- if she received it on her desk,  
22 the first thing she'd be responsible for is, one,  
23 putting it in the customer's file on the O drive,  
24 and then secondly, going into the TPS customer page  
25 and indicating that it was received and the date it

1 was received.

2 So each analyst would be responsible for  
3 ensuring that any time any customer information was  
4 received, that it was placed in the O drive. It  
5 could be as simple as an e-mail communication to a  
6 customer, and response to -- response from the  
7 customer. Whatever was there had to be placed  
8 immediately. Those files had to be updated and that  
9 was a requirement.

10 (Anda-Brown Exhibit 4 was marked for  
11 identification.)

12 BY MR. NOVAK:

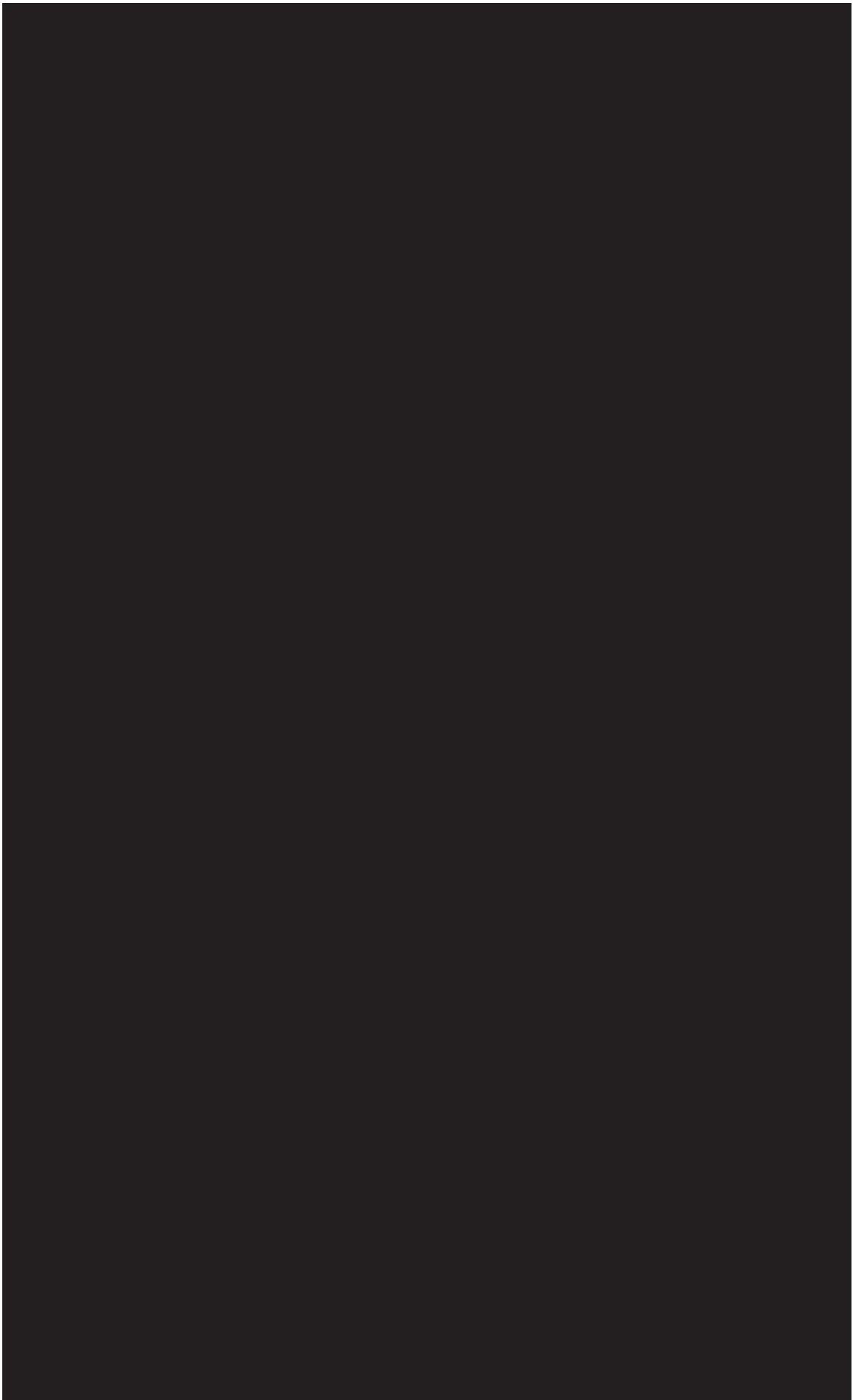
13 Q. We've had a document marked as Anda  
14 Deposition -- or Anda-Brown Deposition 4, which is  
15 comprised of a single page bearing the Bates stamp,  
16 Anda\_Opioids\_MDL 546477, and then attached to that  
17 is a document produced in native format bearing the  
18 Bates number 546478.

19 We have brought an electronic copy of the  
20 document that was produced in native format, if we  
21 can put that on the screen, but I'll ask you a  
22 quick -- a quick question with respect to just the  
23 e-mail part.

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8 Q. Okay.

9

MR. MATTHEWS: Just -- before we go on, I  
just want to put an objection on the record, that  
the spreadsheet which Mr. Brown is being asked  
about is produced today only in electronic form.  
And as I understand it, we're not going to be  
able to print a copy of what's been used to make  
a record of the actual document that was used  
here at the deposition, and so I object to that  
procedure.

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MR. NOVAK: Okay.

BY MR. NOVAK:



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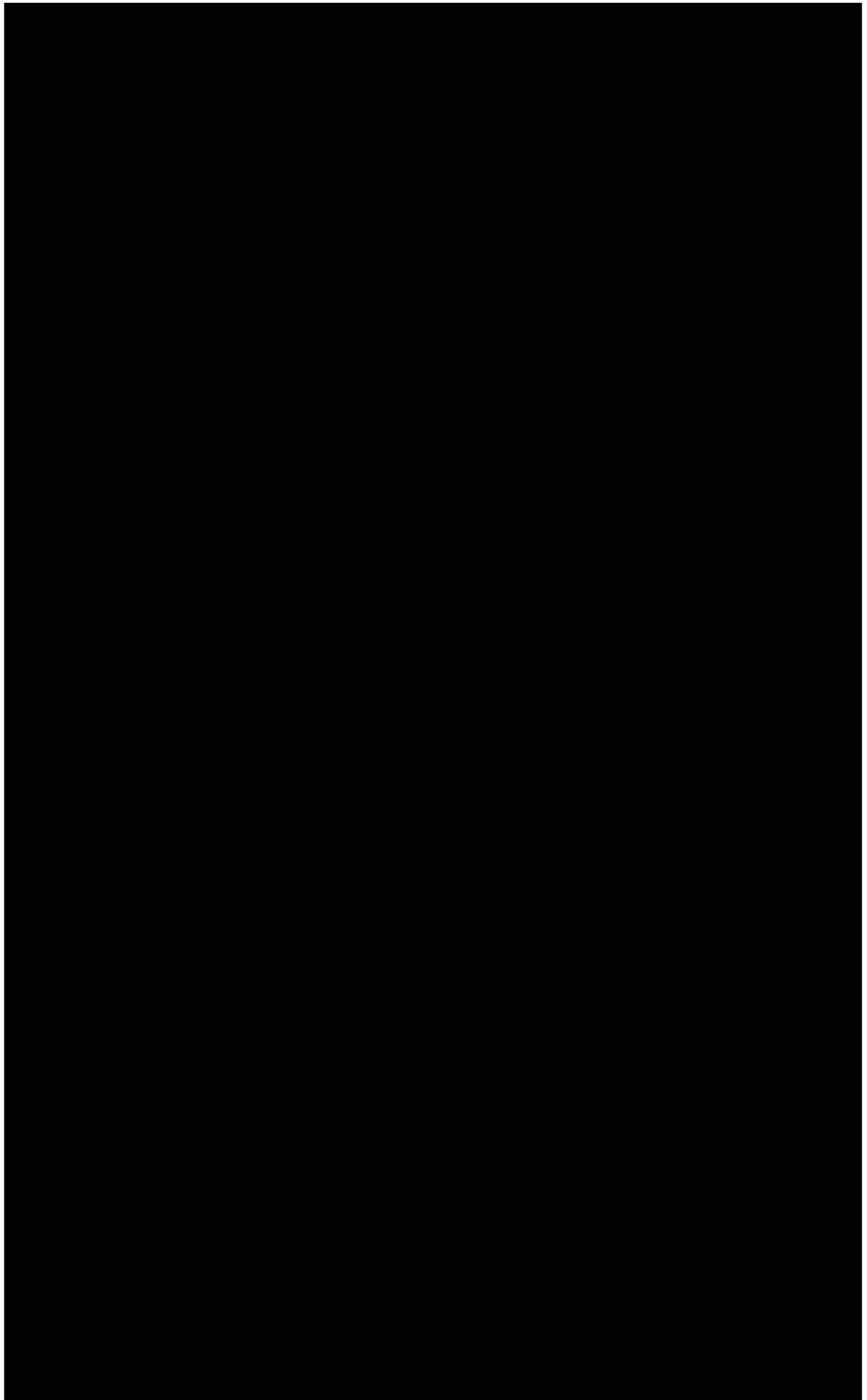


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A. Leslie Harrington is a national account manager, so she was responsible for obtaining these types of accounts.



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9 Q. Okay. And when you say Schedule II

10 controls, that would include opioid products like

11 OxyContin and fentanyl?

12 A. It may. There are nonopioid Schedule II

13 products, so I'm not sure which products -- by this

14 I couldn't tell which products she was -- she was

15 looking at.

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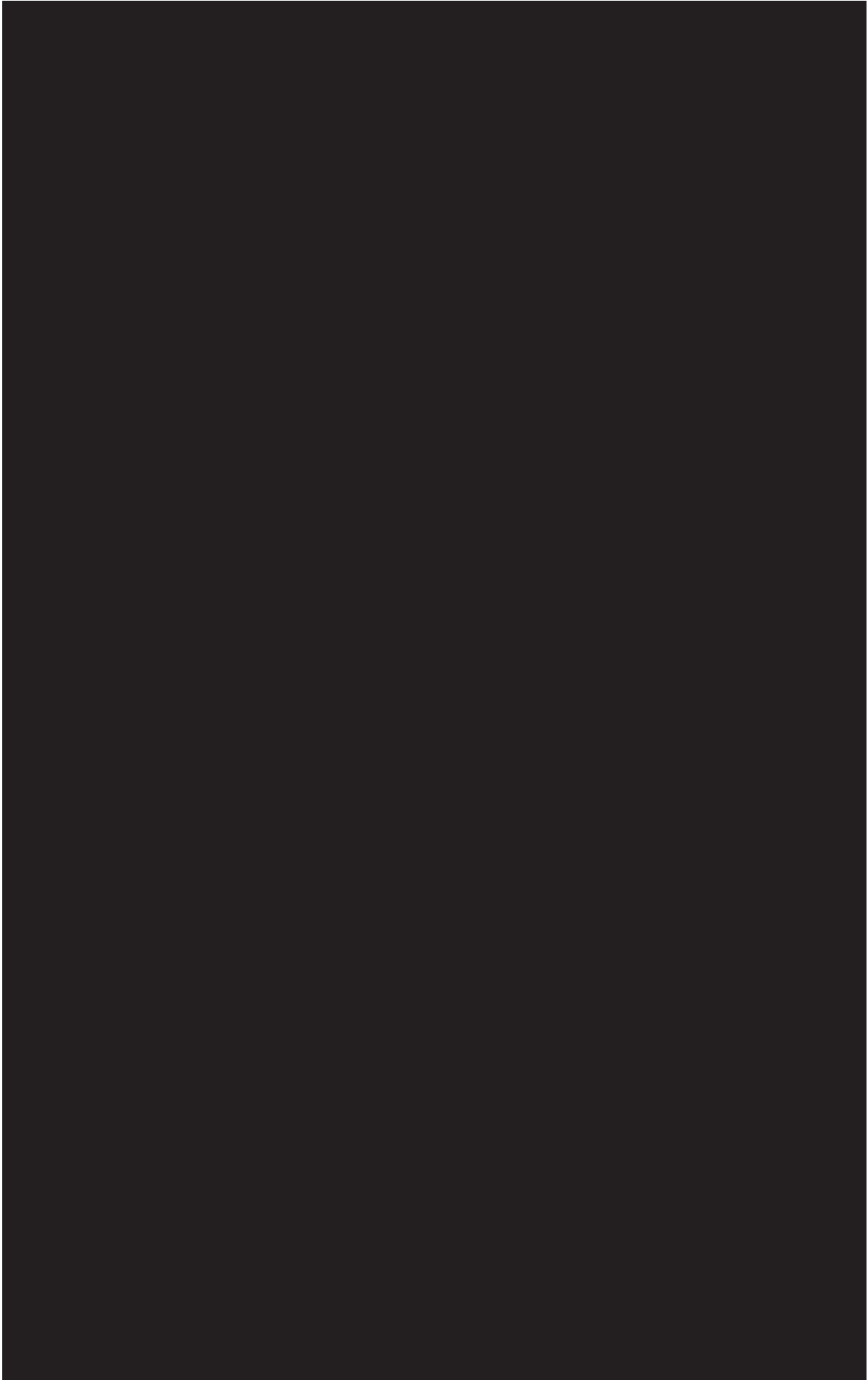




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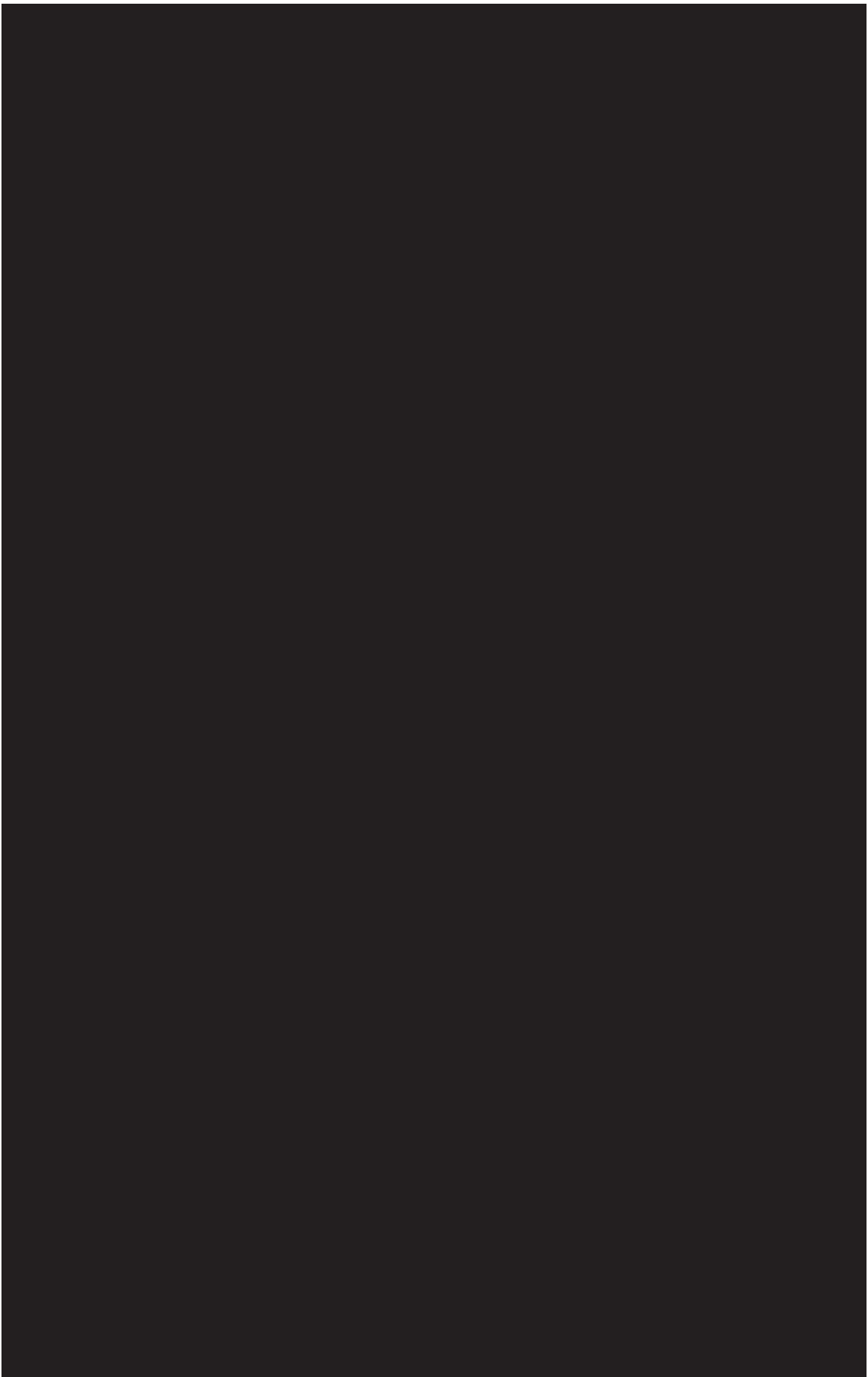
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6 Q. Okay. Was part of your work in compliance  
7 at Anda, associated with performing some of the work  
8 necessary to either create a new sales account with  
9 the company or to expand upon what could be sold to  
10 existing accounts?

11 MR. MATTHEWS: Objection. I'm not sure  
12 that -- I'm not sure that really captures what  
13 our role was. I'll try -- I'll answer it to  
14 my -- I'm trying to understand the question.  
15 What our role was, that any sales opportunity  
16 that came to the company that involved the sales  
17 of controlled substances, had to be reviewed and  
18 approved by compliance before those sales would  
19 be permitted.

20 And I personally reviewed many of these  
21 customers myself. I personally did it. Some of  
22 the other members -- some of those other members  
23 of our team handled, we parsed out the work, but  
24 that was our responsibility. It was -- like I  
25 say, it was an approval or rejection process, and

1 making sure that all required information was  
2 received from each of these potential -- either  
3 potential control substance customers before they  
4 were approved to purchase controls.

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10 MR. MATTHEWS: Objection.

11 A. I mean, there are -- you know, if it's an  
12 individual customer, individual pharmacy, you know,  
13 the pharmacy representative will notify the customer  
14 of the requirements of a customer seeking to  
15 purchase controls. First of all, it has to be an  
16 existing customer, and then that customer would be  
17 able to go to our website, print out a copy of the  
18 customer questionnaire that we required of each  
19 customer, they would fill that out, they would  
20 provide dispense data that -- 90 day prior dispense  
21 data for all products dispensed by that pharmacy by  
22 unit, dosage unit, individual dosage unit and number  
23 of prescriptions per item, and I believe -- I'm not  
24 sure what time frame, but I think at some point we  
25 started asking for their procedures for fill -- for

1       dispensing controls. We wanted to know what their  
2       procedures were.

3               And they would put that packet together.  
4       There was a fax number on the questionnaire and they  
5       would fax it in. It was a dedicated fax line to be  
6       submitted to compliance. And it could go right to  
7       compliance and that's how a customer -- a sales rep  
8       would say, this is what you have to do, and a  
9       customer would do it from there.

10              Or they could take the same documents and  
11       e-mail them to a dedicated compliance e-mail.

12              So that's, you know -- and for independent  
13       pharmacies, that was the most common way that sales  
14       would at least -- would notify their customer of the  
15       manner in which they were required to apply if -- to  
16       purchase controls if they so desired.

17       Q.     Okay. How about for regional or national  
18       chains, how would that be communicated?

19       A.     It would be -- well, this was one way.  
20       Another way would be that a national account manager  
21       would say -- and this happened sometimes, although,  
22       I can't recall a specific instance, but they would  
23       say, look, I'm working on this opportunity, I've  
24       got, you know, they want to purchase controls,  
25       here's their -- I'd like to set up a call with you

1       and I -- it could be somebody else I designate but  
2       in those cases it was usually me, and their  
3       compliance people and you tell them exactly what you  
4       need, let them know what is required and you guys  
5       can talk and see, you know, and so they understand  
6       what it is, so I'm not the messenger.

7               That would happen from time to time as well.  
8       More than time to time, it happened a decent amount  
9       of times.

10       Q.    At the very beginning of that answer you  
11       said: Well, this was one way.

12       A.    This was one way, yeah.

13       Q.    What were you referring to when you said,  
14       "this"?

15       A.    This -- this pipeline as a notification, but  
16       if it got more --

17       Q.    Okay.

18       A.    -- detailed, for example, if there was a  
19       new -- and I don't know if it ever came to fruition,  
20       but just using the Dale Hayes example, okay, you're  
21       talking to these people, if it ever got past that  
22       stage, all right, we know about it, so if Leslie  
23       Harrington were to pick up the phone or send me an  
24       e-mail and said, you know, I talked to the buyer,  
25       finally connected with them, they have a compliance



1 director, can you talk to them?

2 That would be -- that's how that would --

3 Q. Another way of communicating?

4 A. Yes. Exactly. Exactly.

5 Q. Okay. That's, I think, all I have for  
6 Deposition Exhibit 4.

7 Mr. Brown, were there particular standard  
8 operating procedures that you familiarized yourself  
9 with when coming to Anda?

10 A. There were -- there were standard operating  
11 procedures in place that I was given, I think,  
12 probably my first day at Anda that I reviewed, yes,  
13 and utilized in the -- and made sure our team  
14 utilized in terms of conducting our day-to-day  
15 affairs.

16 Q. Okay. Can you describe for me what  
17 different standard operating procedures you used in  
18 compliance on a day-to-day basis?

19 A. Well, we used -- and it's -- I think I've  
20 described some of it. When we had a new customer --  
21 a -- an existing customer who wanted to purchase  
22 controls, we laid out all of the requirements that  
23 we would need to review that request. One SOP, I  
24 believe, dealt with that.

25 Another SOP -- and not having those in front

1 of me and not having reviewed them for the last few  
2 years, I can't recite them by rote, but one was  
3 also -- another one was as we discussed earlier, a--  
4 if a customer wishes to have an increase in the  
5 limits that they are allowed to purchase, monthly  
6 limits, what the process is for that, you know, and  
7 making sure that we went through that, and then  
8 there was another SOP that dealt with controlled  
9 substance orders that were, as we called them, of  
10 interest or needed further review -- that we  
11 would -- and the process we would use to verify  
12 those orders, the information and how we would  
13 analyze those and determine whether, you know, those  
14 were legitimate orders or required additional  
15 explanation or whatever disposition there would be.

16 Q. Okay. Let me have this marked as Anda-Brown  
17 Deposition Exhibit Number 5.

18 (Anda-Brown Exhibit 5 was marked for  
19 identification.)

20 BY MR. NOVAK:

21 Q. We've had marked as deposition Exhibit -- or  
22 Anda-Brown Deposition Exhibit 5, a document which  
23 purports to be an e-mail exchange between you and  
24 Michael Cochrane, is the first page and then  
25 attached to that are what appear to be versions of

1 three separate standard operating procedures at  
2 Anda, Standard Operating Procedure 28, Standard  
3 Operating Procedure 40, and Standard Operating  
4 Procedure 45.

5 And I should note that the document bears  
6 the Bates number Anda\_Opioids\_MDL 91399 through  
7 91410.

8 Is that an accurate characterization of what  
9 the document is?

10 MR. MATTHEWS: Objection.

11 A. Let me look. From what I can tell. I don't  
12 have specific recollection other than this document.  
13 Again, just reading it, it looks like -- again, I'm  
14 just reading the words, that Michael and I had had a  
15 conversation, that I had -- we had talked about  
16 potential revisions to the SOPs once I had -- as I  
17 say, I had reviewed -- I had been handed these when  
18 I walked in and had had some time to review them. I  
19 had some suggestions. It looks like, and again, I'm  
20 not trying to speculate, but I'm looking at the  
21 language, I may have attached a letter on May 31st  
22 that outlined those changes. Michael says, why  
23 don't you just put them in the SOPs and that's what  
24 it looks like I did.

25 But again, having no independent knowledge

1 other than what the document says.

2 Q. Okay. Well, let's go through the e-mail  
3 exchange itself. The first one is an e-mail from  
4 you to Michael Cochrane on May 31st, where it just  
5 says, per our discussion today. And then Michael  
6 responds the following morning, June 1st, and says:  
7 I think it looks great to streamline things and keep  
8 things formatted the same way. What do you think  
9 about working specific things from this letter into  
10 one or more of these existing SOPs or we can create  
11 a new SOP in this format when an inspection is a  
12 definite must.

13 And then you reply on the afternoon of June  
14 1st at 2:39 and say: I attempted to add the  
15 pertinent sections to each of the existing SOPs as  
16 appropriate. Please let me know your thoughts when  
17 you have a chance.

18 Do you have any reason to believe that you  
19 didn't have the e-mail exchanges that are depicted  
20 on the first page of Anda-Brown Deposition  
21 Exhibit 5?

22 A. I don't have any reason to believe that  
23 didn't happen, no.

24 Q. Okay. This is an accurate depiction of the  
25 e-mail exchanges that occurred between you and

1 Michael?

2 A. With one exception. I don't -- unless it's  
3 attached here and I didn't really see it, I'm not  
4 sure -- this seems to imply -- the May 31st, seems  
5 to imply, per our discussion earlier today, and  
6 Michael's response, that I attached a document to  
7 the May 31st e-mail, and so if -- again, I'm  
8 implying, based on the language, so if that's the  
9 case and it's not attached, I don't know if this is  
10 a complete depiction, is all, I guess, I'm saying.

11 Q. Okay. There may be an additional letter  
12 that's referenced in that June 1st e-mail from  
13 Michael to you?

14 A. Based solely on what I'm seeing in this  
15 document, yes.

16 Q. Okay. I want to go through a couple pages  
17 now of the underlying SOPs.

18 A. Okay.

19 Q. And really, what I'm going to focus on  
20 initially are just some of the data entry functions.

21 A. Okay.

22 Q. If you look at Standard Operating Procedure  
23 40, and that begins at the Bates page,  
24 Anda\_Opioids\_MDL 91403 of Deposition Exhibit 5,  
25 first of all, let me start by asking what is the

1 purpose of Standard Operating Procedure 40?

2 A. The purpose is to set -- to establish the  
3 procedures that are utilized to analyze any order  
4 that is identified in the company's electronic  
5 order -- control order monitoring system.

6 Q. Is it fair to say that Standard Operating  
7 Procedure 40 is designed to record those steps that  
8 the compliance department would take in evaluating a  
9 controlled substance account to determine whether  
10 Anda would sell controlled substances to a  
11 particular entity?

12 MR. MATTHEWS: Objection.

13 A. That's not -- that's not this SOP.

14 Q. Okay. That would be Standard Operating  
15 Procedure 28?

16 MR. MATTHEWS: Objection.

17 A. Just -- I'm just looking to see. Yes.

18 Q. Okay. So going to Standard Operating  
19 Procedure 40, it is designed to record the steps  
20 that Anda implements for purposes of operating a  
21 suspicious order monitoring program?

22 MR. MATTHEWS: Objection.

23 A. No.

24 Q. I still didn't get it right?

25 A. No.

1 Q. How would you describe what the purpose of  
2 SOP 40 is?

3 A. The purpose of this procedure is to document  
4 the steps that are taken when an order is identified  
5 and held in the company's electronic order  
6 monitoring, order monitoring system.

7 Q. Okay. And the electronic order monitoring  
8 system you are making reference to is the TPS  
9 system?

10 A. I believe it was in TPS, yes.

11 Q. Okay. At least during your initial years?

12 A. Uh-huh.

13 Q. At Anda?

14 A. Correct.

15 Q. Was there a period in time that a different  
16 system was in place while you were at Anda --

17 A. Not while I was at Anda.

18 Q. Let me finish the question.

19 A. All right.

20 Q. To identify orders of interest?

21 MR. MATTHEWS: Objection.

22 A. Not when I was at Anda.

23 Q. When did you leave?

24 A. January 2017.

25 Q. Okay. We'll get to the whole Buzzeeo thing

1 later.

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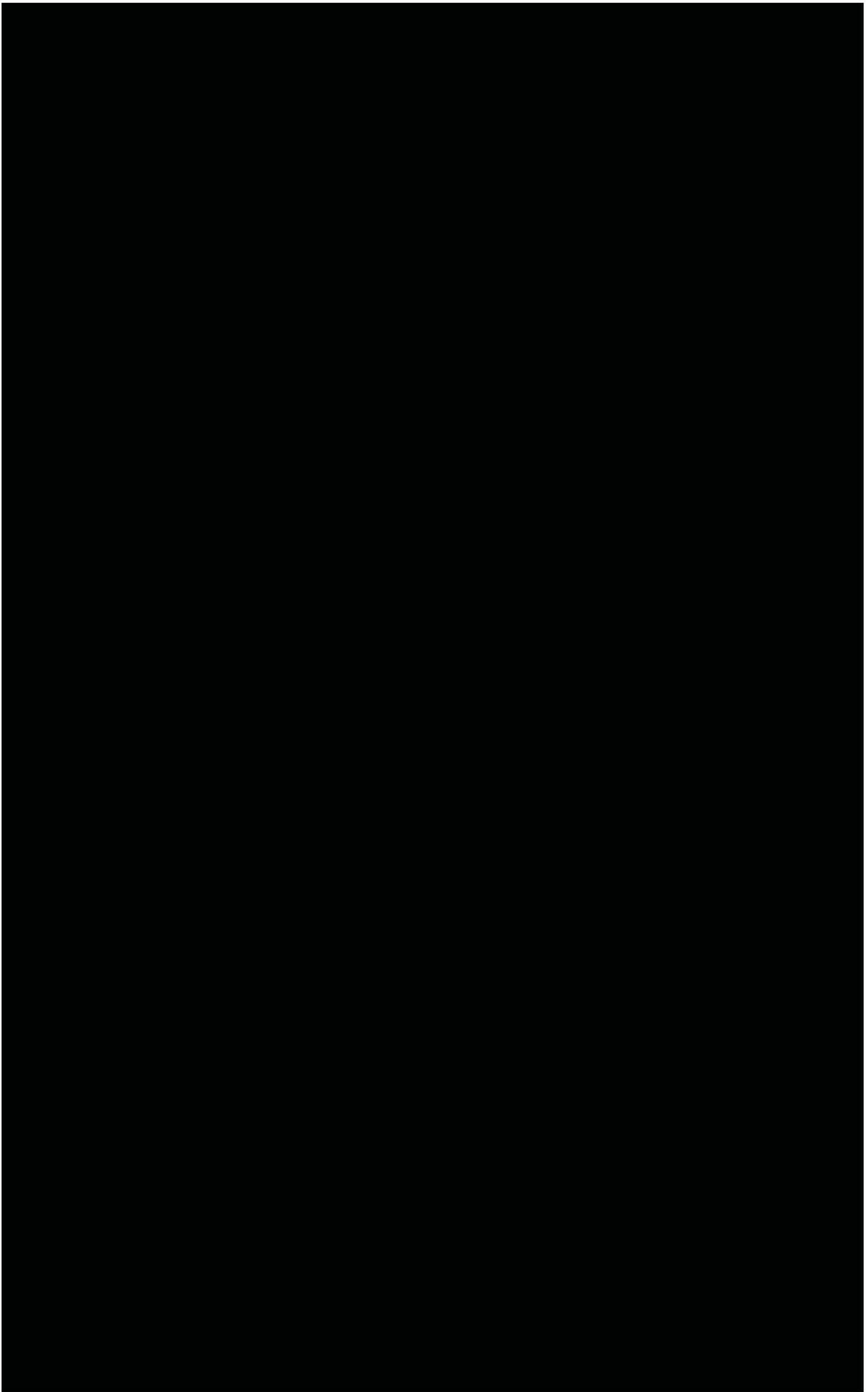
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16 MR. MATTHEWS: Just to be clear, we're  
17 talking about the time that he was at Anda,  
18 right?

19 MR. NOVAK: Yes.

20 MR. MATTHEWS: Okay.

21 BY MR. NOVAK:

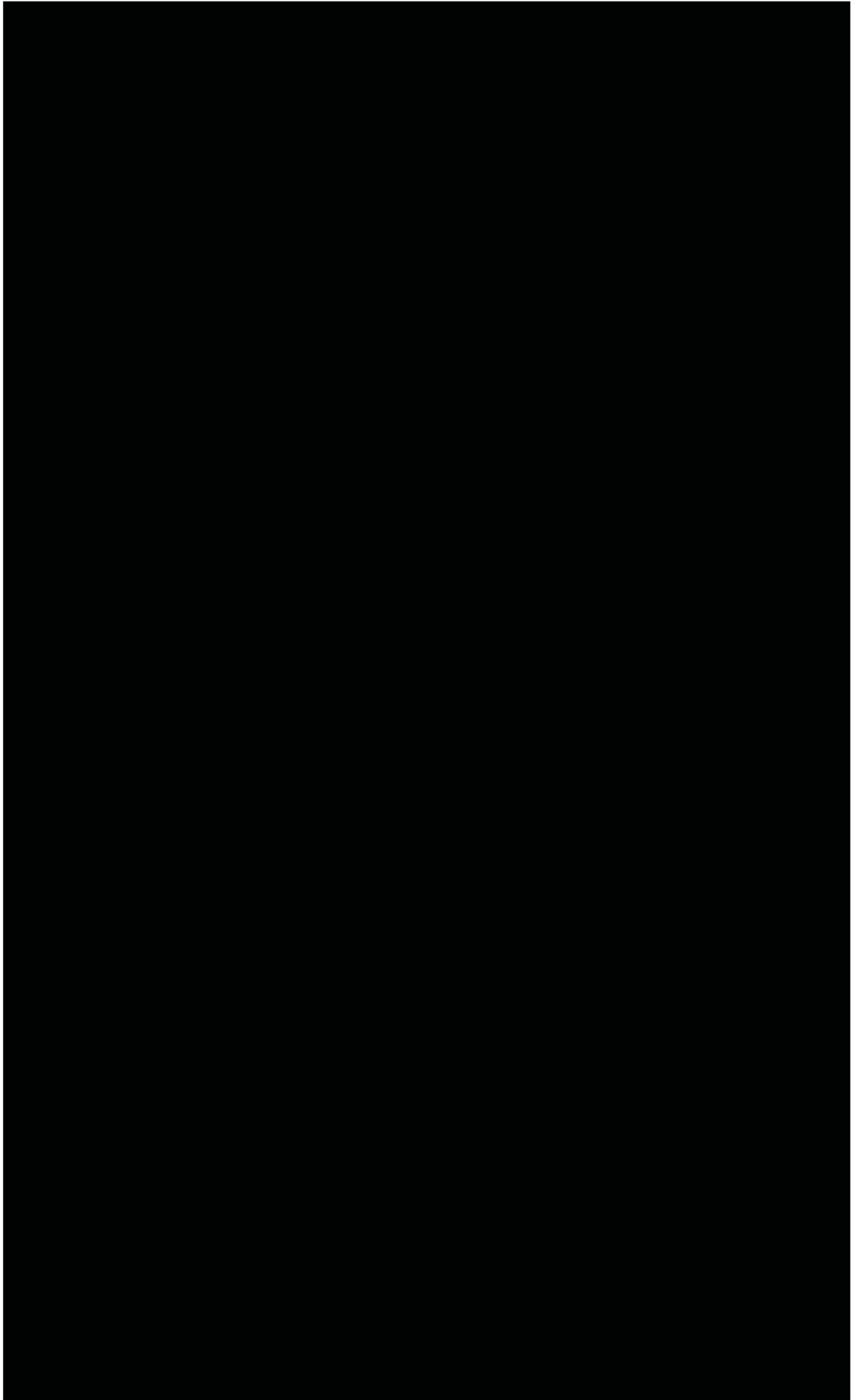
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4 Q. Okay. That's the O drive that you made  
5 reference to earlier, where the customer  
6 questionnaires are kept?

7 A. Correct.

8 Q. Okay. Not in TPS?

9 A. Correct.

10 Q. The O drive is a server maintained folder  
11 that's available to anyone in Anda?

12 MR. MATTHEWS: Objection.

13 A. The O drive itself contains many folders  
14 related to different information that is maintained  
15 by Anda of all different sorts of items. There are  
16 specific folders dealing with compliance and this  
17 particular folder is accessible only by authorized  
18 designated people which would again be the people on  
19 my team, Emily, and Michael Cochrane while I was  
20 there.

21 Q. Okay. And so for this particular O drive  
22 folder, security is tighter as to who can place  
23 documents or change documents in that particular  
24 folder; is that correct?

25 A. That is correct.

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16 Q. Is the summary dispensing data kept in the  
17 same subfolders as the customer questionnaire?

18 A. By customer. So in the O drive you list  
19 every customer -- you have a separate folder for  
20 each customer.

21 Q. Okay.

22 A. And that would include all of the  
23 information that each customer has submitted as --  
24 and again, as well as any e-mail, including any  
25 e-mails that might have gone to the customer, and

1       their responses, and so it would be by customer that  
2       data would be included.

3           Q.     Okay.  If a customer has multiple stores,  
4       would there be even more subfolders, one for each  
5       store to reflect the dispensing data of each  
6       individual store?

7           A.     There would be a -- it would be by customer  
8       number and we would try to -- I can't remember how  
9       we figured out how to make sure that they were  
10      somewhat linked, but every -- every store location  
11      would have its own individual customer folder,  
12      including questionnaire, dispense data -- yeah, it  
13      would have each -- each folder would have, yes.

14          Q.     Okay.  So if Walgreens had, say, 150 or 250  
15      stores in the state of Ohio, there would be, kept in  
16      the O drive, a separate customer questionnaire and a  
17      separate summary dispensing data on file as for each  
18      of them?

19               MR. MATTHEWS:  Objection.

20          A.     That's correct.  It's correct.  The only  
21      thing I would maybe revise is there would be a  
22      separate Walgreens folder that would list -- have a  
23      folder for every location, regardless of state,  
24      regardless of what -- just be if it was Walgreens,  
25      store number, whatever, and would have all that

1 information.

2 Q. I wasn't suggesting you kept it only for  
3 Ohio.

4 A. No, I know. But I mean -- it's not also  
5 segmented by state is I guess what I'm saying.

6 Q. Okay.

7 A. You know, customer number 12345 is in  
8 Albuquerque and customer 12346 is in Anchorage, it  
9 would still be in -- it would each have their own  
10 folder but it would be in a separate Walgreens  
11 folder by --

12 Q. Would there be a method to search it by  
13 state?

14 A. We could. Yes, there were definitely -- we  
15 had -- we had a lot of ways that would -- that would  
16 slice and dice, so to speak.

17 Q. I was about to use the same term.

18 A. Which -- I will not tell you I was --  
19 expertise, I had good people on my team to do that.

20 Q. Who were the best slicers and dicers in your  
21 department?

22 A. Sabrina Solis and Latoya Samuels.

23 Q. They would have the ability to go into the O  
24 drive and extract data using various methods?

25 A. O drive or TPS, because if it dealt with

1 customer sales information and purchasing history,  
2 it would be in TPS. So yes, they could work the  
3 different systems to get that. I need a report on,  
4 you know, et cetera, how many customers we have in  
5 Ohio that have bought so much whatever, and they  
6 would be able to do that.

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3 A. And -- just to say -- again, I don't have --

4 MR. MATTHEWS: Wait for a question.

5 THE WITNESS: I'm sorry. Okay.

6 A. Could you -- just --

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They might say, you know, I just picked up a new clinic, you know, Dr. Smith, he's five minutes from me, here is his specialty, here is his DEA number, we might make a quick check, make sure there aren't any issues with that doctor and the specialty conforms with the request. Okay. And we'll say, all right, if it makes sense, and we have enough written documentation, not oral, but written, we will approve and we'll move the limit up to 1200, as an example.

Q. Okay.

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15 MR. MATTHEWS: Objection.

16 Q. As one example.

17 MR. MATTHEWS: Objection.

18 A. As an -- as an example, yes.

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24 Q. These are the steps that a compliance team

25 member should undertake in order to say yes or no to

1 the person in sales who is asking the question?

2 A. Yes.

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9           Q.    Okay.  Now, earlier I think you said that a  
10   new customer has a period of time before they're  
11   eligible to even request to purchase controlled  
12   substances?

13           A.    Correct.  Correct.

14           Q.    60 or 90 days?

15           A.    Yeah, I can't remember that.  I think it's  
16   90 but I'm not sure.

17           Q.    So at the end of that period of time, if  
18   they said, okay, my 90 days are up, I'd now like to  
19   buy some OxyContin.

20                   In order to do that would sales have to  
21   submit a remedy review process request under these  
22   procedures to have their status changed so that they  
23   were eligible to purchase OxyContin?

24           A.    That would be -- well, all right, let me go  
25   back.  They would not be able to purchase oxycodone

1 at all, even if they were eligible to purchase  
2 controls. Use alprazolam, why don't we use that,  
3 that would be easier.

4 So again, as I mentioned, a customer could  
5 either submit the questionnaire and the dispense  
6 data and -- oh, I forgot to mention, I'm sorry,  
7 photographs of the pharmacy. We also wanted to see  
8 that. Because somebody could say, I'm a closed door  
9 pharmacy and then you've got -- or they could say  
10 I'm a retail pharmacy and there's no front end and  
11 that would be like a little sign, because again, we  
12 want to verify as much as we can.

13 So they could either submit that directly to  
14 compliance by the fax or e-mail, or they can submit  
15 that information through the reps. So if the rep  
16 has that information, then they would submit it --  
17 they could submit it, attach it to the remedy  
18 request for a new customer, a new control  
19 customer -- an existing customer seeking to purchase  
20 controls. So it could come through remedy.

21 And I will say there is one other, because  
22 I'm trying to be -- you know, give you -- let's say  
23 a customer provides us information through e-mail or  
24 fax directly to compliance, and maybe the customer  
25 then calls a day later, where am I, what did

1 compliance do, I want to order.

2 And so it could be -- a remedy request could  
3 be from the rep: A customer says they submitted  
4 this, can you tell me status.

5 And then we would say we're in the process  
6 of reviewing or we didn't get everything we needed,  
7 or whatever it would be.

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14 Q. Okay. Let me ask a different question. As  
15 this material is input into the TPS system over  
16 time, do old entries get changed or modified or is  
17 it kind of a linear process, where new information  
18 just continues to be added?

19 MR. MATTHEWS: Objection.

20 A. Notes can never be changed. They are a  
21 permanent record and so they are not changed and  
22 they are not deleted. They continue on and it's  
23 linear. So anybody going in to look at a customer  
24 can see the entire history.

25 Q. You can only add to the compliance notes --

1           A.     Correct.

2           Q.     -- in the TPS system, you can't alter  
3     earlier entries of compliance notes in the TPS  
4     system?

5           A.     That's correct.

6           Q.     Okay. And then the next category is review  
7     customer questionnaire, and in that category it  
8     says -- the first bullet point is: Save new  
9     customer questionnaire to O drive if necessary for  
10    recordkeeping.

11                 That's simply to -- if a customer  
12    questionnaire doesn't exist, it needs to be placed  
13    into the O drive?

14           A.     Or -- and I can't remember at what point,  
15    but we said we need -- we wanted a new customer  
16    questionnaire every three years. So it may be that  
17    they were due -- in order to continue to be eligible  
18    for -- to purchase controls, we needed annual  
19    dispense data at least. Now, if they were looking  
20    for increases, we'd get it more frequently but not  
21    less than once a year we'd get dispense data, and  
22    that's if they kept ordering at the same rate,  
23    otherwise more and then every three years we would  
24    get a new customer questionnaire because it is a  
25    rather extensive document but we wanted to see how

1       their business had changed and we reviewed  
2       everything that came in and we would put it side by  
3       side, so yes.

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3 Q. So the existence of a new questionnaire in  
4 the file for a particular customer doesn't mean that  
5 the old customer questionnaire is deleted?

6 A. Not at all.

7 Q. Okay. In the -- when it says "flag Y", that  
8 is simply confirming in TPS that a customer  
9 questionnaire is on file.

10 A. Right. If it's not, there is an N.

11 Q. Okay. And then the last bullet point, it  
12 says: Determine type of pharmacy reviewing, volume,  
13 location, age, et cetera.

14 What is the purpose of that step in the  
15 remedy review process?

16 A. Well, let's look at volume first. If this  
17 is a customer that is -- dispenses 50 prescriptions  
18 a week, and they -- and they are a new customer,  
19 let's say they haven't -- let's take a couple  
20 examples.

21 They dispense 50 a week and now they have  
22 all this information that they want to purchase  
23 controls from Anda, we're thinking well, you want to  
24 purchase controls, we're not going -- we're going to  
25 look at their dispense data and kind of match up,



1       one, do they really need it, is this something --  
2       why aren't they getting this from their primary, and  
3       certainly it will affect -- impact the volume we  
4       agree to provide, if in fact we approve them at all.  
5       So that's one, a small or large pharmacy, who do  
6       they deal with and location. If they are in a small  
7       town and they are dispensing, you know, 3,000 scrips  
8       a week, well, we want to know why that is, we want  
9       to get more information. Are they located next to a  
10      hospital, I mean what's going on here.

11               So that's that one.

12              And then age, if they are open six months  
13      and they are already dispensing oxycodone and  
14      methadone, we're going to have a concern about that.  
15      Why would that be -- why would that be the first  
16      thing you're getting as a new pharmacy. I am using  
17      different examples but that's the kind of things we  
18      would look at.

19           Q.   And that information is all recorded in the  
20      customer questionnaire?

21           A.   Correct.

22           Q.   Okay. But the dispensing volume is  
23      separately recorded from the -- or is that with the  
24      customer questionnaire?

25           A.   It's in the O drive with the customer

1 questionnaire.

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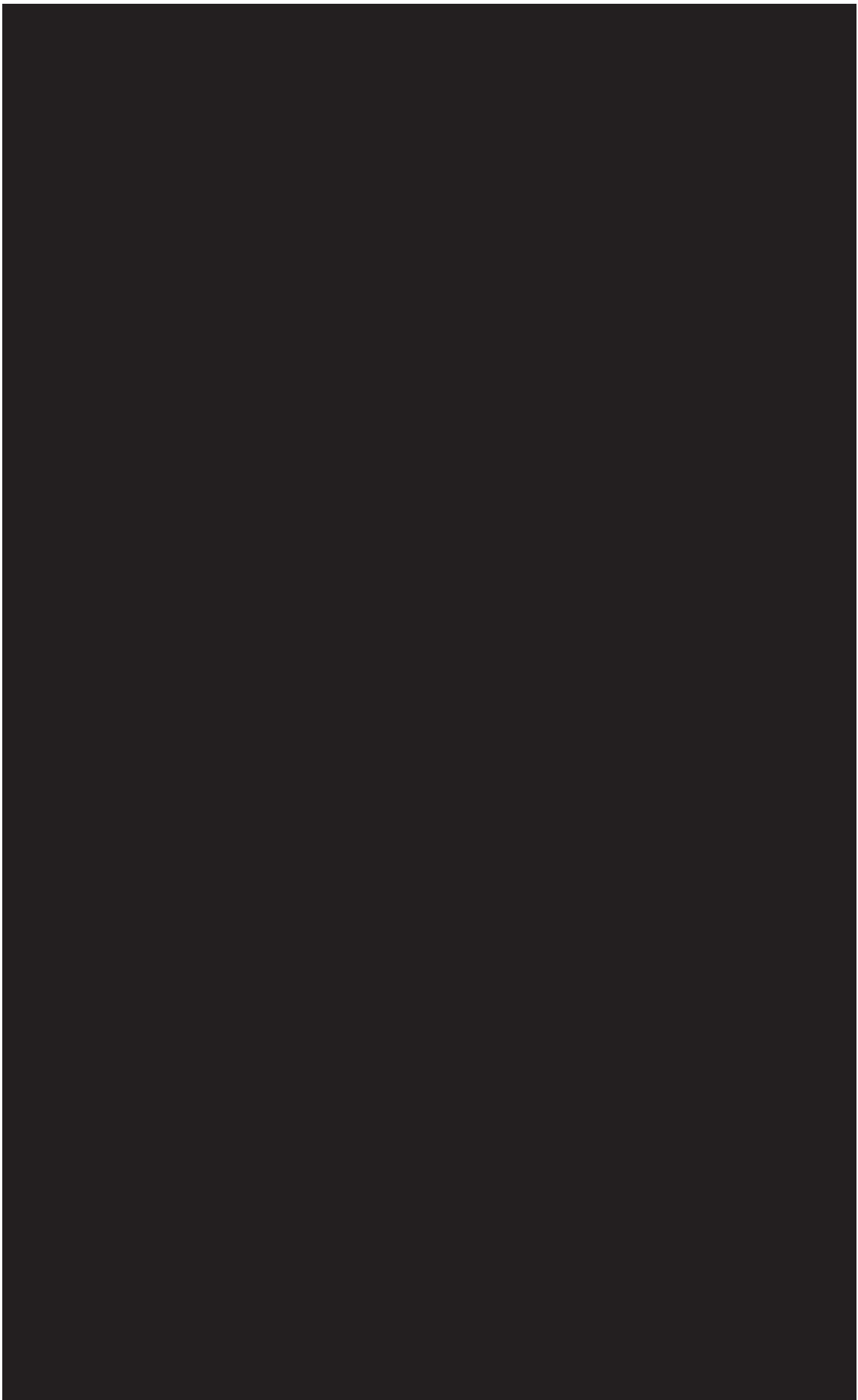
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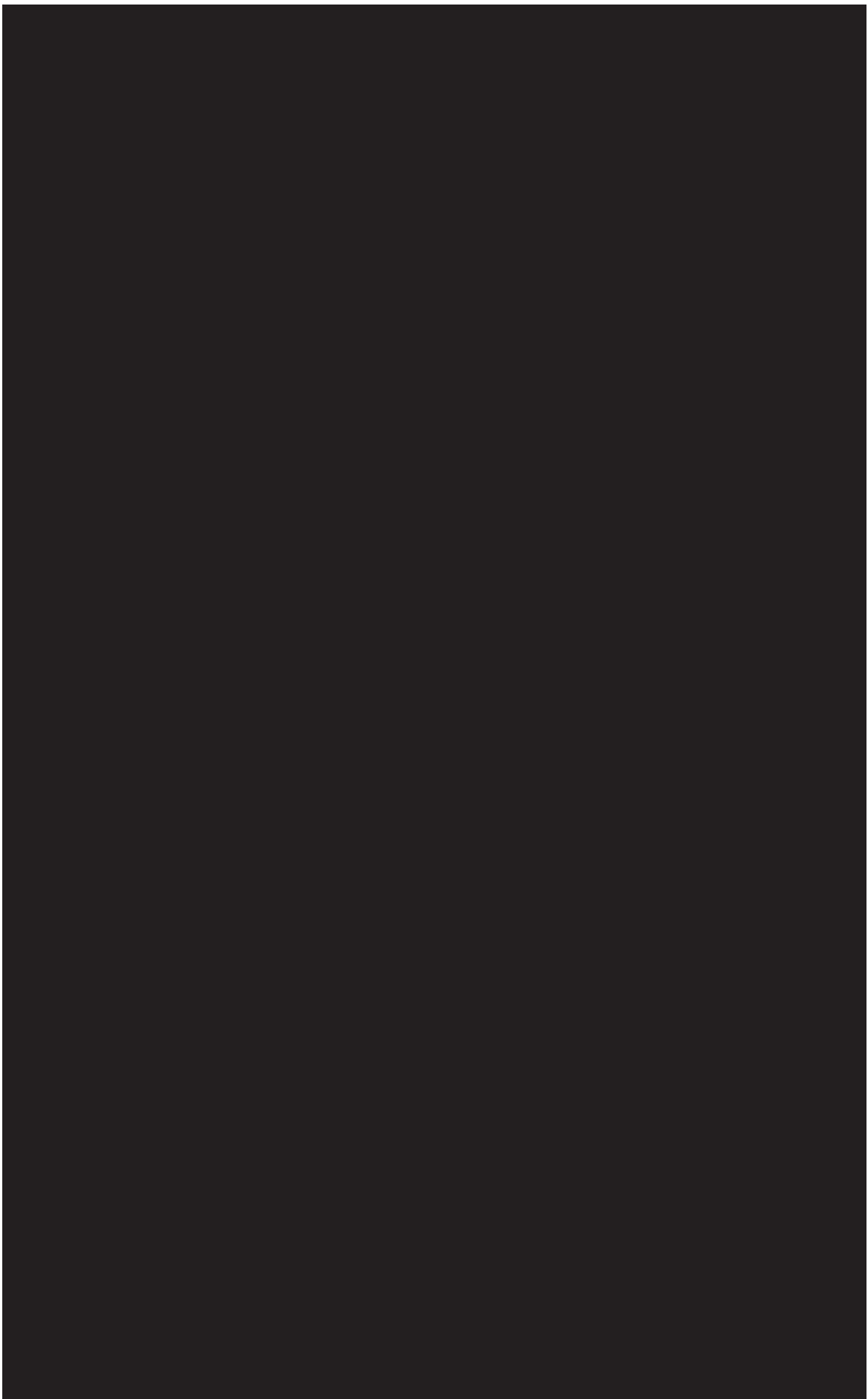
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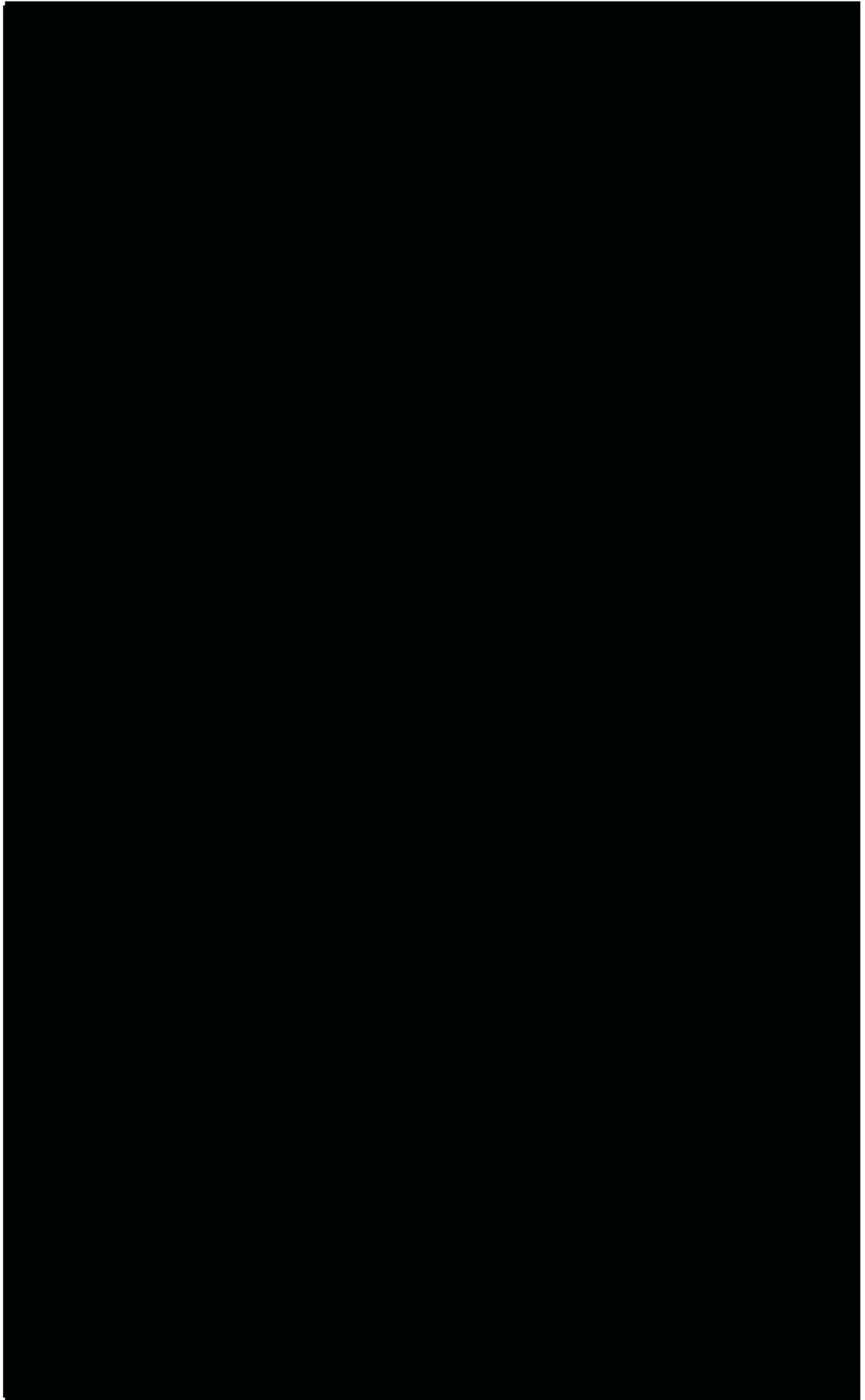
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13 Q. Something about that answer struck me.  
14 There's a difference between what the customer  
15 purchases and what they dispense, correct?

16 MR. MATTHEWS: Objection.

17 A. Are you talking about purchasing from Anda  
18 or purchasing --

19 Q. Yeah. What the customer purchases from Anda  
20 versus what they sell to consumers.

21 A. As a secondary, that would be -- as a  
22 secondary, that would be across the board controls  
23 or noncontrols, that is correct, for a secondary.

24 Q. Right.

25 A. So there is no -- whether it's -- whether



1 it's metformin or omeprazole or hydrocodone, that is  
2 true for any product.

3 Q. And what you're evaluating -- are you  
4 evaluating both what they're requesting to purchase  
5 from Anda, as well as what they're dispensing to  
6 customers, to their consumers?

7 A. It could be both or it could be either/or.  
8 If we see -- if we see dispense data and I'll give  
9 you two -- I'll give you a couple of different  
10 examples on that. If we see dispense data where the  
11 highest product -- and this did happen on a few  
12 occasions -- is oxycodone 30 and their next item was  
13 methadone and the next item was hydromorphone 8  
14 milligrams. And the guy says. I don't want to  
15 purchase any of that from you, I don't even need  
16 CII's, I just want to purchase lorazepam, you have a  
17 good price on it, we would say no. And our  
18 philosophy was, if you wouldn't sell them oxycodone,  
19 why would you sell them another control? That was  
20 the philosophy from the time I came there. Mike --  
21 Mike Cochrane was very clear on that. No, it is  
22 either all or nothing. If you're not comfortable,  
23 it doesn't matter if they are buying that from us,  
24 because we're at the customer level, we're not  
25 worried about what they are buying from us.

1           On the other hand, so it doesn't matter what  
2   they are buying, doesn't matter what they want to  
3   buy from us, we will just not -- don't even turn me  
4   on for CII's and just give me lorazepam and give me  
5   1,000 a month and we would say no.

6           On the other hand, there would come a time  
7   when, you know, we would evaluate percentages or  
8   we'd look at a customer and say -- and we do this on  
9   a, you know, monthly or quarterly basis, who has  
10   been increasing their control ratios or adding --  
11   because again, they had limits but who has been  
12   adding -- and if they were purchasing more from us  
13   and it got to a point where we're looking at --  
14   we're seeing that they are purchasing more volume of  
15   controls than they had a month earlier or two months  
16   earlier or three months earlier, and understanding  
17   we're secondary, we very well could say, you know  
18   what, we're not comfortable with this pattern  
19   anymore and we're not -- it's not one order, it's  
20   just we're not comfortable with their pattern and --  
21   so we looked at both.

22       Q.   Now, the last bullet points under Roman  
23   numeral 7 states: For an increase request,  
24   determine if dispense data indicates a need for an  
25   increase.

1                   What does that mean?

2           A.    Let's just say they have -- let's say  
3           they're at 1200 limit for carisoprodol, could be  
4           hydrocodone, whatever it is, and we look on their  
5           dispense data and they're only dispensing 1500 or  
6           1800 or 2,000. Wait a minute, we're already -- or  
7           2500. Wait a minute, why do you need that increase  
8           from us. You're not dispensing enough to justify  
9           that type of increase. So you know, because again,  
10          the more -- that's when you -- that's when you have  
11          a little, you know -- and the next -- the next set  
12          of analysis comes in.

13          Q.    Okay. Now, if one of the compliance team  
14          members in your department were making observations  
15          about these different bullet points that we've just  
16          been walking through on dispensing data, where would  
17          they record their observations after having reviewed  
18          it?

19          A.    They -- they would put that in the customer  
20          notes or there are other times they would even, when  
21          they respond to the remedy request -- so let's take  
22          that last example: Denied, customer only dispensing  
23          X number of pills per month, increase not warranted.

24                   So they put that in -- in the response to  
25          the -- in the remedy and those are also recorded.

1       So you go back, you look at that if it came up  
2       again.

3           Q.     Okay.   Recorded where?

4           A.     In the -- in TPS.   That would be under  
5       remedy -- I'm sorry, remedy, not TPS.   My mistake.  
6       It would be recorded under -- because would it be --  
7       in the response to the remedy, and I think -- and  
8       again, I don't want to misstate, it's been a few  
9       years, but I think on something like that it would  
10      probably also go in the customer notes, something  
11      like that.

12          Q.     Okay.   So it would be back, if we're looking  
13      at the last page that we reviewed, ending in 1407,  
14      it would be in the customer compliance notes or the  
15      customer notes?

16          A.     Right.   Or again, it could also be in  
17      remedy, the remedy notes themselves, because every  
18      remedy opportunity -- see, in order to track it, the  
19      person who is going through those requests has to,  
20      what they call, close them out.   So there has to be  
21      a disposition.   It can't remain -- I mean, it -- I  
22      suppose it could remain open if -- the way it  
23      remains open is we need more data in order to  
24      fulfill this request.   And if you don't get the  
25      data, you know, so it could be a couple days and

1       it's still open, you know, because we haven't  
2       gotten -- we haven't gotten the updated data. So it  
3       stays open.

4               But the goal is to get these adjudicated. I  
5       mean, you don't want a customer waiting. If there  
6       is a problem, you want to get that adjudicated. So  
7       you don't really want to have these open forever.  
8       You want to get those -- you want to get them  
9       addressed as soon as -- as soon as makes -- as it  
10      makes sense. I mean we're not here to rush, because  
11      it could require more analysis, but -- so when you  
12      close out a remedy request, you know, you will  
13      always put a reason, this is what happened, it was  
14      denied for this reason or approved for this reason.

15             MR. MATTHEWS: Is this a good time to take a  
16      break or -- we've been going for a long time.

17             MR. NOVAK: My goal is to get through this  
18      document.

19             MR. MATTHEWS: We've been going -- it's a  
20      long document and we've been going for well over  
21      an hour.

22             MR. NOVAK: If you want a break --

23             MR. MATTHEWS: We've been going for two  
24      hours since the last break, so why don't we  
25      actually just take a break, I'm exhausted, so

1 five minutes and that will be it.

2 THE VIDEOGRAPHER: Off the record, 12:29 p.m.

3 (Recess from 12:29 p.m. until 1:35 p.m.)

4 THE VIDEOGRAPHER: On the record, 1:35 p.m.

5 BY MR. NOVAK:

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15 Q. And that is all contained in either TPS or  
16 in the O drive?

17 A. That is correct.

18 Q. Is there any reflection of the due diligence  
19 being performed that is indicated by the entry of a  
20 yes or a no similar to what we saw with whether a  
21 customer questionnaire had been received?

22 MR. MATTHEWS: Objection.

23 A. A determination of eligibility, so if a  
24 customer is approved for controls, there will be a  
25 note in the customer notes that will say, you

1 know -- mean, depending on how extensive, but there  
2 will be a note that indicates that the customer was  
3 approved. It may -- I mean, again, it could be --  
4 various things are said, all due diligence reviewed,  
5 customer approved for controls. If they are denied  
6 for controls, it will say why, you know, top five  
7 products were controlled substances, customer denied  
8 access to controls. So it will be -- most -- most  
9 times it would be in the -- but for eligibility, it  
10 will be in the customer notes, in TPS.

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9 Q. Okay. How is that measured, 1,000 what?

10 A. Pills, dosage units.

11 Q. So, for example, hydrocodone would be  
12 limited to 1,000 pills?

13 A. That is correct.

14 Q. What other opioids would have that initial  
15 limit in them once the customer is authorized to  
16 purchase controls from Anda?

17 A. When we started or when I started, meth --  
18 or hydromorphone was also 1,000. Later on that was  
19 added to the -- to the -- oxycodone and methadone  
20 limitation, but at the time -- at the time that  
21 this, 2012, hydromorphone and oxymorphone were  
22 1,000.

23 Q. Okay. Any other opioids that had 1,000  
24 limitation on the control family?

25 A. I want to say fentanyl, and that was later

1 changed as well, but at the time it was 1,000.

2 I might add that at the time of 2012,  
3 hydrocodone was a Schedule III. I think it was 2014  
4 that it was rescheduled.

5 (Anda-Brown Exhibit 6 was marked for  
6 identification.)

7 BY MR. NOVAK:

8 Q. We've had marked for identification purposes  
9 Deposition Exhibit Anda-Brown 6, which is a two-page  
10 document bearing the Bates number Anda\_Opioids\_MDL  
11 56015 and 6.

12 This appears to be a -- well, let me just  
13 ask you. Can you identify what deposition  
14 Exhibit Anda-Brown 6 is?

15 A. No, I can't. I've never seen this before,  
16 before you just handed it to me.

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24 MR. MATTHEWS: Objection.

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3 Q. Okay. How in the period of time that you  
4 were at Anda as director of regulatory compliance,  
5 was a system formula devised to determine orders of  
6 interest for a suspicious order monitoring program?

7 MR. MATTHEWS: Objection.

8 A. It was already in place when I started, so  
9 I'm -- I really don't have any firsthand knowledge  
10 of how that was -- how that formula was arrived. It  
11 was -- I just don't have any knowledge of how it was  
12 originally arrived at.

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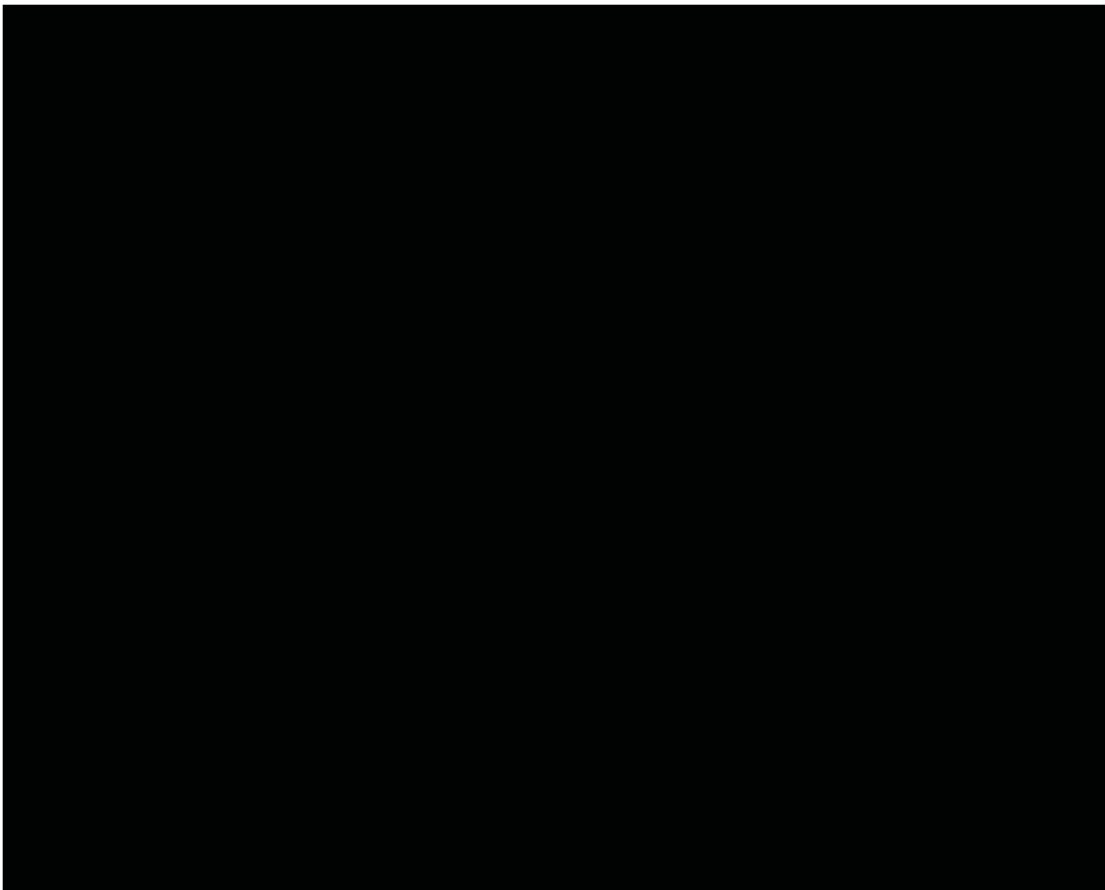
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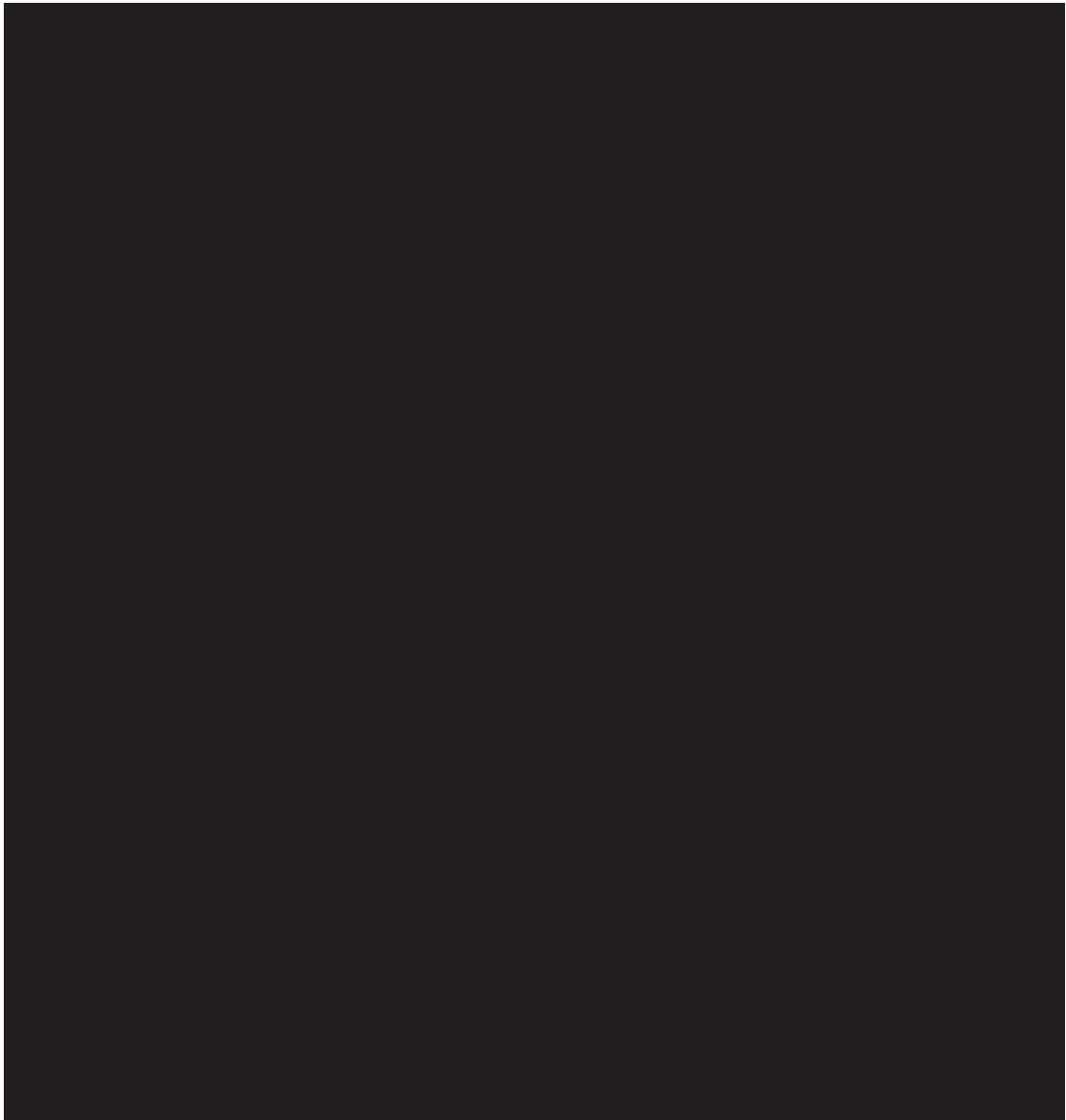
Q. Did you ever have discussions with the DEA as to what the average -- how the average was calculated or how the multiplier was selected?

MR. MATTHEWS: Objection; compound.

A. To my recollection, I don't -- in the times that I was with the DEA and met with them and inspections, I don't believe -- I don't remember that coming up.



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(Anda-Brown Exhibit 7 was marked for  
identification.)

BY MR. NOVAK:

Q. We've had marked for identification purposes  
Deposition Exhibit Anda-Brown 7 which bears the  
Bates range, Anda\_Opioids\_MDL 36508 through 36522.

A. Okay.



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8 Q. Okay. Do you recall responding to a  
9 subpoena issued by the US Department of Justice?

10 A. Frankly, we received several subpoenas,  
11 whether it be from -- no, I don't -- it wasn't  
12 Department of Justice. It was the DEA.

13 Q. Okay.

14 A. It wouldn't have been the department -- it  
15 would have been the DEA and we received, you know,  
16 various subpoenas from DEA or state boards of  
17 pharmacy, you know, with respect to records of  
18 particular customers, so I certainly don't recall  
19 that one, but --

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19           Q.    Now, when you send new account setup  
20   information to a customer, do you send a whole  
21   packet of information that includes more than one  
22   document?

23           A.    We really don't send anything to a customer.  
24   They could either get it online -- they usually  
25   would get it online and be able to print it off as I

1 described earlier. It's information needed to set  
2 up an account. It would be the customer sending  
3 information to Anda, not vice versa.

4 Q. If a customer contacts Anda and says I'd  
5 like the information to set up an account, what does  
6 Anda send them?

7 A. Again, we might send them -- we might send  
8 it but more often than not, more often than not  
9 we're going to tell them go online and print it off  
10 because then it doesn't get lost in the mail, it's  
11 there -- it's not the same chance of something  
12 getting lost or misplaced or a document not being  
13 there. Chances are, we would -- we would be  
14 telling -- we would be asking the customer just  
15 print off and send this to us. There may be times  
16 we would send it. It wasn't that often, to be very  
17 honest.

18 Q. Mr. Brown, I'm Walmart and I'm about to  
19 spend a billion dollars on pharmaceutical products.  
20 I'm calling up Anda and saying, can you send me the  
21 information, the packet of information that I need  
22 to fill out to become a customer. What do you send  
23 them?

24 MS. CHARLES: Object to form.

25 A. Well, are you talking about new control --

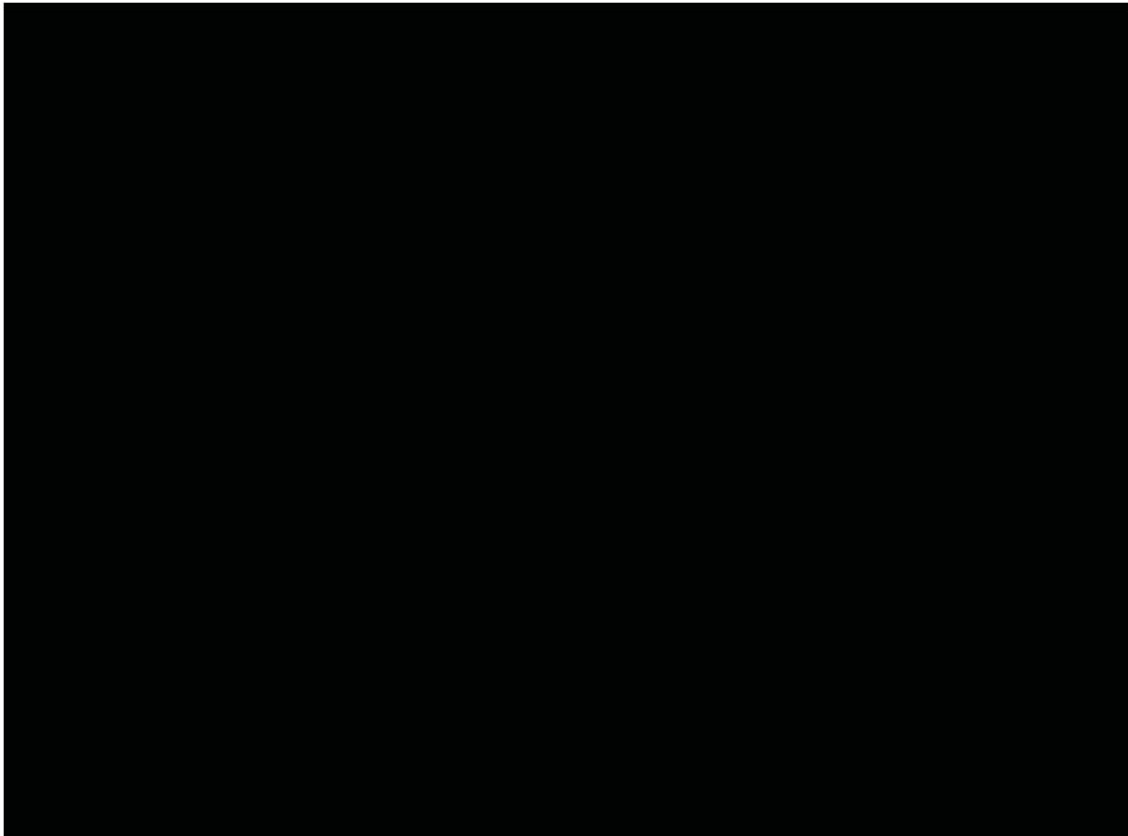
1 new control customer or new customer generally. I  
2 just want to be clear, because there is different --  
3 there is different information, that's all. I can  
4 tell you what we would send them from a  
5 control standpoint.

6 Q. Okay. Let's start with that.

7 A. From a control standpoint, we would send  
8 them a copy of our customer questionnaire, a copy of  
9 our -- a copy of our dispense data format, and we  
10 would also send them -- we probably -- in some cases  
11 we probably would send them this other item  
12 prescription drug -- prescription drug abusive, a  
13 team effort -- or fighting prescription drug abuse,  
14 a team effort, to explain what we do and why we do  
15 it.

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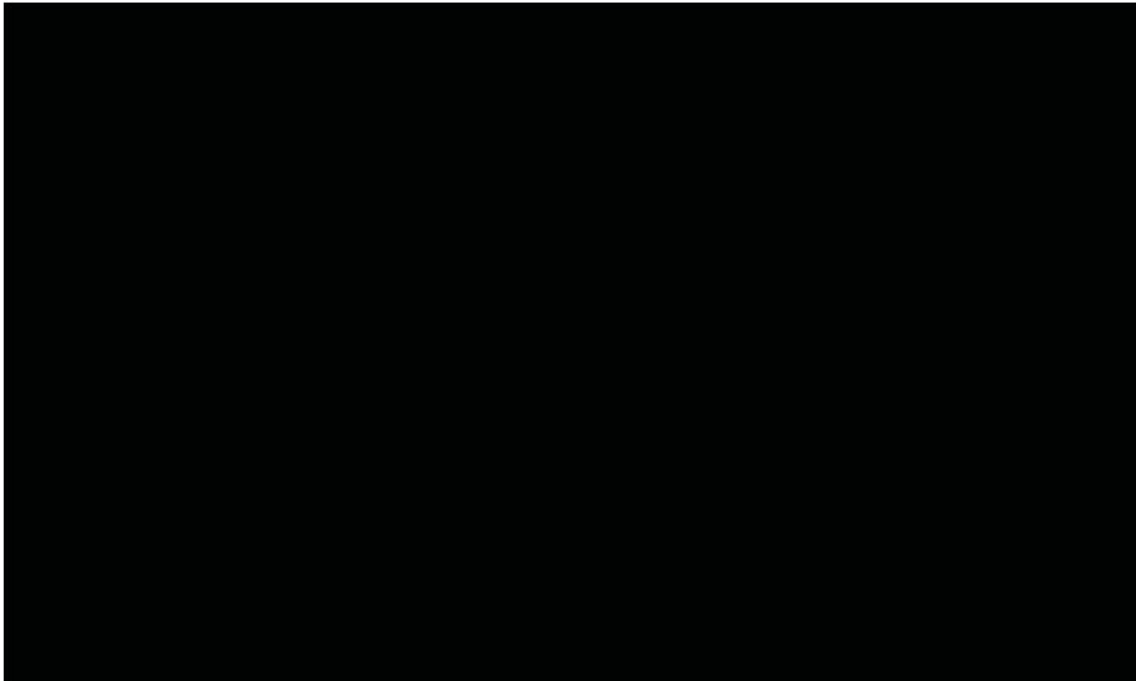


Q. Is that accurate?

A. Correct.

Q. Okay. So that information goes to the new customer?

A. Uh-huh.



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2 Q. Okay. So this is you opening a new account  
3 with your customer and Anda is providing them  
4 information about the problems associated with  
5 prescription drug abuse?

6 MR. MATTHEWS: Objection.

7 A. Well, it's really -- that's one -- this is  
8 not just used for new customers. Again, we keep it  
9 on our website as information to existing customers,  
10 to people who can go on the website who may not be  
11 existing customers at all, but be able to view what  
12 we -- what we do, why we do it, and our -- you know,  
13 our -- what are the concerns and how we try to  
14 address those.

15 Q. And part of the concerns that you're trying  
16 to convey to the customer is that you need to  
17 collect a lot of information from them because there  
18 is a prescription drug abuse epidemic in the  
19 country?

20 MR. MATTHEWS: Objection.

21 A. In order -- well, what we say is, we need to  
22 collect information, we know there is an issue and  
23 in order for us to allow you to purchase these  
24 items, we need to have this information.

25 Q. Okay. Now, the last sentence in that first

1 paragraph at page 6509 states: Currently, Americans  
2 account for over 80 percent of the world's  
3 population's usage of opioid drugs and 99 percent of  
4 the total usage of hydrocodone.

5 Again, is this Anda attempting to educate  
6 its customers on the potential abuses associated  
7 with opioid products?

8 A. It's explaining why, unless we have --  
9 unless we get -- it goes on about knowing a  
10 customer, unless we have a comfort level with our --  
11 with our customers who are looking to buy these  
12 products, we are not going to be able to provide  
13 these items and there is, you know, there certainly  
14 is an issue with them in terms of addiction, of  
15 abuse, et cetera, that is concerning, yes.

16 Q. Okay. And the know your customer segment of  
17 this is described in fuller detail in the third  
18 paragraph of this communication to a potential  
19 customer, which states, quote: Manufacturers and  
20 distributors are required to know their customers to  
21 whom they are providing controls and maintain  
22 suspicious order monitoring systems that identify  
23 orders of controlled substances that vary from the  
24 customer's normal frequency, size, and pattern.

25 You're conveying to the customer, as part of

1       potentially opening an account with them, that you  
2       have to obtain certain know your customer  
3       information?

4           A.     Uh-huh.

5           Q.     I need verbal answers.

6           A.     Yes.

7           Q.     Okay. And in particular, you need to obtain  
8       sufficient information to maintain suspicious order  
9       monitoring systems?

10          A.     Yes.

11          Q.     And to determine whether the orders that  
12       those customers submit vary from the customer's  
13       normal frequency, size, and pattern?

14               MR. MATTHEWS: Objection.

15          A.     Yes.

16          Q.     In fact, the frequency, size, and pattern  
17       are all part of the suspicious order monitoring  
18       regulation, aren't they?

19               MR. MATTHEWS: Objection.

20          A.     I -- I don't have it in front of me, but --  
21       so I'd have to verify that, but I believe that's the  
22       case, that's how it's defined.

23          Q.     Okay.

24          A.     Or at least listed in the -- in the code.

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19 Q. Okay. Part of the performance of your  
20 responsibilities at Anda involved keeping yourself  
21 apprised of information as it related to the  
22 existence of an opioid product epidemic, did it not?

23 MR. MATTHEWS: Objection.

24 A. Certainly I was required to maintain current  
25 knowledge of controlled substance trends, issues,

1 concerns, policy determinations, changes in  
2 statutes, regulations, yes.

3 Q. Okay. And part of that was also keeping  
4 your staff informed about the nature of a  
5 prescription drug opioid epidemic, was it not?

6 MR. MATTHEWS: Objection.

7 A. Again, my responsibility was to inform our  
8 staff about all or most current developments and the  
9 most current statutes and regulations and findings  
10 dealing with controlled substances, both if they  
11 were -- if there were changes in state issues, if  
12 there were changes in federal issues, trends,  
13 et cetera. So it's a pretty broad responsibility in  
14 terms of knowledge base and sharing of information.

15 Q. Okay. And part of changes in federal issues  
16 or trends that you provided to staff included  
17 information about the nature of the opioid epidemic?

18 MR. MATTHEWS: Objection.

19 A. As -- as a -- as information came out,  
20 again, in the context of controlled substances,  
21 dealing with all -- dealing with many types of  
22 issues, yes.

23 Q. If you can go back a moment to Anda-Brown  
24 Deposition Exhibit 3, if you look at the top of an  
25 e-mail, and this is the page of Anda-Brown

1 Deposition Exhibit Number 3 ending in 8068, if I'm  
2 reading the numbers correctly, and that's just a  
3 vision thing.

4 A. Sure. Got it. Got it.

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(Anda-Brown Exhibit 8 was marked for

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identification.)

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BY MR. NOVAK:

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Q. We've had marked for identification purposes

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Anda-Brown Deposition Exhibit 8, which is a document

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bearing the Bates number Anda\_Opioids\_MDL 560658

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through 560660. The only portion of the exhibit

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that I will ask you about is the page ending in

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60658.

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There is an e-mail there authored by you on

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December 6th, 2013, to Thomas Skono. Who is

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Mr. Skono?

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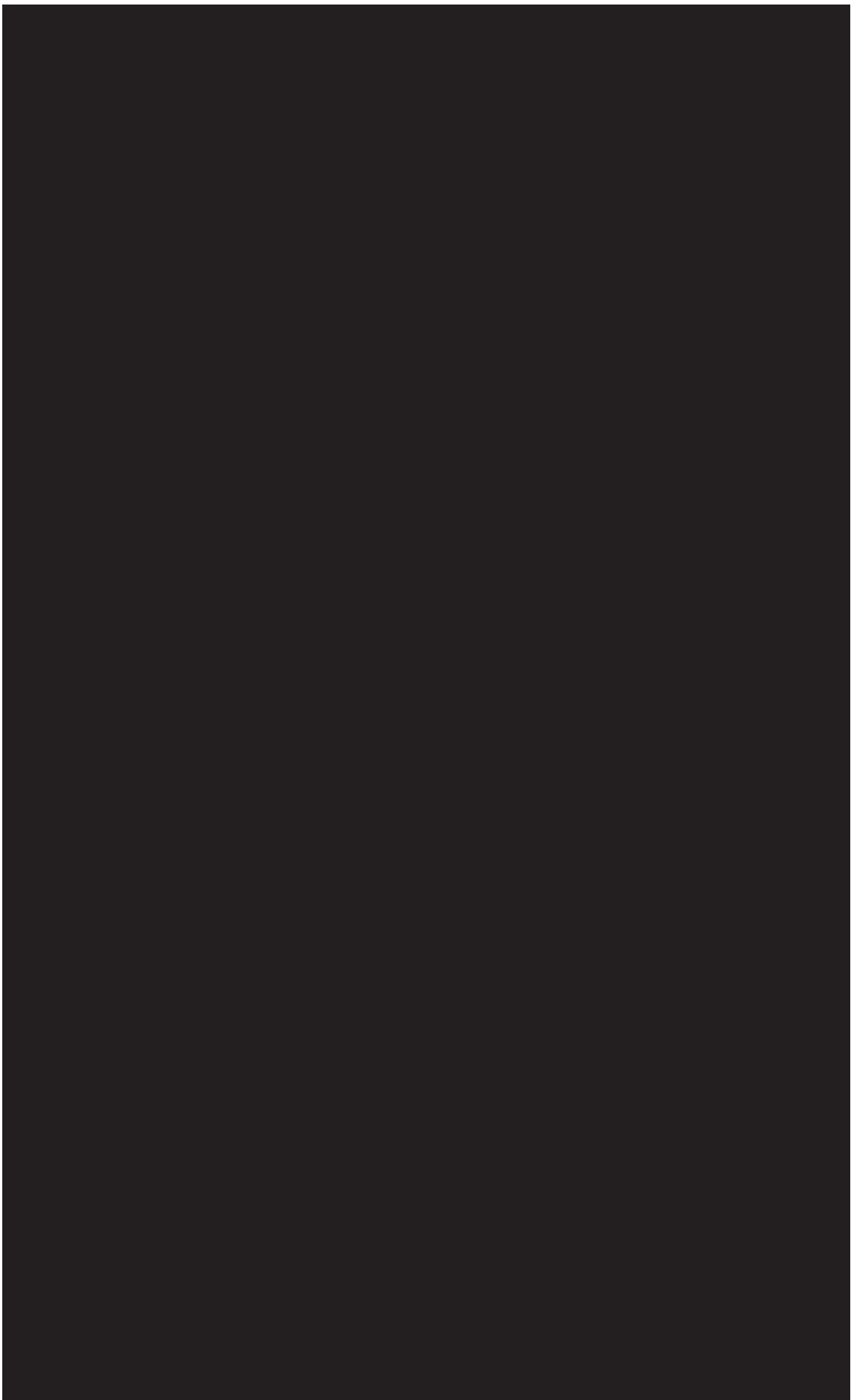
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9 MR. NOVAK: Take a quick five minute break  
10 so I can move some paper around.

11 THE VIDEOGRAPHER: Off the record, 2:21 p.m.  
12 (Recess from 2:21 p.m. until 2:31 p.m.)

13 THE VIDEOGRAPHER: On the record, 2:31 p.m.

14 BY MR. NOVAK:

15 Q. Mr. Brown, do you know who Buzzeo is?

16 A. Yes. It has gone -- it's undergone -- it's  
17 a company that's undergone several iterations. It  
18 was started by a former DEA executive, Ron Buzzeo,  
19 it later became BuzzeoPDMA, it became Quintiles, I  
20 think it was then -- and I can't remember the name  
21 of the information service that -- the data that  
22 they provide. And then it was -- I think it is  
23 IQVIA, now I believe. So yes, I am familiar. They  
24 are a consulting company and they do a variety of  
25 things in the pharmaceutical industry and various



1 consulting.

2 Q. During the time that you were director of  
3 regulatory compliance at Anda, did you contract with  
4 BuzzeoPDMA?

5 A. We did to -- we -- it was a two-pronged  
6 approach. One was to do a review of our entire  
7 suspicious order monitoring system, which  
8 included -- includes our customer due diligence and  
9 what we do to vet customers and gather information,  
10 and then also to look at the electronic system and  
11 see if there were ways of upgrading or enhancing, I  
12 should say, that system, because that's something  
13 that they had indicated they, you know, they had a  
14 system that's -- you know, that they wanted them to,  
15 at least, look at ours and kind of compare it.

16 If I may add, we ultimately did engage them  
17 to develop a new -- an enhanced electronic order  
18 system.

19 (Anda-Brown Exhibit 9 was marked for  
20 identification.)

21 BY MR. NOVAK:

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24 (Anda-Brown Exhibit 10 was marked for  
25 identification.)

1 BY MR. NOVAK:

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15 Q. Okay. And you facilitated a meeting that  
16 the BuzzeoPDMA people had with Michael Cochrane, the  
17 Executive Director of Regulatory Compliance at Anda?

18 A. Yes, let me clarify, that Michael and I did  
19 this jointly, but I was -- and he said, go ahead and  
20 handle it, so I did. I mean, asking them for the  
21 assessment, you know, entering the agreement, having  
22 the engagement was all done in coordination with  
23 Michael. It was not done independently or without  
24 knowledge, let's put it that way.

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6 Q. Charles Phillips is the President of Anda?

7 A. That is correct.

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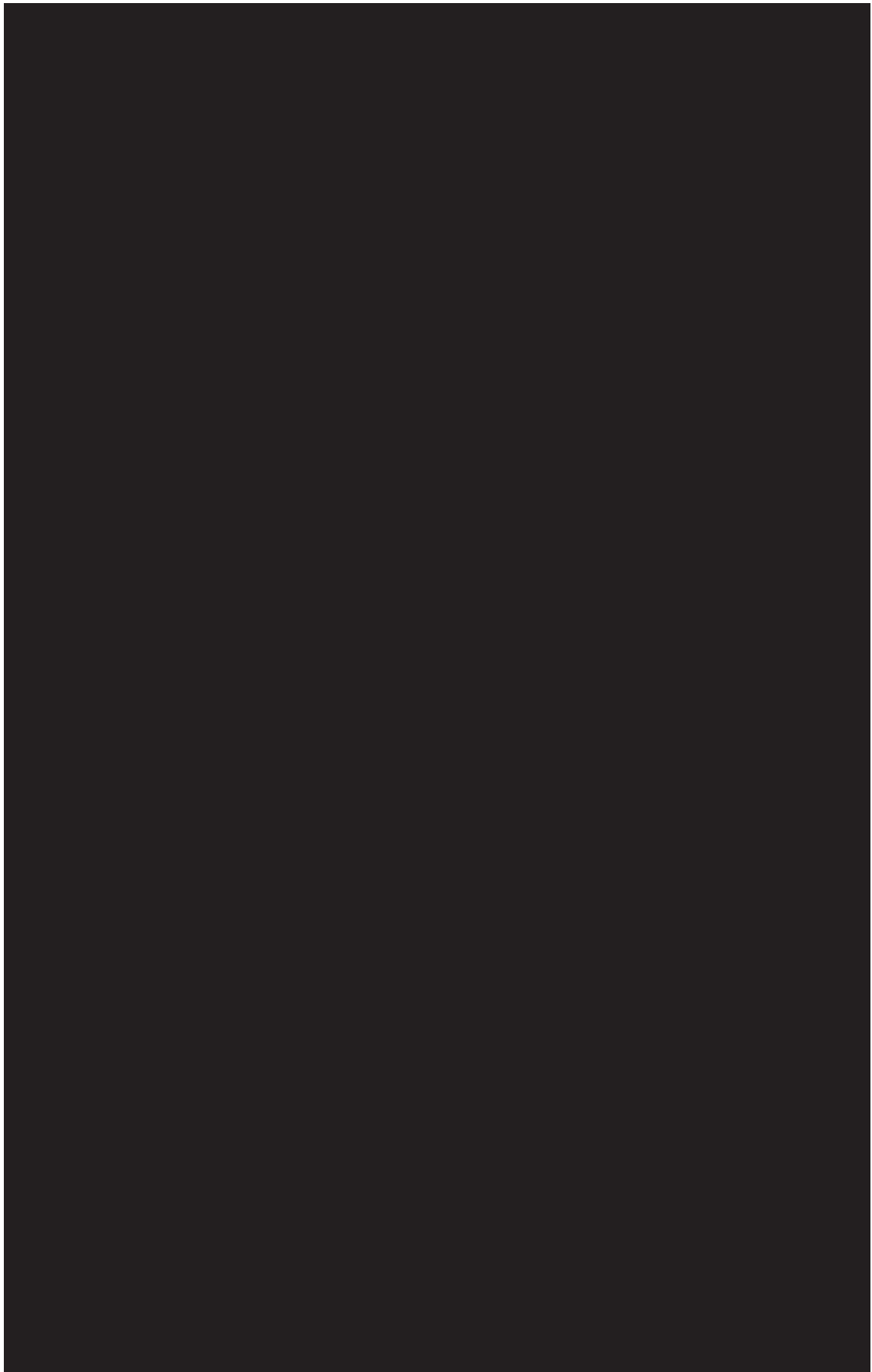
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25 Q. Is that consistent with your understanding

1 as to the regulatory investigations that occurred at  
2 Groveport and Westin?

3 MR. MATTHEWS: Objection.

4 A. I do know there were -- there were some  
5 delays in the Groveport, Ohio, and Westin, I know it  
6 took -- it took -- the recertification took about  
7 almost a year, but I will say that what the DEA  
8 informed us on that was, that they just weren't in  
9 any hurry because we were operating and they didn't  
10 have any major concerns.

11 Q. Now, we haven't really talked much about the  
12 distribution facilities for Anda. There were three  
13 main distribution centers at the company during the  
14 time that you were there, correct?

15 A. Yes.

16 Q. And those were located at Groveport, Ohio,  
17 Westin, Florida, and Olive Branch, Mississippi?

18 A. That's correct.

19 Q. And the vast majority of the controlled  
20 Schedule II narcotics that Anda delivered to its  
21 customers, including almost all the opioids, went  
22 through the Groveport, Ohio, facility, is that  
23 correct?

24 MR. MATTHEWS: Objection.

25 A. To the best of my recollection.

1 Q. Okay. Over 90 percent?

2 A. I don't know that amount.

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15 Q. Okay. So you, James Gatto, that was the  
16 individual?

17 A. Yes.

18 Q. Sabrina Solis, Mary --

19 A. Barber.

20 Q. -- Barber and the other two?

21 A. At that time it was Latoya Samuels and Tasha  
22 Campbell and then Sabrina was actually reassigned to  
23 the licensing portion of the compliance, because  
24 they were also dealing with some other -- they also  
25 gained some additional responsibilities in that

1 division, so Sabrina worked under Emily Schultz and  
2 we brought in a gentleman named John Kincaide, who  
3 had been in the contracts department. So we didn't  
4 lose anybody, the numbers stayed the same, but  
5 Sabrina was reassigned at that point.

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I think your testimony this morning had touched upon the every three years for the customer questionnaire. I don't recall. Did you also identify that there was requests for fresh dispensing data every year?

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A. Yes, I did say that, and I said, at minimum once a year because in the event that they wanted to be eligible for methadone or oxycodone or have a limit increase, that they would have to provide dispense data, so it may have been more than once a year, but a minimum once a year, yes.

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Is that the standard operating procedure we were reviewing this morning?

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A. Yes, it is.

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Q. It continued --

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7 Q. There are -- and let's take a break and talk  
8 about that for just a quick second.

9 A. Okay.

10 THE VIDEOGRAPHER: Are we going off the  
11 record?

12 MR. NOVAK: No. No. No.

13 Q. The standard operating procedures that we  
14 reviewed this morning, SOP 28 for new customers,  
15 SOP 40 for suspicious order monitoring, and SOP 45  
16 for the remedy review program, all of those are  
17 subject to review by compliance officials at Anda on  
18 an annual basis, correct?

19 A. That is correct.

20 Q. And they're evaluated to determine if any  
21 tweaks or revisions to them are necessary?

22 A. That is correct.

23 Q. And they are also signed off upon even if no  
24 revisions are made to reflect the fact that they are  
25 revised on an annual basis?

1           A.     That is correct.

2           Q.     Or I'm sorry, reviewed on an annual basis?

3           A.     Correct.

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3 Q. Ah, how did we -- how did we both miss that?

4 A. Exactly. Exactly.

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Q. But just to be clear, Anda did have  
customers when you were there that ordered 2,000  
pills per month of OxyContin?

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A. That is correct.

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Q. In fact, Anda had some customers that  
ordered much more than 2,000 pills per month?

9

MR. MATTHEWS: Objection.

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A. I'd have to go back and look. To my -- the  
best of my recollection, there were some customers,  
yes.

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Q. Okay. And they would have gotten to those  
higher levels by virtue of Anda's compliance people  
performing a remedy review process, pursuant to  
Standard Operating Procedure 45, that would have  
enabled them to increase their limits.

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A. That is correct.

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14 Q. Okay. And those eight reasons would, with  
15 the appropriate due diligence being performed, allow  
16 someone on your compliance team to release an order  
17 that exceeded the 1,000-pill limit for OxyContin?

18 MR. MATTHEWS: Objection.

19 A. The limit would have to have been raised  
20 before the order is released. They couldn't order  
21 1200 unless they were allowed to order, which means  
22 the limit would have to be increased, and then  
23 oftentimes it would be -- depending on the customer  
24 history, it would be flagged because it was the  
25 first time they ordered that much, or -- and/or --



1       remember we talked a little bit about a secondary,  
2       being a secondary supplier. And customers  
3       generally, not all the time, but generally customers  
4       who order from a secondary supplier order them --  
5       make those orders when their primary is either out  
6       or has a higher price or doesn't have that  
7       particular item. So it's not a consistent ordering  
8       pattern. So it may not be -- so they may order  
9       something -- they may order 800 of something in June  
10      and they don't order another, that same product  
11      again until November. Well, the order would flag  
12      and we want it to flag because at least we want to  
13      see, oh, what are they ordering here, and it might  
14      flag for that purpose but in the meantime they  
15      needed 1200, because they said, we only ordered 8,  
16      but we normally dispense 15,000 and we need to -- we  
17      have a doctor who likes this product, this SKU and  
18      you are the ones who carry it and you have a better  
19      price, and they put all that in writing with the  
20      doctor and the patient and all that, and we say  
21      fine, but we'll approve that limit, but a lot of the  
22      orders really hit because there is no established  
23      pattern because it's a -- we're a secondary  
24      supplier.

25           Q.     Okay. In that answer you suggested that the

1 customer may typically order 15,000 units of  
2 OxyContin?

3 A. No. I said they may dispense a total -- a  
4 total of 15,000, they want to go from 1,000 to 1200  
5 or 1,300 from us. They want an extra 13 -- your  
6 example, 1200, they may want an extra 200. They  
7 give us the reasons and we go back and say well,  
8 they do 15,000 a year and their Metformin is at  
9 50,000, it's a whole analysis.

10 But, I guess, what I'm saying is many  
11 customers who are second -- who utilize -- who order  
12 from their secondary are not necessarily ordering  
13 the same product in the same quantities month after  
14 month after month.

15 Q. Okay. It makes it more challenging for Anda  
16 to figure out what a pattern of typical ordering is?

17 MR. MATTHEWS: Objection.

18 A. Correct. Which is why -- yes, that's  
19 correct.

20 Q. And for that matter, Anda needs to obtain  
21 dispensing data not only for the opioids that the  
22 customer provides from Anda, but also the opioids  
23 that the customer dispenses that it bought from its  
24 primary supplier?

25 MR. MATTHEWS: Objection.

1           A.     Again, I would just -- I would just change  
2     it to it's not just opioids, it's all controls and  
3     frankly, it's noncontrols as well because we look  
4     for that -- you know, conversely, if they are buying  
5     three noncontrolled products from us and that's all  
6     they are buying and those are the only noncontrolled  
7     products they are buying because we see what else  
8     they have dispensing from other people, that's  
9     another issue. That's why we need to see the whole  
10    picture.

11          Q.     Okay. You understand we're talking today  
12    and we're here because of an opioids epidemic, not  
13    because of dispensing of other types of drugs,  
14    right?

15               MR. MATTHEWS: Objection.

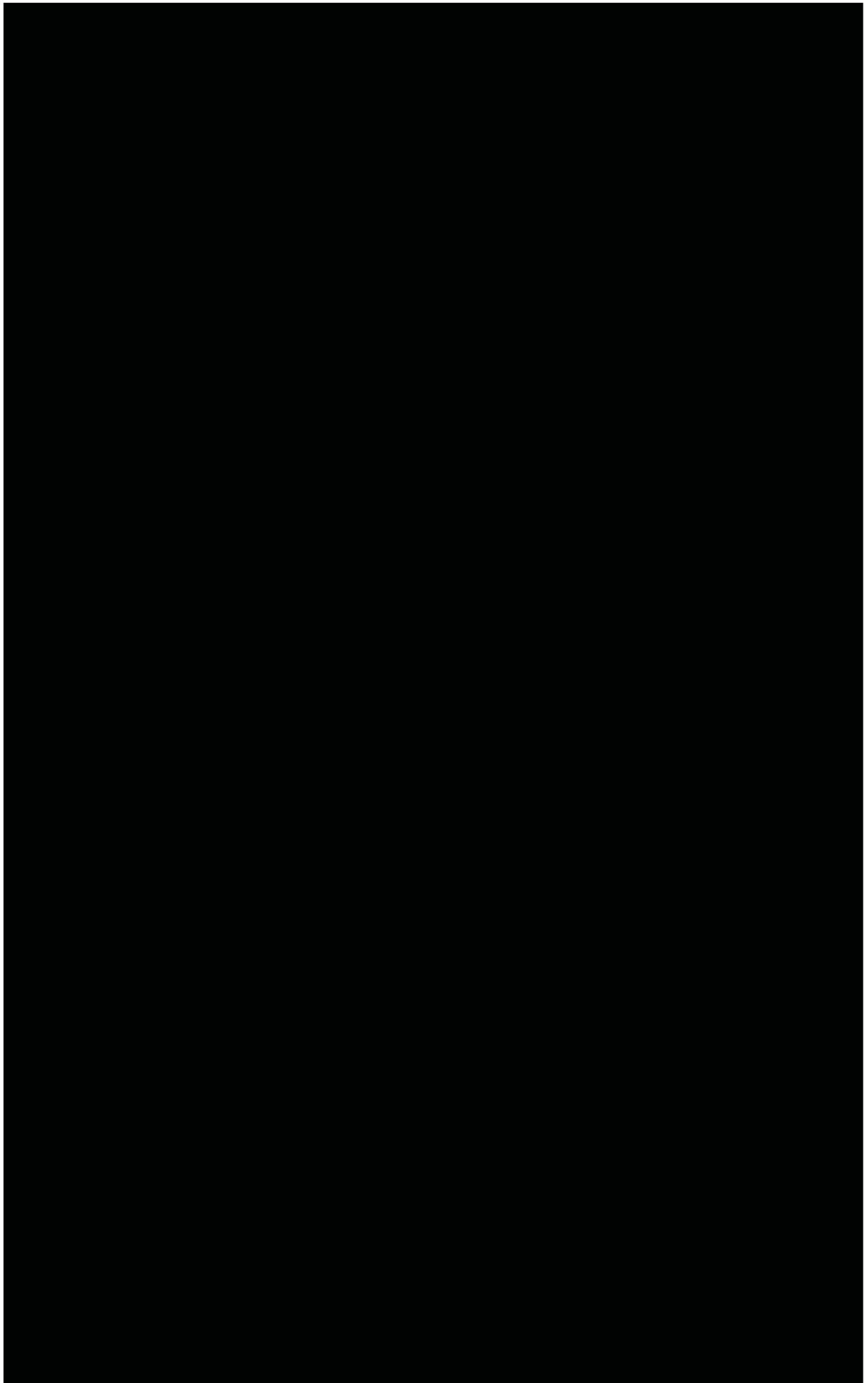
16          A.     I understand, but if we're going to describe  
17    the factors that we reviewed in determining whether  
18    we were comfortable selling product, opioid -- if  
19    we're selling opioids, we have to look at the entire  
20    customer picture because even if, again, they are  
21    not buying -- the example I used before, we don't  
22    want oxycodone from you, we don't want any opioids,  
23    we want to buy -- we want to only use lorazepam  
24    because you have a good price on it but their top  
25    six products are hydrocodone, hydromorphone,

1       oxycodone 30 and oxycodone 15, we are not going to  
2       sell to them. So that's why we need the whole  
3       picture. I'm just trying to explain our analysis of  
4       how we looked at customers and how we make these  
5       decisions.

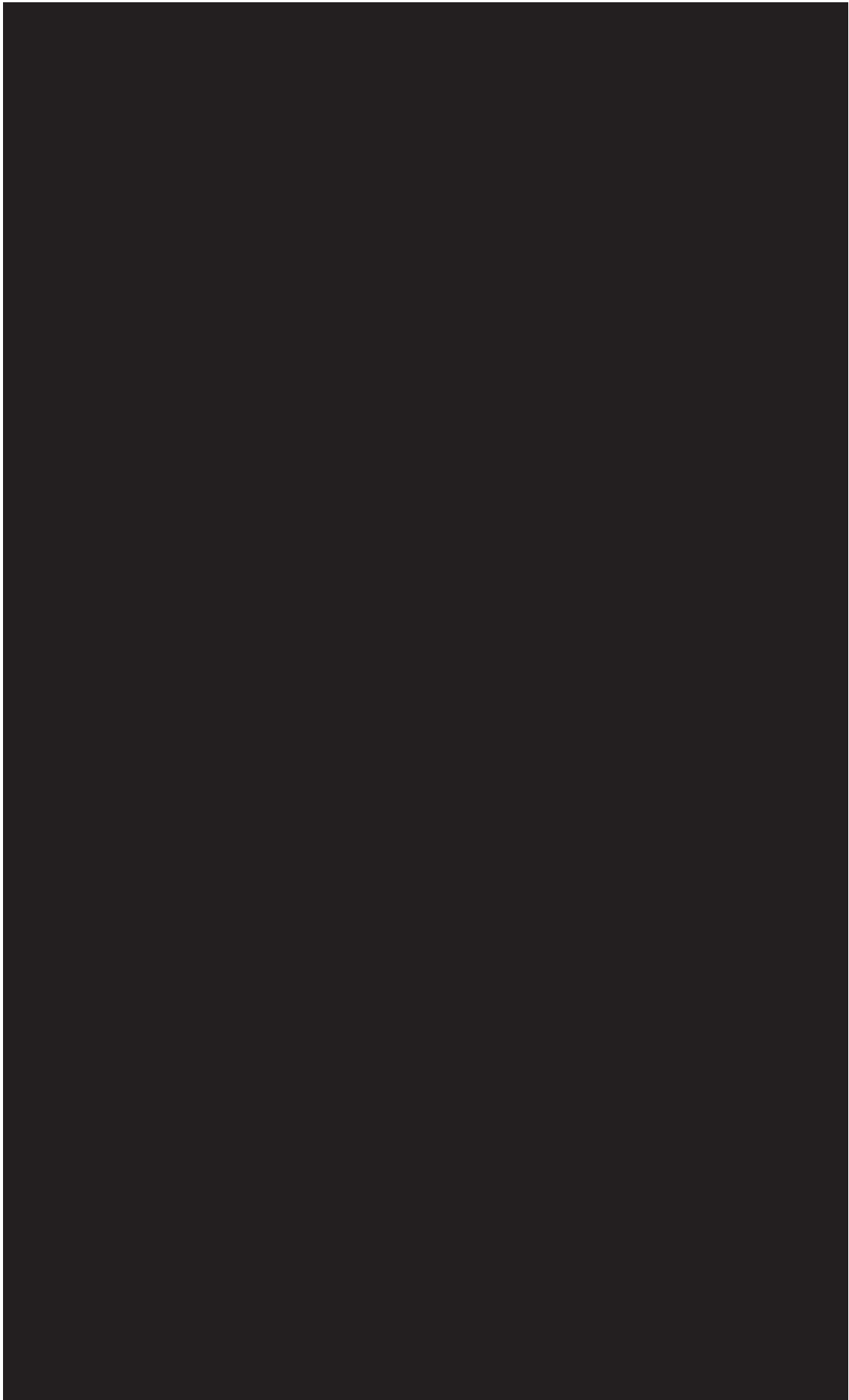
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24 Q. Right. So when these increased orders came  
25 in from the customer due to pricing or promotion

1 changes, it wasn't your price break that led to the  
2 increase in the order, it was the price break that  
3 the manufacturer offered and you allowed the  
4 increased order to go through to reflect their price  
5 break?

6 A. Right.

7 MR. MATTHEWS: Objection.

8 A. And it -- when that happened -- and, again,  
9 I would also -- I would also add that the  
10 manufacturers we dealt with did their own due  
11 diligence on us as well as certain customers,  
12 especially there were some that they sold direct to  
13 or sold direct through Anda as a -- as a supplier,  
14 but they did their own due diligence as well as  
15 ours. So there were really two levels of due  
16 diligence on -- on a lot of those items.

17 Q. Okay. You were specifically aware of those  
18 types of promotion -- pricing promotions as it  
19 related to Anda's parent from time to time, were you  
20 not?

21 MR. MATTHEWS: Objection.

22 A. Sometimes we were. It depended how it was  
23 communicated, but if -- if we didn't -- let's put it  
24 this way: If we weren't aware when the order came  
25 in, we investigated and validated whether that was



1 the case.

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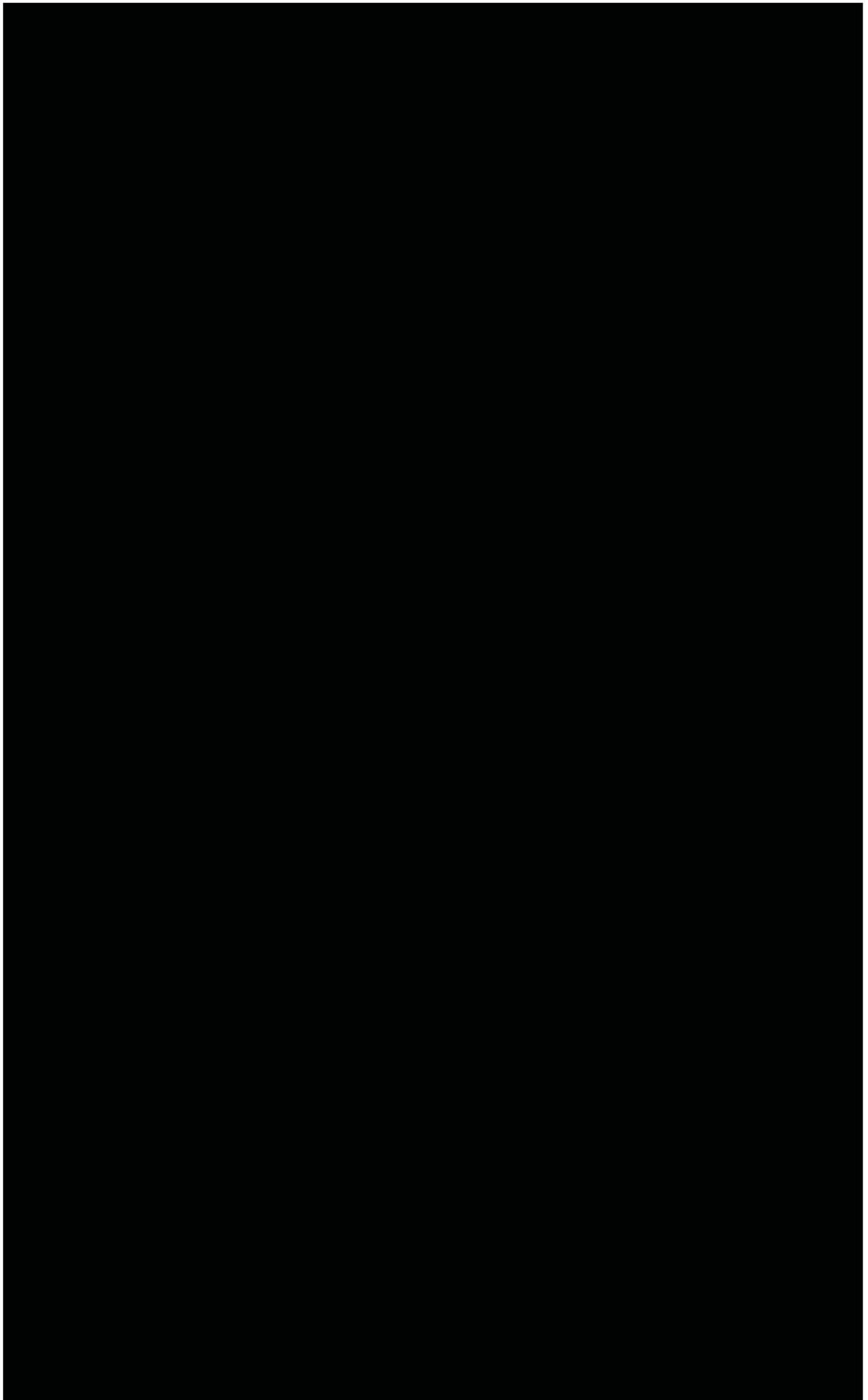
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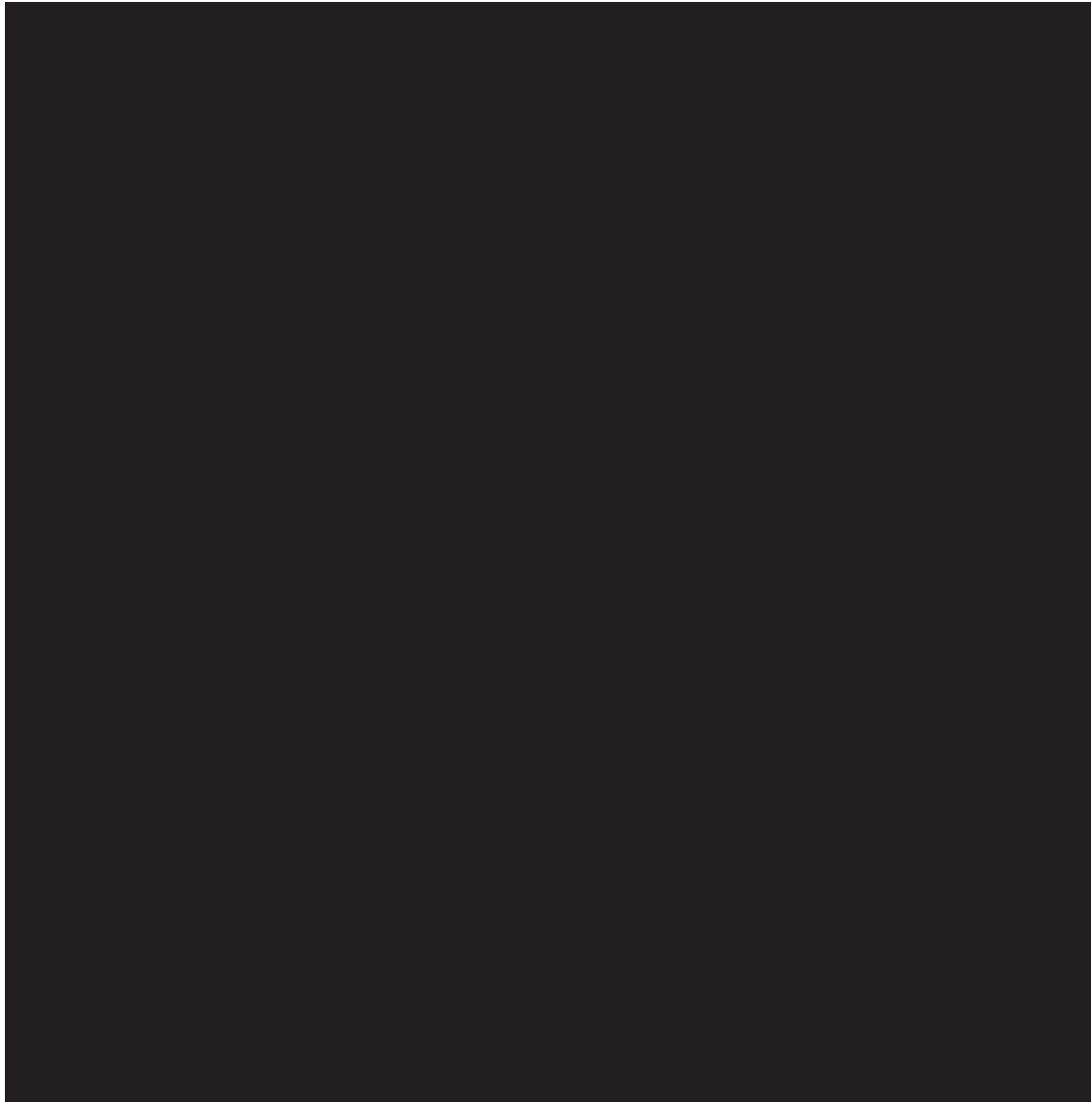
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16 Q. Okay. And for each Anda customer there  
17 is -- there are threshold limits contained in the  
18 TPS system?

19 A. That is correct.

20 Q. Also in the O drive?

21 A. No.

22 MR. MATTHEWS: Is this a good time for a  
23 break?

24 MR. NOVAK: Sure.

25 THE VIDEOGRAPHER: Off the record, 3:33 p.m.



1 (Recess from 3:33 p.m. until 3:47 p.m.)

2 THE VIDEOGRAPHER: On the record, 3:47 p.m.

3 BY MR. NOVAK:

4 Q. I think that's all for Deposition

5 Exhibit 10.

6 MR. NOVAK: Do you have the spreadsheet that  
7 goes with Exhibit 14?

8 MS. ELLIS: Yes.

9 (Anda-Brown Exhibit 11 was marked for  
10 identification.)

11 BY MR. NOVAK:

12 Q. We've had marked next Anda Deposition  
13 Exhibit 11 --

14 MR. MATTHEWS: Anda-Brown.

15 Q. -- Anda-Brown -- thanks -- Deposition  
16 Exhibit 11, which consists of an exchange of e-mail  
17 that are between Robert Brown, Sabrina Solis, and  
18 Tasha Campbell. The exhibit bears the Bates number  
19 Anda\_Opioids\_MDL 601903 and 904, and then attached  
20 to the e-mail was a spreadsheet bearing the Anda  
21 Bates number MDL 601905.

22 A. Okay. I don't -- I don't have that, but I  
23 guess you must have it. It's on there?

24 Q. The spreadsheet we will review  
25 electronically.

1           A.     Okay.

2                   MR. MATTHEWS:   Can I just put my objection  
3           on the record to using a spreadsheet, an  
4           electronic spreadsheet, with the witness, which  
5           isn't being produced in hard copy form and as to  
6           which there will be no record of a marked exhibit  
7           in a deposition.

8                   MR. NOVAK:   Sure.   I can provide to you -- I  
9           mean, there's only so much paper I can lug to  
10          Miami.   If it assists in resolving your  
11          objection, I can certainly e-mail to you  
12          immediately the electronic version of the  
13          spreadsheet.

14                  MR. MATTHEWS:   Sure.

15                  MR. NOVAK:   Okay.

16                  MR. MATTHEWS:   How many pages is it, do you  
17          know?

18                  MR. NOVAK:   I don't.   I just know at some  
19          point our -- there was only so much we could do,  
20          but --

21                  MR. MATTHEWS:   Let me just say, what I'll  
22          try to do is get the pages you're using printed  
23          so we can print and mark it.

24                  MR. NOVAK:   Okay.   Why don't we go off the  
25          record just for a second and we'll get the

1 logistics of this worked out.

2 THE VIDEOGRAPHER: Off the record, 3:51 p.m.

3 (Recess from 3:51 p.m. until 3:52 p.m.)

4 THE VIDEOGRAPHER: On the record, 3:52 p.m.

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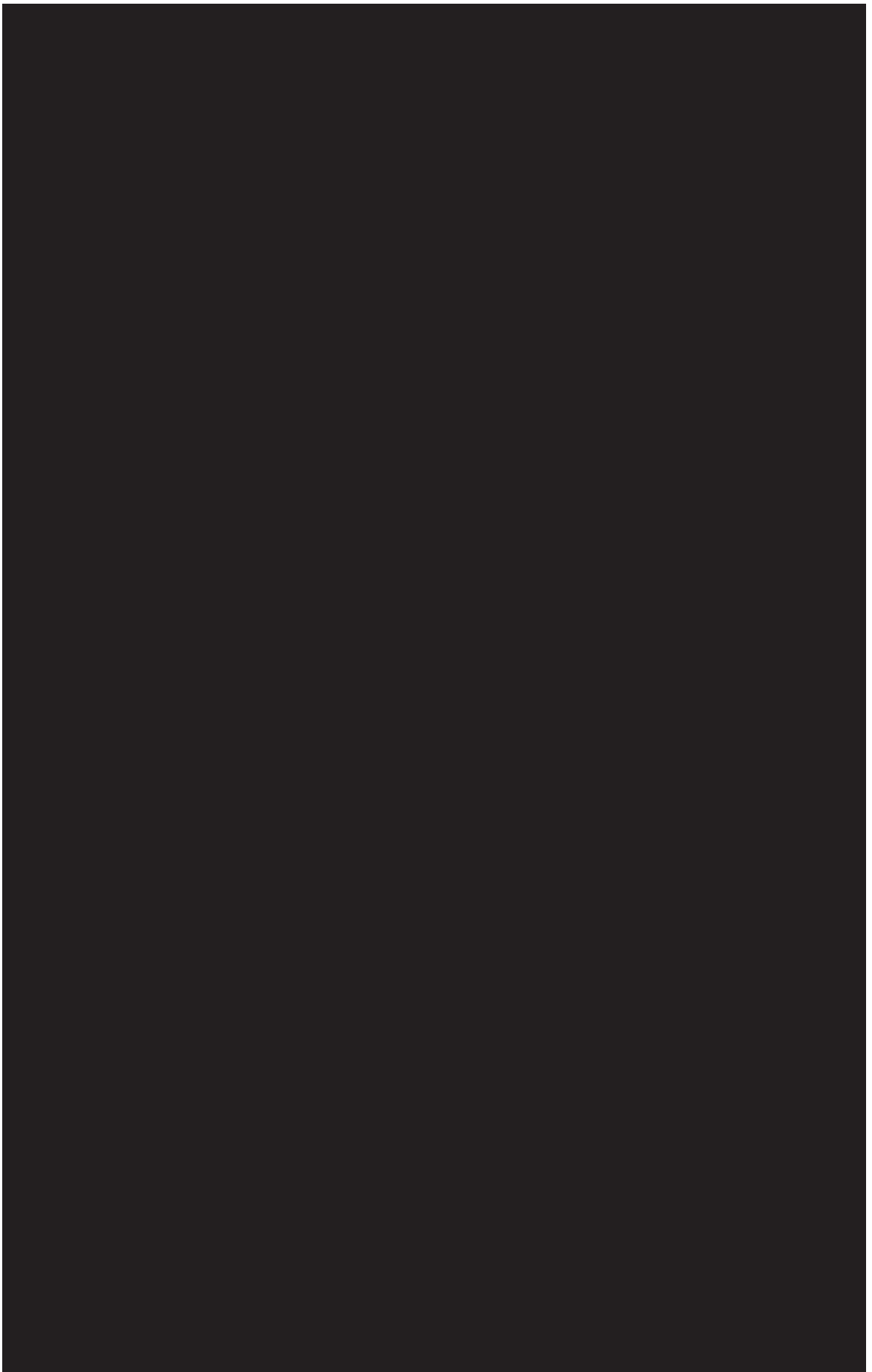
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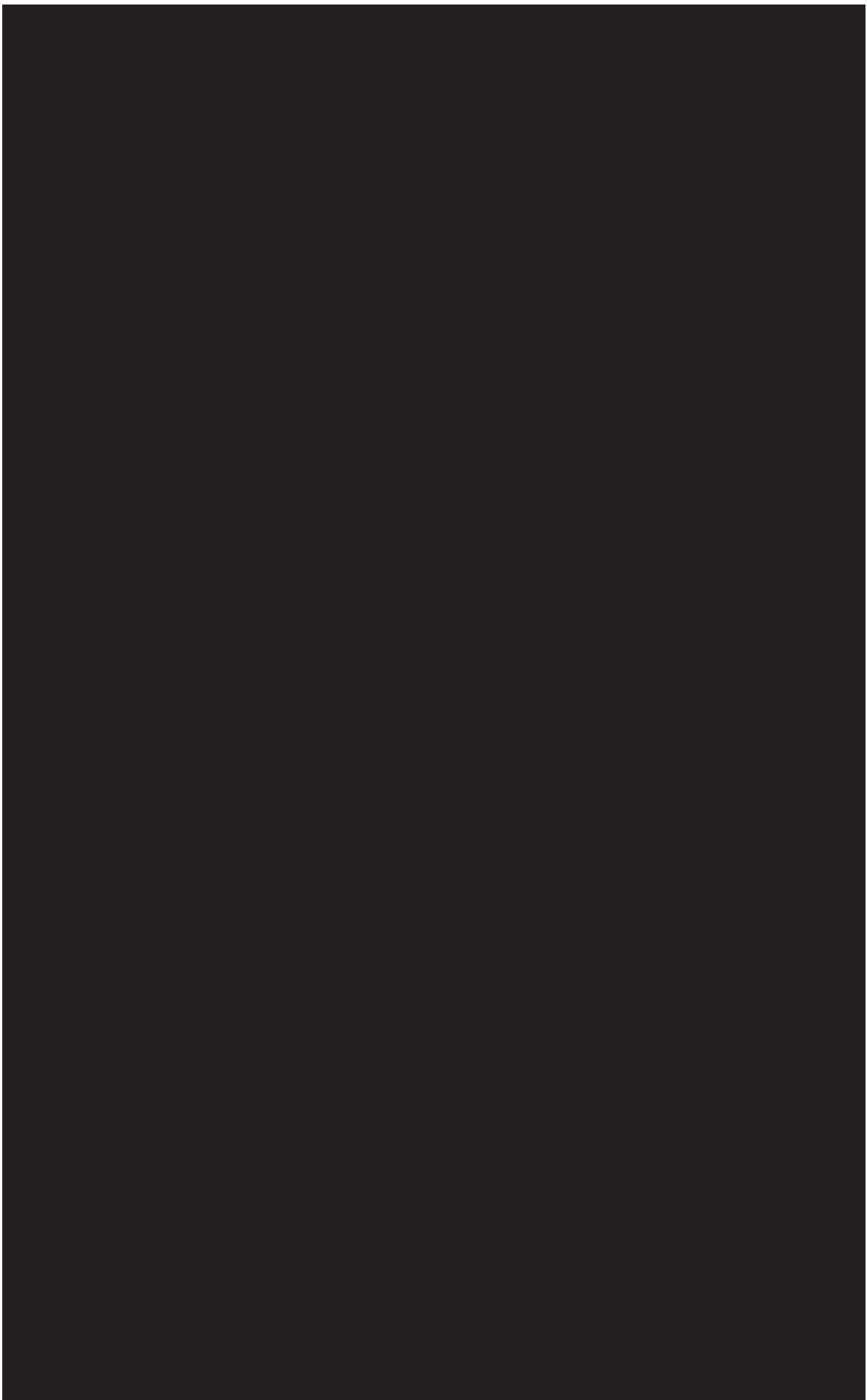


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1 Q. Now --

2 MR. MATTHEWS: Can I interrupt you for a  
3 second?

4 MR. NOVAK: Yes.

5 MR. MATTHEWS: Would you mind e-mailing me  
6 the spreadsheet?

7 MR. NOVAK: Yeah.

8 MR. MATTHEWS: Maybe I need to take a closer  
9 look at it before the end of the day.

10 MR. NOVAK: Okay.

11 MR. MATTHEWS: Can we do this off the  
12 record?

13 MR. NOVAK: Sure.

14 THE VIDEOGRAPHER: Off the record, 4:05 p.m.

15 (Recess from 4:05 p.m. until 4:07 p.m.)

16 THE VIDEOGRAPHER: On the record, 4:07 p.m.

17 BY MR. NOVAK:

18 Q. If we can go back to Anda-Brown Deposition  
19 Exhibit 10 for a moment.

20 A. Uh-huh.

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8 Q. Okay. Now, I'm going to take a huge leap  
9 and guess that Anda's not going to agree to let me  
10 do that.

11 And -- and what I would like to know is if  
12 there were -- how would one go about obtaining the  
13 electronic files that record the due diligence for  
14 particular customers?

15 A. Well, again, in this case, because I -- and  
16 I have personal knowledge because I did it. I would  
17 go into my screen. I would go into my O drive. I  
18 would pull up, and I would show them examples of  
19 what we had with the various customer files.

20 That's -- in terms of how they get  
21 transmitted, I have no idea how it gets -- how that  
22 file would get transmitted somewhere else. I don't  
23 know if it has to be copied. I don't know if it can  
24 be down -- I have no idea how that gets done.

25 I do know how it gets in there. I know it

1 gets scanned and downloaded into that file -- into a  
2 particular file. When a questionnaire comes in, it  
3 goes into that particular file for that customer.

4 Q. And for the -- for the purchase history of  
5 controlled Schedule IIs, is that recorded in the O  
6 drive or the TPS?

7 A. TPS.

8 Q. Okay.

9 A. And, again, not to belabor it, but it's  
10 several different. It shows controls. It shows  
11 noncontrols. Then I -- it goes percentage of  
12 controls, percentage -- then I can go in and say let  
13 me see the number of hydrocodone purchases, and  
14 it'll go down and I can look as long as it's been.  
15 And they'll have it by -- by strength. You know,  
16 one month it's oxy, hydrocodone 5, one month 10/325,  
17 et cetera, so I can see it that way and then play --  
18 you know, play with that as well, so depending on  
19 what I want to see out of that.

20 Q. And that would lay out the whole order  
21 history as well?

22 A. Yes.

23 Q. Okay.

24 A. By -- in that case, it's by product, but I  
25 could also go -- and I didn't do this too often,

1 but -- well, with specific orders, I did.

2 I'd go in and I'd see what the order itself  
3 was on, you know, November 27th, 2012, what they  
4 ordered on that day. But then there were -- I could  
5 also -- most of the time, I was doing it by history,  
6 so I was doing it by product and by controls,  
7 noncontrols.

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10 Q. Okay.

11 A. Again, you know, reminding that we do get --  
12 I know there are exceptions, but we do get due -- we  
13 do get dispense data. The only way we increase it  
14 is with dispense data. And from that point forward,  
15 we get dispense data on a -- on a yearly basis. So  
16 it's kind of verified, you know, is that still  
17 necessary.

18 Q. Okay.

19 A. And I would say, too, that there were times  
20 when we would look at a customer's purchase history  
21 with us, and maybe they're -- they have 1,000 limit  
22 or 1,500 limit on a family, and they were only  
23 purchasing 300 a month for 10 months or so. And  
24 we'd say to the rep, you know what, we're -- we're  
25 reducing this limit. They're not purchasing this

1 from us, so why are we -- why are we keeping them at  
2 that limit?

3 And we would reduce it, but we would also  
4 let the sales rep know so it wouldn't come as a  
5 surprise when they -- plus if the customer did try  
6 to order the 1,000, well, you weren't -- you know,  
7 you'd let them know. You weren't purchasing so  
8 you're -- you know, what have you. There would be  
9 some communication, it wouldn't come as a shock, and  
10 the customer wouldn't get upset with just the idea  
11 that, you know, you don't need us for that so why  
12 would we give you that opportunity.

13 And that did happen.

14 Q. And the adjustment of limits for all  
15 customers is itself a separate data field that -- or  
16 it -- or it's in customer notes?

17 A. Well, the adjustment itself is in the  
18 limits -- the individual customer limits, the  
19 individual customer family limits. You can actually  
20 make the adjustment. But then it's noted in the  
21 notes as to when and why.

22 Q. Okay. So a history of all of Anda's  
23 customers could be extracted just from the customer  
24 notes field for each customer of the company?

25 A. If there -- I mean, if there are any notes.



1     Let's say, for example, you have a customer that --  
2     who was, you know, approved in 2014 and nothing has  
3     happened. I mean, they got approved, and it will  
4     say approved. And they've never adjusted their  
5     limits, they've never asked for new products,  
6     they've never done anything else.

7             It'll just -- you won't see many notes in  
8     there. And all it will really change is either  
9     the -- is the date -- so let's just use 2014 as the  
10    example. You will see new dispense data when the  
11    last date -- the most recent date it was submitted  
12    and, you know, the most recent date that a customer  
13    questionnaire was submitted.

14            But that's not -- that's not in the notes  
15    section. That's on the first page of the customer  
16    information section.

17            Q.    Okay. And that's also reflected in the due  
18    diligence field?

19            A.    TPS, yes.

20            Q.    Okay. Does the -- is the TPS -- is there a  
21    TPS field that actually has a Y or N in the due  
22    diligence?

23            A.    On the first -- in the first -- when you --  
24    when you go to TPS and you type in a customer  
25    number, the first page that pops up has the name,

1 the address, the DEA number, the state license  
2 number. If it's -- if the license expired, it will  
3 be in red. Otherwise, current.

4 And I think it -- I think it has -- if I  
5 remember, it does have an expiration date. And then  
6 it will say DEA license, and there was one item in  
7 the SOP that talked about see what schedules they're  
8 approved for, because there are some DEA licenses  
9 that don't -- they don't have -- the customer hasn't  
10 been approved for Schedule II, for example, or II or  
11 3N or whatever it happens to be.

12 So it will say all the schedules that it's  
13 approved for, and then it will say, you know,  
14 approved for controls, Y; customer questionnaire on  
15 file, it will give Y give the date; and customer due  
16 diligence and, it will give the date.

17 Yeah, you can find that all on the first  
18 page.

19 Q. Okay.

20 (Anda-Brown Exhibit 12 was marked for  
21 identification.)

22 MR. NOVAK: It's a two-parter.

23 MR. MATTHEWS: Are these two separate?

24 What's going on here?

25 MR. NOVAK: There's the e-mail and the

1 attachment -- actually, a couple attachments.

2 MR. MATTHEWS: All of which collectively is  
3 going to be Exhibit --

4 THE COURT REPORTER: 12.

5 MR. MATTHEWS: Thank you.

6 BY MR. NOVAK:

7 Q. We have had marked as Anda Deposition --  
8 Anda-Brown Deposition Exhibit 12 an e-mail sent from  
9 Michael Cochrane to Valerie Mitchell, who has a  
10 usdoj.gov address, and then with a CC to Robert  
11 Brown.

12 And then a number of documents are attached  
13 to the e-mail: an SOP 28 form, an SOP 40 form, and  
14 then a reference to controlled substance sales as  
15 broken down at the -- the Westin, Florida; Grove  
16 Port, Ohio; and Olive Branch distribution centers of  
17 Anda.

18 Mr. Brown, I'll -- oh, and I should also  
19 reference that the Bates number for the agreement --  
20 for the document is Anda\_Opioids\_MDL 84481.

21 MR. MATTHEWS: Can I ask a question for  
22 clarification?

23 MR. NOVAK: Yes.

24 MR. MATTHEWS: The attachments don't have  
25 Bates numbers on them, that I see. Is -- were --

1           is it your position that the attachments were  
2           attached to the e-mail?

3           MR. NOVAK: Yes, and they appear to all have  
4           been printed in native format.

5           We can go off the record for a second on  
6           that.

7           THE VIDEOGRAPHER: Off the record, 4:21 p.m.

8           (Recess from 4:21 p.m. until 4:23 p.m.)

9           THE VIDEOGRAPHER: On the record, 4:23 p.m.

10          BY MR. NOVAK:

11          Q. I want to direct your attention, Mr. Brown,  
12          first, to the e-mail. It purports to be an e-mail  
13          from Michael Cochrane, on which you are cc'd, in  
14          addition to a number of other individuals; and it's  
15          addressed by Mr. Cochrane to Ms. Mitchell.

16          Looking down at the second paragraph, midway  
17          through it reads, quote: "Going forward we will not  
18          commingle our customers cut off or refused with any  
19          suspicious orders. Rather than an e-mail containing  
20          all the information from Emily Schultz, you'll  
21          receive a separate e-mail from Robert Brown, as well  
22          as a phone call, in the event there is a suspicious  
23          order to report. We will include all the specifics  
24          regarding the order in our e-mail transmission as  
25          well as a verbal via phone call to you or a

1       designee."

2                   You saw that portion of the e-mail?

3       A.     Yes.

4       Q.     Okay.  Do you recall back in 2014 when  
5       Mr. Cochrane designated you as the one to convey  
6       separately any suspicious order reports to the  
7       Department of Justice or DEA officials?

8       A.     Yes, but I do want to clarify something on  
9       that.

10      Q.     Yes.

11      A.     Because before I started, Anda had begun --  
12      had had a practice for -- that Emily Schultz kept a  
13      report that if there was -- if there were customers  
14      that were denied, customers that were cut off, you  
15      know, an order, and control customers who were no  
16      longer, or customers -- and there were some  
17      customers that were reinstated for controls if they  
18      had significant changes in their dispense data or  
19      what have you, or other information, and suspicious  
20      orders, it was contained on a spreadsheet that was a  
21      rolling spreadsheet that Emily would send to local  
22      and -- field offices and DEA in Washington listing  
23      all these, and it was a way of, in our thought, you  
24      know, notifying the DEA that we've come across some  
25      pharmacies or customers that we're not comfortable

1 with and you might want to take a look at them.

2 In our meeting of, I believe, it doesn't say  
3 on here, but it was early September of 2014, we had  
4 a meeting in Columbus with Valerie Mitchell and  
5 two -- actually, if I remember correctly, Brittany  
6 Freeman from DEA was not present. She was by phone.  
7 Duane Stickles was there. Brice Burchard, who was  
8 from New Orleans, but he -- Mississippi, and it was  
9 Alberto Esteves, Michael Cochrane. Alberto was our  
10 warehouse director in Ohio, and Al Paonessa, who was  
11 our President, and we met with them regarding the  
12 Ohio -- status of the Ohio inspection, and one of  
13 the things that came out of that, we explained what  
14 we do in our procedures, and we prepared a pretty,  
15 you know, extensive description of the systems, some  
16 -- a lot of which we've gone over here, showed them  
17 actual screens of what we looked at and information  
18 and how we pulled up the 2.2.4.1. We actually had  
19 screen shots.

20 So we talked about this report that we were  
21 sending, and Valerie Mitchell said, you know, just  
22 having this list of customers doesn't really help  
23 us, and if you're reporting suspicious orders, you  
24 need to kind of flag it more specifically than just,  
25 you know, put it on another column of the

1 spreadsheet, so what we'd like you to do is, if you  
2 deny a customer, tell us why. You don't have to --  
3 it doesn't have to be a book, but indicate this is  
4 why you're denied; or you cut them off, what  
5 changed, why; if you're reinstated, why. If it's  
6 shorter, we want to see that -- when you transmit  
7 the e-mail to our offices, we want that highlighted  
8 if they -- there's a suspicious order, and, you  
9 know, if you cut a customer off, was it by a -- was  
10 it for an order, a suspicious, or was it something  
11 else.

12 So that then revised -- I just want to give  
13 this context. That's -- that revised -- it wasn't a  
14 separate form, it was -- it was an enhancement of  
15 the current form and then an e-mail cover that  
16 specifically identified if any -- that, you know,  
17 any suspicious orders that were in that report.

18 Q. Okay. Let me follow up on that for a  
19 moment. What is the difference between Anda cutting  
20 off a customer who submits an order because they're  
21 not comfortable for some reason with the controlled  
22 substance that the customer has ordered, on the one  
23 hand, and determining that it's a suspicious order  
24 on the other?

25 MR. MATTHEWS: Objection.

1           A.     We were not -- in 99 percent of the cases,  
2     we were not cutting off the customer because of a  
3     specific order. We were cutting off a customer  
4     because over -- I'll give a couple of reasons could  
5     happen. Customer's control purchase percentage over  
6     a three-month period went from 10 percent to 30  
7     percent. Okay? That's not any one order. That's a  
8     pattern. That's -- and it's controls. It's not by  
9     family. It's a pattern of overall control sales.

10               We're not -- we're not your control  
11     supply -- we're not your controlled substance  
12     supplier. We are a secondary for all products  
13     unless we have a specific arrangement with you, and  
14     in most cases, retail pharmacies, we didn't have  
15     that kind of specific arrangement. So that was one  
16     reason.

17               The second reason would be let's say we  
18     approved a customer, we looked at their dispense  
19     data, and oxycodone 30 was their 80th product and  
20     they were averaging 50 pills a script.

21               Now we get updated dispense data and  
22     oxycodone 30 is their third product and it's at 200  
23     pills a script. They have -- chances are they're  
24     not buying it from us, but that's a significant  
25     change that we're not comfortable with.



1           Or a customer -- a customer gives us some  
2     additional information about a -- or in a  
3     questionnaire, you know, they -- or an updated  
4     questionnaire, they give us their five physicians,  
5     and two of them have discipline action and they  
6     don't know that they have, and you call -- I did  
7     this myself. I'd call the customer. Do you know  
8     that, you know, two of your physicians have  
9     discipline actions? Oh, no, I don't know. Which  
10    ones?

11           They'd be cut off, because to us that meant  
12    that they were not able to fulfill their  
13    corresponding responsibility, which the DEA hammered  
14    every time either we met with them or we went to a  
15    DEA seminar. Corresponding responsibility. If they  
16    weren't carrying that out, then we would say we  
17    can't do business with you anymore and we'd report  
18    that to DEA.

19           But it really -- it was very rarely, almost  
20    none, based on an individual order. It was based on  
21    something changed, if we cut them off. Now, of  
22    course, the denial is the first part of it, we never  
23    sold them anything, and that was the reason, so --  
24    but that's what we would do, and that's what --  
25    that's what's referenced here. I just wanted to

1 clarify.

2 (Anda-Brown Exhibit 13 was marked for  
3 identification.)

4 BY MR. NOVAK:

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13 The document bears Anda's Bates number  
14 MDL143508 through 143559.

15 Mr. Brown, in interacting with Buzzeo PDMA,  
16 was Mr. Williamson one of the individuals with whom  
17 you interacted?

18 A. Yes.

19 Q. Your primary contact there?

20 A. No, he was not the primary, but he was -- he  
21 was the -- the DEA compliance person. He was a  
22 retired DEA agent, and so when it came to not -- not  
23 statistical algorithms or things of that nature,  
24 but, basically, you know, compliance, he was the  
25 contact.

1           Q.     Okay. Towards the latter portion of your  
2     employment at Anda, were you working with Buzzeo  
3     PDMA on developing a new suspicious order monitoring  
4     program?

5           A.     We were not -- it was not a new program.  
6     What it was was enhancements to our -- what we were  
7     doing, and it primarily focused on some different  
8     statistical algorithms that they recommended over, I  
9     think -- I think we had a rolling 30-day in ours and  
10    they recommended maybe a longer rolling period  
11    because of, as they indicated, you know, being a  
12    secondary supplier, it's really hard to get a true  
13    and accurate assessment of the -- of the validity of  
14    an order just with 30 days.

15                So they made some changes in there and they  
16    designed some screens that made it a little -- maybe  
17    a little less cumbersome to be able to access more  
18    information quickly rather than flipping screen to  
19    screen to screen. So they were working on that.

20                But one of the things that -- in the  
21    engagement with Buzzeo was if they were going to  
22    put -- if they were going to do the statistical  
23    algorithm and they were going to, you know, make  
24    some enhancements to the system, we wanted to make  
25    sure that the SOPs, which, you know, let's say

1 SOP -- at least SOP 40 was enhanced to accurately  
2 reflect what this system was -- and types of orders  
3 it was flagging and the algorithms that it was using  
4 so that it was consistent.

5 And we did -- since we weren't -- you know,  
6 they were the experts in their system, not that  
7 we -- we needed -- we needed to have something in  
8 writing that, one, we would understand and we could  
9 explain, and two, the DEA comes in, we're not going  
10 to say, oh, that's Buzzeo. We weren't -- now, we  
11 called some of their customers, and they said -- and  
12 the smaller customers and their customers said, ah,  
13 we just tell the DEA that we're using the Buzzeo  
14 system and that's okay, they're fine.

15 Well, we definitely didn't feel comfortable  
16 with that, so we wanted -- we wanted some additional  
17 documentation that actually reflected what their  
18 system was flagging or what -- or what they were  
19 looking at, the factors, and so on.

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MR. NOVAK: I want to go back to that last  
question and break it up to address your  
objection.

BY MR. NOVAK:



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8           Q.    All right.  I'd like to turn to one of the  
9           attachments in Anda-Brown Deposition Exhibit 13 that  
10          begins at the Bates numbers ending with the four  
11          digits 3511.  And it appears to be a four-page  
12          letter that is authored by a Mr. Joseph Rannazzisi,  
13          the deputy assistant administrator at the office of  
14          diversion control.

15                   Are you familiar with this letter?

16          A.    It was sent to me, so I would -- you know, I  
17          would gather at some point I have reviewed it.  
18          Again, it was -- 2006 was the date.  I certainly  
19          didn't review it contemporaneously when -- when --  
20          as to when it was sent out, but, yes, I would have.

21                   And it's been a long time, but I would -- I  
22          would think that I have -- I did review this at some  
23          point, yes.

24          Q.    Were you at Valley Drug in 2006 -- I'm  
25          sorry, at -- at --

1 A. Harvard?

2 Q. -- Harvard Drug?

3 A. I was at Harvard, yes.

4 Q. Okay. Do you recall receiving this letter  
5 while at Harvard Drug?

6 MS. HERRERA: Objection.

7 A. I don't recall.

8 Q. Do you have an understanding as to whether  
9 this correspondence was sent to all DEA registrants  
10 for controlled substance sales?

11 MR. MATTHEWS: Objection.

12 MS. HERRERA: Objection.

13 A. I -- I don't really have an understanding  
14 other than the first sentence of the letter, but I  
15 can't validate whether that actually took place or  
16 didn't.

17 Q. Okay. At the third page of the letter  
18 ending in Bates range number 3513, there are a  
19 number of different circumstances -- or a number of  
20 different numbered sentences that are identified  
21 under the heading "Circumstances" that might be  
22 indicative of diversion.

23 Do you see that reference?

24 A. Yes, I do.

25 Q. Okay. Are these circumstances something



1       that you reviewed as part of the performance of your  
2       responsibilities at Anda?

3               MR. MATTHEWS:  Objection.

4       A.    Let me phrase it this way.

5               These were items that, when we looked at  
6       dispense data and other customer information, these  
7       were certainly items that were part of our --  
8       among -- among many other things, were part of our  
9       analysis.  I'm certainly not going to say that  
10      because of this letter we did it.

11             I mean this -- and at Anda, I mean, frankly,  
12      a lot of that was already in place.  But certainly  
13      this does -- this paragraph does include certain  
14      factors and -- and conditions that -- and so on that  
15      we would look at through -- in a customer's due  
16      diligence information that, you know, would  
17      certainly, you know, stand out to us and we would  
18      pay particular attention to, among others.

19      Q.    So your due diligence program was designed  
20      to identify the types of certain circumstances that  
21      are contained at page 3 of this Rannazzisi letter?

22             MR. MATTHEWS:  Objection.

23      A.    Well, again, our -- the -- the  
24      information -- the way we reviewed information that  
25      was provided by our customers certainly included

1       these items, but it was -- it was certainly -- that  
2       was only -- these were only a certain portion of  
3       what we really looked for. We looked for a lot of  
4       different things relating to controls.

5               So, you know, I mean -- and, again, that was  
6       one of the reasons, you know, why it's so important  
7       for us, and I think for -- for us to get dispense  
8       because, you know, how would we know what they're  
9       ordering from multiple distributors unless we look  
10      at dispense data. You don't know what they're  
11      buying from anybody else.

12             So, again, this was -- these were things  
13      that we looked at, but it wasn't due to this letter  
14      and it certainly isn't the -- these aren't -- this  
15      is not anywhere near the -- the only factors that we  
16      reviewed. These were included in our regular due  
17      diligence and analysis.

18       Q.     Okay. Running through the top of the page,  
19      there are four circumstances that are identified  
20      there.

21             The first is ordering excessive quantities  
22      of a limited variety of controlled substances, e.g.,  
23      ordering only phentermine, hydrocodone, and  
24      alprazolam while ordering few, if any, other drugs.

25             Would you agree that that characterizes a

1       circumstance that might be indicative of diversion?

2           A.     It depends.

3                   I mean, in general, it would be something we  
4       would look very closely at.

5                   On the other hand, I can think of  
6       circumstances where maybe, because of the nature of  
7       the customer and the people that they're servicing,  
8       it may be -- there may be an explanation. I don't  
9       know.

10                   But we would certainly -- the burden of  
11       proof, so to speak, would certainly be on that  
12       customer to be very clear as to why, and -- and it  
13       would be -- I would say it would be very, very hard  
14       to justify selling controls to a -- to a customer  
15       that would be doing that.

16           Q.     Okay.

17                   A.     But I didn't want to foreclose that there  
18       isn't the remote possibility that there could be a  
19       business practice out there where that might make  
20       sense, but, again, it's got to be very, very, very  
21       clear.

22           Q.     So -- so that is a circumstance that is  
23       suspicious, but there may be circumstances that  
24       would, upon additional investigation, dispel the  
25       suspicious?

1 MR. MATTHEWS: Objection.

2 A. It -- it -- let's put -- without -- without  
3 significant information to the contrary, we would --  
4 under those circumstances, we would -- if we saw  
5 either dispense data to that nature, chances are not  
6 very likely we would be opening a customer.

7 Q. It would be -- it would be tough to dispel  
8 the suspicion in that case?

9 MR. MATTHEWS: Objection.

10 A. It would be difficult to justify the  
11 ordering pattern.

12 Q. Okay. How about the second one, ordering a  
13 limited variety of controlled substances in  
14 quantities disproportionate to the quantity of  
15 noncontrolled medications ordered?

16 A. Again, it would definitely be a concern.  
17 There might be specialty practices or -- or -- or a  
18 specialty type of pharmacy but over -- over time, we  
19 did see some pharmacies that really catered to  
20 specific medical conditions, specific medical  
21 practices, again, maybe closed door, and maybe there  
22 was a justification for that.

23 But, again, in -- in order to, you know,  
24 make us comfortable, there would have to be  
25 significant information provided.

1           Q.    Okay.  The third one identified is -- as a  
2           circumstance indicative of diversion is ordering  
3           excessive quantities of a limited variety of  
4           controlled substances in combination with excessive  
5           quantities of lifestyle drugs.

6                   First of all, do you have an understanding  
7           as to what lifestyle drugs are?

8           A.    I really don't.  I'm not sure myself what  
9           that refers to.  I'm sure it's an easy explanation,  
10          but I don't -- I never use that term so I'm not  
11          really sure what that means.

12          Q.    Okay.  Well then I'm going to skip that one  
13          and go on to the fourth circumstance that is  
14          identified in this letter as something that might be  
15          indicative of diversion.

16                   And it reads:  Ordering the same controlled  
17          substance from multiple distributors.

18          A.    It -- again, it certainly is -- it -- it --  
19          it certainly is indicative -- or it would require  
20          further investigation.

21                   On the other hand, at this point in time --  
22          and I guess we will shortly, or somewhat shortly,  
23          based on the legislation that was signed,  
24          distributors will be able to get information from  
25          ARCOS that will not name the suppliers but at least

1 will say they're getting alprazolam from the -- from  
2 four sources.

3 Right now, there is really no way of knowing  
4 that unless the customer volunteers that  
5 information.

6 In other words, go back to our  
7 questionnaire. And we ask: Who are your suppliers?  
8 Who are your other -- you know, let's say they'll  
9 say McKesson and ParMed. Let's just use two as an  
10 example. And Anda, okay. So you've got three. But  
11 unless -- and they give us dispense data.

12 But unless we were to say, well, do you  
13 order -- how much do you order from Cardinal or ABC  
14 and how much do you order from ParMed of  
15 hydrocodone, it's really not easy to know that. Is  
16 it hydrocodone 5 or hydrocodone 10? You order --  
17 you know, hydrocodone 10, you have to go through  
18 every product and really ask that question.

19 And it would be -- I think it would be very  
20 difficult to obtain that information.

21 So, really, you have to almost, you know,  
22 make some assumptions based on the information you  
23 get that, yeah, they're ordering with these three  
24 and how much do they really want? And that's if  
25 you're comfortable with the dispense data, if you're

1 comfortable with the practice, if you're comfortable  
2 with the doctors, if you're comfortable with the  
3 patient condition, if you're comfortable with their  
4 procedures.

5 Then you might say, well, you know, we're  
6 not their primary and they have another secondary so  
7 we're probably not going to be interested in  
8 supplying them with much but -- of that product.

9 But to break it down like this, I think  
10 is -- in the real world is difficult to really get  
11 that information.

12 Q. Have you ever requested of a potential  
13 opioid customer, as part of your due diligence,  
14 information on the quantities of opioids they've  
15 purchase from other distributors?

16 A. Well, first of all, we know they're  
17 purchasing from other distributors because when  
18 they -- when they submit their data to apply and  
19 they're dispensing 15 -- you know whatever number  
20 they're dispensing -- we know they're getting it  
21 from -- we knew they were getting it from others,  
22 and we assume they are getting it from the -- the  
23 suppliers that they've listed on their  
24 questionnaire. So we know that.

25 You know, do we -- do we ask them, well, how

1 much are you getting from Cardinal versus how much  
2 are you getting from, you know, ParMed, we probably  
3 don't do that, no. But we know -- we know how much  
4 they're getting total, and we know who their  
5 supplier -- their other suppliers are.

6 Q. Okay. Has Anda ever discussed internally  
7 the prospect of going to other data vendors to  
8 obtain more detailed information about where their  
9 customers are getting opioid prescriptions?

10 MR. MATTHEWS: Objection.

11 A. I think -- I -- to my knowledge -- to my  
12 knowledge, I don't know of any source that would  
13 provide that information with that specificity.

14 Q. Okay. Has Anda ever sought information  
15 about the quantities of opioid products sold to its  
16 customers from its parent companies, whether it be  
17 Watson or Actavis or Teva or -- I'm missing the  
18 fourth one.

19 A. Well, first of all, except in limited cases,  
20 the manufacturer is not selling the product directly  
21 to the pharmacy. They're selling it through other  
22 distributors.

23 And one thing that all of these companies  
24 maintained -- and I think rightfully so -- was that  
25 the integrity of the industry -- I mean, why it



1       would be -- it would compromise, really, the  
2       integrity of the closed system of distribution and  
3       also, you know, the information to circumvent,  
4       because they happened to open -- because they  
5       happened to own one distributor, and they've got  
6       seven others that they're supplying and to provide  
7       information about those seven others.

8               They would not do it. It would hurt their  
9       place in the industry. They would lose some of  
10      those customers. And I think it would be -- you  
11      know, I don't think it's realistic that -- that we  
12      wouldn't even put them on the spot to answer because  
13      their answer would be no.

14             And let me -- let me be a little more -- let  
15      me give a little more -- elaborate on that just a  
16      bit.

17             When it came to auditing or, you know,  
18      auditing their customers, which are distributors, in  
19      the time I was there, the parent companies, they  
20      would treat Anda just like they treated anyone else.  
21      They would want our SOPs. They'd want to -- they'd  
22      want to understand our systems. They'd want to  
23      understand how we -- how we vet customers. They'd  
24      want to look at the information we maintained, and  
25      they would treat us just like anyone else.

1           In fact, Tom Napoli, who was included in  
2   that -- one of the e-mails was the person who had  
3   come, either by phone or by letter or even visit,  
4   and say, okay, I need -- I need to understand what  
5   you're doing.

6           So we were treated no differently when it  
7   came to compliance issues.

8       Q.   Can I just read that answer for a second?

9           Set aside Anda receiving information from  
10   its parent about sales that the parent may make  
11   through other distributors to particular customers.  
12   Does Anda ever provide information about sales to  
13   customers to other manufacturers?

14       A.   Usually not specific customers; however,  
15   there are times, just like -- just like we have --  
16   we have an electronic order system that will -- you  
17   know, will flag certain orders of interest that  
18   require different -- require additional integrity,  
19   we've had cases where manufacturers will call us and  
20   say, well, we got this order of hydrocodone that was  
21   larger than you've ordered in the past. Why? And  
22   we would have to provide a written explanation.

23           And in many cases, we would say, yes,  
24   Walgreens primary was out of this product, and we  
25   ordered -- we ordered more for you -- from you

1       because we needed to supply them with their -- with  
2       those items.

3           Q.     In your view, is it inappropriate to provide  
4       that type of information to manufacturers?

5           MR. MATTHEWS:   Objection.

6           A.     Just like -- just like we'll ask a customer,  
7       well, why did you -- why are -- why do you want --  
8       why did you all of sudden order a particular product  
9       that you hadn't ordered before and we're going to  
10      want the name of the doctor who prescribed it or the  
11      clinic that's ordering, I think they have a right.  
12      And, you know, if they're doing their due diligence,  
13      I don't -- I don't think that's -- you know, it's  
14      the same thing that we do.

15           I mean, just -- I mean, I used to tell our  
16      customers when they were complaining about  
17      questionnaires, I said we fill out the same  
18      questionnaire for our suppliers every year. And  
19      sometimes they'll even come onsite, they'll do  
20      whatever they -- but whatever they decide to do,  
21      we're -- if we want to continue to buy product from  
22      them, we have to do the same thing.

23           So don't -- don't complain. This is the  
24      nature of the industry today.

25           Q.     So in those types of questionnaires, Anda

1 will provide information with respect to its  
2 customers to different manufacturers?

3 A. Well --

4 MR. MATTHEWS: Objection.

5 A. Well, those questionnaires don't ask for  
6 specific customers. The questionnaires ask for, in  
7 many cases, what percentage of your, let's say,  
8 controlled substance are pharmacies, what percentage  
9 are closed door, what percentage are hospitals, what  
10 percentage are independent pharmacies, which  
11 percentage -- they don't ask the names of the  
12 customers. Those questionnaires don't ask, and we  
13 don't ask.

14 But if, again, here's -- in a case where  
15 it's a specific order that they are investigating  
16 and determining if it's valid, yeah, I mean, that --  
17 that would be -- and to be -- to be frank, I don't  
18 think there's anybody in the industry that doesn't  
19 know that Anda is a secondary supplier for  
20 Walgreens, so it's -- there's no proprietary  
21 information there.

22 Q. Do any of Anda's -- strike that.

23 MR. NOVAK: We can take a quick break.

24 THE VIDEOGRAPHER: Off the record, 5:01 p.m.

25 (Recess from 5:01 p.m. until 5:12 p.m.)

1 THE VIDEOGRAPHER: On the record, 5:12 p.m.

2 (Anda-Brown Exhibit 14 was marked for  
3 identification.)

4 BY MR. NOVAK:

5 Q. We've had marked for identification purposes  
6 Anda-Brown Deposition Exhibit Number 14, which is  
7 comprised of a one-page e-mail bearing the Bates  
8 Number Anda\_Opioids\_MDL 543135, and there is a  
9 spreadsheet, an Excel spreadsheet, attached to the  
10 e-mail that bears the Anda\_Opioids\_MDL Number  
11 543136, which we are conveying electronically and  
12 we'll also have up on the screen as we proceed with  
13 the questioning.

14 Mr. Brown, Deposition Exhibit Anda-Brown 14  
15 is an e-mail that you authored to various officials  
16 at both the Department of Justice and also Anda  
17 employees?

18 MR. MATTHEWS: Sorry. Do you have a copy  
19 for me?

20 MR. NOVAK: Oh.

21 MS. LUND: I think you handed me two.

22 MR. MATTHEWS: Oh, my codefendants stole my  
23 copy. I apologize.

24 MS. LUND: In my defense, there's two  
25 instead of three.

1 THE WITNESS: Yes, I see it.

2 BY MR. NOVAK:

3 Q. Just so we're clear, this is an e-mail that  
4 you authored to the various recipients in the --  
5 that are identified in the "to" line?

6 A. That is correct.

7 Q. Okay. And this reflects a list of customers  
8 that have been listed as not eligible or shut off?

9 A. Or reinstated.

10 Q. Okay. Can you explain to me how you  
11 delineate between a customer whose control  
12 privileges have been denied, between that category  
13 and one who is no longer eligible?

14 A. Yes. A customer that is denied controls is  
15 one who has applied for controls with Anda, first  
16 time and they haven't receive controls before,  
17 they've asked to purchase controls, and we've said,  
18 based on the information that they have -- that they  
19 have provided we are not -- we are not comfortable  
20 with supplying controls.

21 A customer who has been cut off is one that  
22 has been purchasing controls and for reasons that  
23 we -- several reasons, some of which we actually  
24 discussed earlier in connection with Exhibit 12, we  
25 have decided that we are no longer comfortable

1 providing controls.

2 Q. Okay. Why don't we switch screens to the  
3 spreadsheet that was attached to your e-mail.

4 A. And, again, I'll elaborate a little bit for  
5 context. This was something that was -- again, it's  
6 pursuant to the September 10th, 2014, e-mail that  
7 Michael Cochrane sent, and this was submitted every  
8 time there was an additional customer added or, in  
9 some cases, a -- a suspicious order.

10 Q. Okay.

11 A. It's a rolling -- it's -- you know, it's  
12 really a rolling list.

13 Q. So the first tab in the spreadsheet that was  
14 attached and is part of Anda-Brown Deposition  
15 Exhibit 14 is the customer cutoff tab?

16 A. Uh-huh.

17 Q. And these list an array of different Anda  
18 customers, many of whom have something denoted in  
19 the comments field?

20 A. Uh-huh.

21 Q. Now, when something is denoted in the -- in  
22 the comments field as it is in this customer cutoff  
23 tab, where would that information be extracted in  
24 Anda's systems?

25 A. It would be in the customer notes, in the

1       TNTPS, because the same information is there. Let  
2       me again, just for clarification, it's not that it  
3       was -- these are special customers who the notes are  
4       there for. This list had been provided on an  
5       ongoing basis starting in, like, probably 2011, but  
6       based upon our -- we just sent it as is.

7               During the meeting that we had in September  
8       of 2014 that Michael Cochrane references in  
9       Exhibit 12, Valerie Mitchell said, look, this list  
10      doesn't really help us because it doesn't tell us  
11      why.

12             Now, that was the first time we ever got  
13      that feedback, so it isn't as if we ever asked,  
14      we're sending this all the time for the three --  
15      previous three years, and we thought we were helping  
16      or being proactive with the DEA, and they never  
17      said, well, there's a problem or there isn't a  
18      problem. They just, okay.

19             But when she said, you know, it doesn't  
20      really help us because we need more explanation, so  
21      we agreed starting -- you know, this was  
22      September 10, so you'll notice 9/12/14 there's an  
23      explanation --

24             Q.     Okay.

25             A.     -- and it goes from there. So I just wanted



1 to be clear on that.

2 Q. Let's -- let's look at that line item for  
3 9/12/14 --

4 A. Uh-huh.

5 Q. -- which is, I think, line 540 of the  
6 customer cutoff section of the spreadsheet. That's  
7 for an account whose name is The Health and Beauty,  
8 d/b/a Lakeland account, in Ronkonkoma, New York.

9 A. Uh-huh.

10 Q. Okay. And then looking at the Anda comments  
11 that are in Column I, it states: Eight of the top  
12 10 dispensed pills/tablets are controls, including  
13 five strengths of oxycodone, and the customer did  
14 not provide an explanation of the reasons for these  
15 products being the most highly dispensed.

16 That would have been taken from the customer  
17 notes?

18 A. The -- well, let me go back. This and --  
19 this sheet and the customer notes are filled in  
20 simultaneously.

21 Q. Okay.

22 A. So -- and I was the one who did it, so I can  
23 explain to you what I did.

24 Q. Okay.

25 A. Let's say -- and this one, again, without

1       seeing the customer file, I don't know exactly  
2       what -- what happened. Okay? But somehow or -- we  
3       got updated dispense data, I don't know why, don't  
4       if it was -- it was just part of the yearly deal or  
5       whether it was, you know, they were asking for  
6       increase. I don't know what the reason was. We  
7       went back and we compared the previous dispense  
8       data, and we said, oh, my gosh, this is not good,  
9       we're not comfortable.

10               So I would fill this sheet out, and then I  
11       would turn around while -- again, almost  
12       simultaneously, push the TPS button and put exactly  
13       the same verbiage in. And I would do -- it would  
14       just say customer discontinued from controls or  
15       customer cut off, reported to DEA. It would have  
16       the same notes.

17               And it would verify that this was on this  
18       list -- this e-mail was submitted to the DEA.

19       Q.     Okay. The e-mail that you wrote to the DEA,  
20       that's the first page of Anda-Brown 14, states: The  
21       most recent determination was not based on the  
22       suspicious order but rather information provided by  
23       the customer.

24       A.     Uh-huh.

25       Q.     How do you know from looking at the

1 spreadsheet that this particular pharmacy -- whose  
2 name I forgot unless you scroll back -- Health and  
3 Beauty d/b/a Lakeland Pharmacy in New York, that's  
4 Anda Account Number 741026, how do you know that  
5 this wasn't based upon a suspicious order?

6 A. Because if you go all the way to the end of  
7 this sheet, there is a category -- where is it?

8 Hmm.

9 Oh, all right. I do know why. Because it  
10 would have said customer -- it would have  
11 specifically stated in that comments Anda -- they  
12 attempted to order da da da da da and -- oh, no,  
13 there is another tab, "Suspicious Orders." This is  
14 "Cut Off," "Denied," "Reinstated," "Suspicious  
15 Orders." There's four tabs.

16 And if it was a suspicious order, it would  
17 be under "Suspicious Order."

18 Q. Is there something in Anda's files with  
19 respect to this particular pharmacy that identifies  
20 whether they placed orders for controlled substances  
21 to Anda?

22 A. If -- I'm sure they did because they were  
23 cut off as opposed to being denied. So at some  
24 point they did -- they did have orders for controls.

25 Q. Okay. Well, if they had orders for controls

1 and you cut them off because eight of the top ten  
2 dispensed pills or tablets are controls, including  
3 five strengths of oxycodone, and the customer didn't  
4 provide an explanation and the reasons for these  
5 products being the most highly dispensed, why  
6 weren't they reported as a suspicious order as  
7 opposed to simply being reported as a customer who  
8 was cut off?

9 MR. MATTHEWS: Objection.

10 A. Again, without seeing the file, I can't -- I  
11 don't want to speculate, except in most cases where  
12 this happened, they were granted control privileges  
13 because of the information they had previously  
14 provided.

15 They either sent this data as part of their  
16 annual requirement or they sent it because they were  
17 asking to purchase something or purchase something  
18 in quantities that they hadn't done previously.

19 Chances are -- I mean, I don't know if -- we  
20 may or may not have ever sold them oxycodone or any  
21 of these items. When we -- when we agreed to sell  
22 them product -- and again, without know -- without  
23 seeing the file, I can't really, you know, be  
24 specific, but in terms of describing our procedures,  
25 it had not -- really wasn't a specific order.

1           We got this information and we said we don't  
2       really care if they never ordered this stuff from us  
3       before, we don't like the data that they've provided  
4       that is different from the data that they provided  
5       to us previously, and we're not comfortable  
6       continuing to sell them controls based upon their  
7       dispense patterns. It had nothing to do with an  
8       order.

9           Q.   How is this distinguished from a controls  
10      denied scenario?

11          A.   Controls denied is when they apply -- they  
12      have not purchased controls. They're applying to  
13      purchase controls and we've said, no, we're denying  
14      their -- we are -- we are not allowing them to  
15      purchase controls based on the information that  
16      they've provided.

17          Q.   Okay. What would I look to in Anda's either  
18      TPS system or O drive to determine whether there had  
19      been an order submitted by this customer on or about  
20      September of 2014?

21          A.   Well, you -- you could look at the TPS.  
22      There is ordering history for that customer.

23          Q.   Okay. And the ordering history would  
24      demonstrate the different instances in which the  
25      customer submitted an order for controlled

1 substances?

2 A. Correct.

3 Q. Okay.

4 A. I -- I would -- I would say that in the time  
5 I was there, most of the determinations that were  
6 made, a customer did not often deal -- did not even  
7 deal with products, for the most part, that we were  
8 providing. It was more to that particular customer,  
9 not providing to other people but providing to that  
10 customer.

11 It was -- we looked at the information they  
12 were -- they were submitting, and we were not  
13 comfortable with their overall either dispense  
14 pattern or I'm sure you can find some that says --  
15 especially, well, more under the controls denied  
16 than under the cutoff. You know, three -- two of  
17 their doctors had discipline actions or -- or what  
18 have you, so --

19 Q. Now, without running through them, because  
20 there are a ton of them --

21 A. Yes, there are.

22 Q. -- the Anda comments in the other -- for --  
23 for the other customers where that field Column I is  
24 populated, would those also be taken from customer  
25 notes?

1           A.     All the --

2                   MR. MATTHEWS:  Objection.

3           A.     Again, to -- just to clarify, if they were  
4     done simultaneously.  Same notes except in the notes  
5     section it would say customer -- you know,  
6     whatever -- cut off, here is the reason, and they  
7     were reported to DEA, but it was done  
8     simultaneously.

9                   It wasn't like, oh, well, I got this out of  
10    the notes.  No.  The determination was made based on  
11    the information and it was placed in two places --  
12    or noted in two difference places, this e-mail and  
13    then the customer notes.

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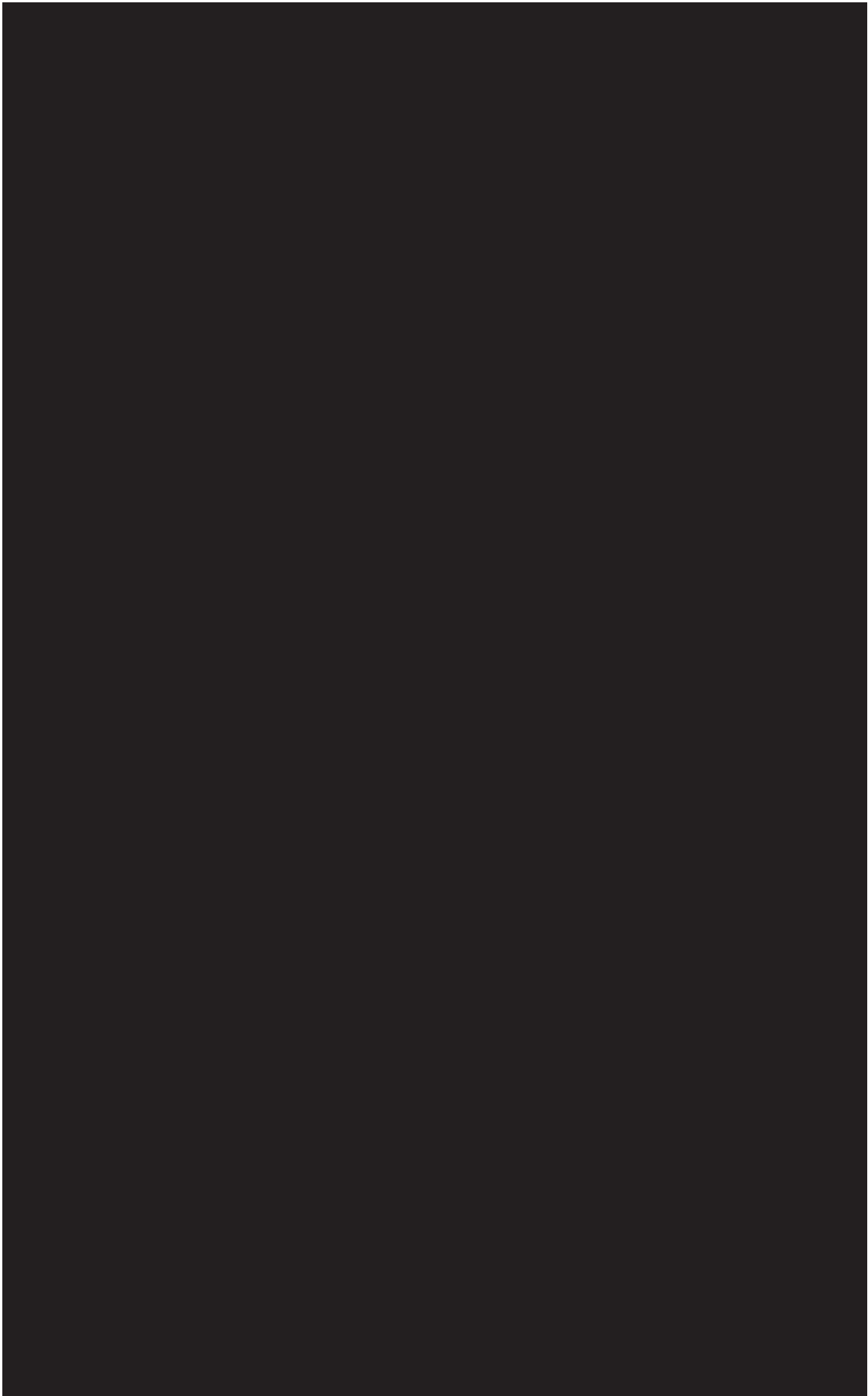


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25 Q. And you would have their order history with

1       Anda?

2           A.     Yes.

3           Q.     And you would have a filled out customer  
4       questionnaire?

5           A.     Yes.

6           Q.     And you would have a products mix of the  
7       percentage of controls being dispensed as compared  
8       to noncontrols?

9           A.     Yes.

10          Q.     And you would have a listing of the  
11       physicians who were the top prescribers of  
12       controlled products at those pharmacies?

13          A.     Yes.

14          Q.     Isn't that enough information to give you  
15       some idea as to whether they were engaging in  
16       suspicious orders?

17          A.     We don't know --

18               MR. MATTHEWS:  Objection.

19          A.     We have -- we have no idea what each order  
20       looked like.  We don't know how often they're  
21       ordering from other people.  We don't know what each  
22       order is, consists of.  We don't know what -- that  
23       what their -- what others -- other companies do in  
24       terms of either thresholds or due diligence that  
25       they do or anything else.

1           So unless -- until we can actually see the  
2       orders and see the information, what products and  
3       each one are they ordering, what percentages, we  
4       have no idea. They list three other distributors in  
5       their questionnaire. We don't know what they're  
6       ordering from each one. But we do know what we see  
7       that they're doing overall.

8           Again, I think we distinguished between --  
9       we don't focus -- in this situation, it's not about  
10      a particular order. We don't know if the -- from  
11      other people what each particular order is, and  
12      that, to me, is -- if it's a suspicious order, it's  
13      one order that they put in on August 28th and here's  
14      the six products that they ordered and they're  
15      different from what they ordered three weeks ago.

16           That's not what we -- that's not what we're  
17      looking at here. We're looking at are we  
18      comfortable with this -- this customer -- these  
19      customers could have been ordering fine from us.  
20      But -- everything was fine, but we don't like what  
21      they're dispensing overall.

22           Q.    I -- I didn't ask as to whether what they  
23      were ordering from you was fine.

24           A.    I know. I know. I understand.

25           Q.    I was asking whether you thought you

1       possessed sufficient information to know whether  
2       they were engaging in suspicious orders.

3               MR. MATTHEWS:  Objection.

4       A.     You know --

5       Q.     And your position is, based upon all the  
6       information that you had in your files, that you  
7       didn't know?

8       A.     I don't know.

9               MR. MATTHEWS:  Objection.

10      A.     I don't see the orders.  We do not see the  
11     individual orders.  So without seeing the individual  
12     orders that -- from another company.  Not -- not --  
13     not the quantities per month or per 90 days or  
14     anything else, but the specific order and what --  
15     and what that -- their patterns are, what their  
16     frequency is, or what -- whatever it happens to be,  
17     we're not in a position to talk about orders from  
18     somebody else.

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2 Q. Now, for that pharmacy, you would have a  
3 full due diligence file, correct?

4 A. Yes.

5 Q. And it would include the physicians that  
6 were the lead prescribers, and it would include --  
7 I'm sorry.

8 Can I get a verbal answer to that question?

9 A. Yes. Yes.

10 Q. And it would include the customer  
11 questionnaire?

12 A. Yes.

13 Q. It would include the dispensing data?

14 A. Yes.

15 Q. Both for controlleds and noncontrolleds?

16 A. Yes.

17 Q. It would include the average prescription  
18 strength?

19 A. Yes.


20 Q. And from all of that information, you could  
21 not make a determination as to whether a pharmacy  
22 that has oxycodone 30 as its highest dispensed  
23 pill/tablet by five times the next highest dispensed  
24 product, and the next highest product was another  
25 oxycodone product, that that wasn't a suspicious

1 order?

2 MR. MATTHEWS: Objection.

3 A. Again, without seeing the specific orders,  
4 we don't know what combination. We don't know when.  
5 We don't know anything about how they're ordering.  
6 There's a difference between an individual order,  
7 which we don't see -- we don't see -- we only see  
8 individual orders from us -- and what they're  
9 dispensing and getting from other people. We don't  
10 know in which way they're getting it.

11 It would be a real presumption to be -- to  
12 be able to say, oh, Cardinal, there are -- they're  
13 submitting suspicious orders to Cardinal. We can't  
14 do that. We have no information to that impact.  
15 We're saying what we see and the determination we  
16 make, we are not comfortable continuing to sell  
17 controls based on their dispense pattern, not on any  
18 particular order.

19   
20 MR. NOVAK: If we can scroll back to the  
21 left and take a look at that one for a moment.

22 Nope, I think you passed it.

23 A. I see it.

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10 Q. Again, this would be a pharmacy where you  
11 have the dispensing data of what they provided to  
12 their customers?

13 A. Yes.

14 Q. Correct?

15 You would have the information --

16 A. Totals. The totals of what they provided.  
17 Of overall, to all customers of all pills, et  
18 cetera.

19 Q. Yes.

20 A. Yes.

21 Q. Both the controlled products and the  
22 noncontrolled products?

23 A. Correct. Correct.

24 Q. So you would have the percentages of each?

25 A. Uh-huh. Yes.

1 Q. You also would have a list of the top  
2 prescribers for the controlled substances?

3 A. Uh-huh. Yes.

4 Q. You would have the prescription strengths?

5 A. Yes.

6 Q. You would have the average number of pills  
7 per prescription?

8 A. Yes.

9 Q. And with all of that information, you  
10 wouldn't be able to determine whether that pharmacy  
11 in Fairfield, Ohio, was engaging in suspicious  
12 orders?

13 MR. MATTHEWS: Objection.

14 A. Engaging in suspicious orders from other  
15 distributors? Ordering from other distributors,  
16 suspicious orders? Placing suspicious orders with  
17 other distributors?

18 Q. Yes.

19 A. No.

20 MR. MATTHEWS: Objection.

21 A. We don't -- look, just because oxy -- let me  
22 give you an example here.

23 Oxycodone APAP 10/325 and oxycodone 30,  
24 they're the highest dispensed product. Let's say  
25 they're at 15 and 12,000. And the next highest



1 noncontrol is 2,000.

2 Let's just -- I mean, I'm making up numbers,  
3 and of course, I'm making up numbers because I don't  
4 have any file in front of me, but, theoretically,  
5 that customer could order 1,000 or 2,000 oxycodone  
6 10/325, 2,000 oxy 30, and then order 300 of 20 other  
7 noncontrol products, theoretically. I don't know if  
8 that hits Cardinal's system or McKesson's system. I  
9 don't know how they do that.

10 Without seeing the order itself -- again,  
11 we're talking about specific, individual orders.  
12 We're not talking about overall customer  
13 eligibility. We're talking about a specific order.

14 There is no capacity that we would --  
15 without seeing the specific order, one, we can't  
16 make that judgment; and, two, we don't know --  
17 it's -- it's another -- it's another -- it's another  
18 distributor that we have absolutely no visibility  
19 into other than their overall dispense pattern over  
20 a 90-day period.

21 So, no, we would have no ability to say  
22 any -- we don't even know what date they order on.  
23 How would we be able to say a specific order is  
24 suspicious?

25 We don't know what dates. This is a 90-day.

1 It could be anywhere within that 90-day period  
2 they're ordering this, and we don't know what other  
3 products they're ordering with it.

4 So, no, we -- that's -- that's just not  
5 something we would ever be able to do, and neither  
6 would Cardinal be able to look at that same  
7 information and say, oh, they're ordering  
8 suspicious -- they're submitting suspicious orders  
9 to Anda. They can't do it. It's just not possible  
10 based on being able to see specific orders, because  
11 we can't.

12 We don't see theirs, and they don't see  
13 ours. We see cumulative -- cumulative information.

14 Q. Okay. If there were a pharmacy sitting in  
15 Cleveland in Ohio that dispensed a million  
16 oxycodone 30 pills and the only other thing they  
17 dispensed was a bottle of aspirin on an every month  
18 basis, if those orders were being placed by  
19 someone else -- with someone else, except for the  
20 aspirin that they bought from Anda, is it your view  
21 that you would be unable to determine whether they  
22 were placing suspicious orders?

23 MR. MATTHEWS: Objection.

24 A. Again, we are notifying the DEA of a  
25 customer that we are not comfortable with based on

1 the information that we have, based on the  
2 information that we've received, and we're telling  
3 them, one, we're not selling to them; two, this is  
4 the reason why, and we have concerns.

5 But I don't think there's any -- aside from  
6 the inability, unless you can show me some  
7 statutory, regulatory, or advisory document that  
8 would either require or -- or suggest that one  
9 distributor would tell about -- would go to the DEA  
10 and say they're ordering -- they're -- and they're  
11 making suspicious orders from another distributor,  
12 that's -- I just never heard that before, and I  
13 don't -- I just don't think it's -- it's within the  
14 purview of the industry or it's ever been  
15 contemplated that that would happen.

16 Q. And you've never heard of another  
17 distributor under similar circumstances reporting on  
18 suspicious orders from another distributor?

19 MR. MATTHEWS: Objection.

20 MS. CHARLES: Objection; form.

21 A. I've never heard of that, and I don't know  
22 how they could because they don't know what the  
23 order is. You're talking about a specific -- when  
24 you're doing that, you're talking about reporting a  
25 specific order, and without knowing what that order

1 is, that specific order, it's -- I don't see how  
2 anyone would be able to do that.

3 Q. So the entire industry could have  
4 information about a particular pharmacy that's  
5 dispensing absurd amounts of OxyContin or other  
6 controlled substances, and your position is the only  
7 one that would be able to report them for a  
8 controlled substance or a suspicious order is the  
9 one for whom they placed the order with?

10 MR. MATTHEWS: Objection.

11 A. That's the only one that knows what the  
12 order is, and the DEA knows because they get the  
13 ARCOS data.

14 We were saying we have a concern about this  
15 customer. Again, we've ceased doing business with  
16 them, and we've gone to the DEA and said we have a  
17 concern. And they see the ARCOS reports; they see  
18 who's -- what they're ordering from other people;  
19 and they see the individual orders.

20 I think we went, you know, pretty far in  
21 terms of our responsibility. We're not selling and  
22 we're reporting them. And to me -- and my own -- my  
23 own view, I think it's a lot more valuable to  
24 support a customer -- to report a customer than it  
25 is maybe one particular or two particular orders.

1 I mean, whether or not Cardinal reported  
2 them, I'm not sure it really matters. The DEA has  
3 been on notice that this is a bad customer in our  
4 mind, and this is why.

5 Q. But not through a suspicious order report?

6 A. No.

7 MR. MATTHEWS: Objection.

8 A. No.

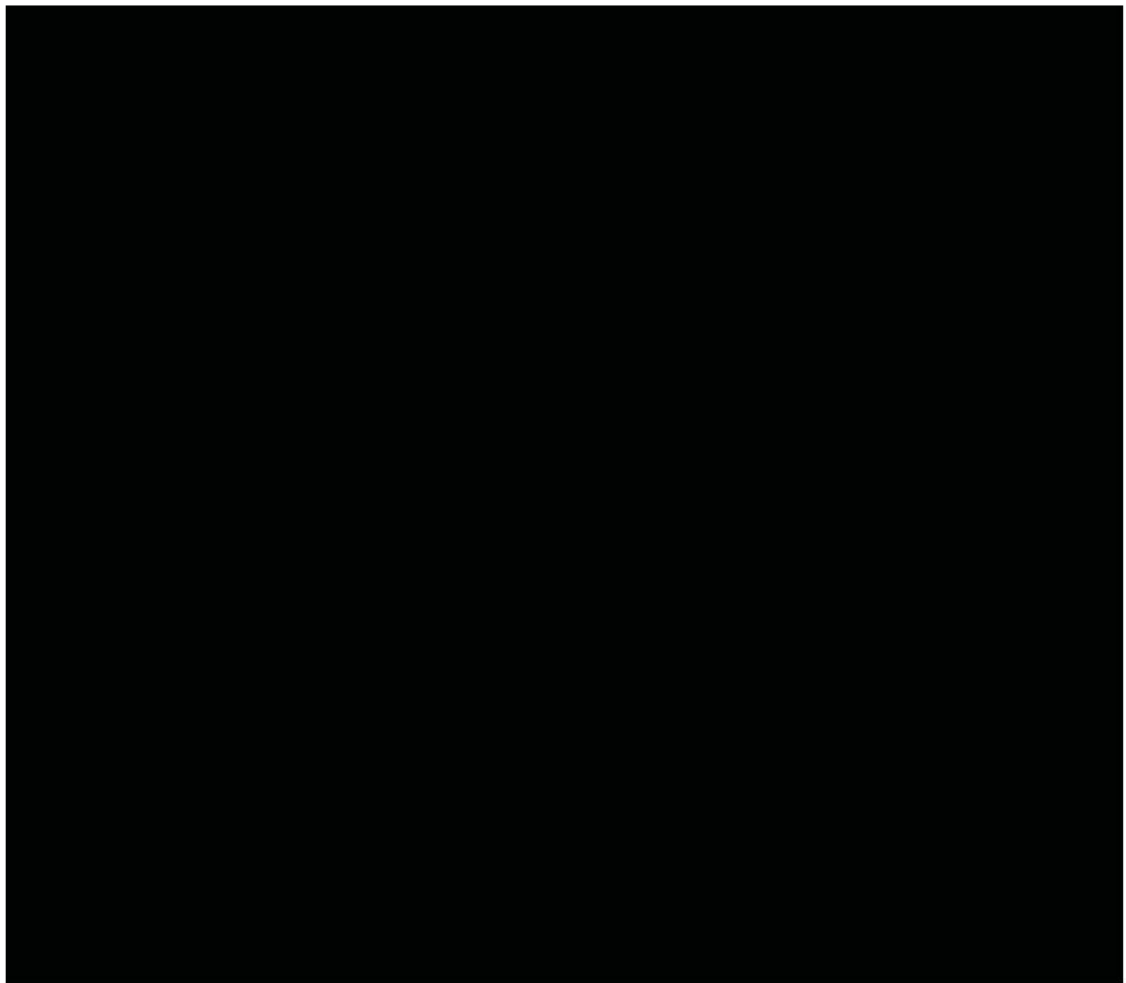
9 When we had suspicion -- when we had orders  
10 that we considered suspicious, we reported it as an  
11 order. But for the vast majority, it was customers.

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14 Q. Okay. And what was it about these orders  
15 that drew you to the conclusion that they were  
16 suspicious?

17 A. It was the -- it was the items that they  
18 were ordering, the quantities that they were  
19 ordering, the combinations that they were ordering.  
20 My guess is they probably didn't -- yeah, and -- and  
21 I don't know if they ordered those before or not.  
22 I'd have to see.

23 But it was the -- it was the items in the --  
24 in two of the cases, it was the combination. And in  
25 the other cases, it was the actual item. And in the

1 other case, it was hydrocodone that was larger than  
2 the previous order and we -- we -- my guess is on  
3 that one we might have -- we might have asked for an  
4 explanation and we didn't get it. So we didn't get  
5 it within 24 hours, the order was deleted, reported  
6 as suspicious, and the customer was cut off.

7 MR. MATTHEWS: How are we doing on time?

8 THE COURT REPORTER: Six hours and 19  
9 minutes on the record.

10 (Anda-Brown Exhibit 15 was marked for  
11 identification.)

12 BY MR. NOVAK:

13 Q. We've had marked for identification purposes  
14 Anda-Brown Deposition Exhibit 19.

15 MR. MATTHEWS: 15?

16 MR. NOVAK: Oh, okay. Sorry. 15.

17 THE COURT REPORTER: Tricked you. Sorry  
18 about that.

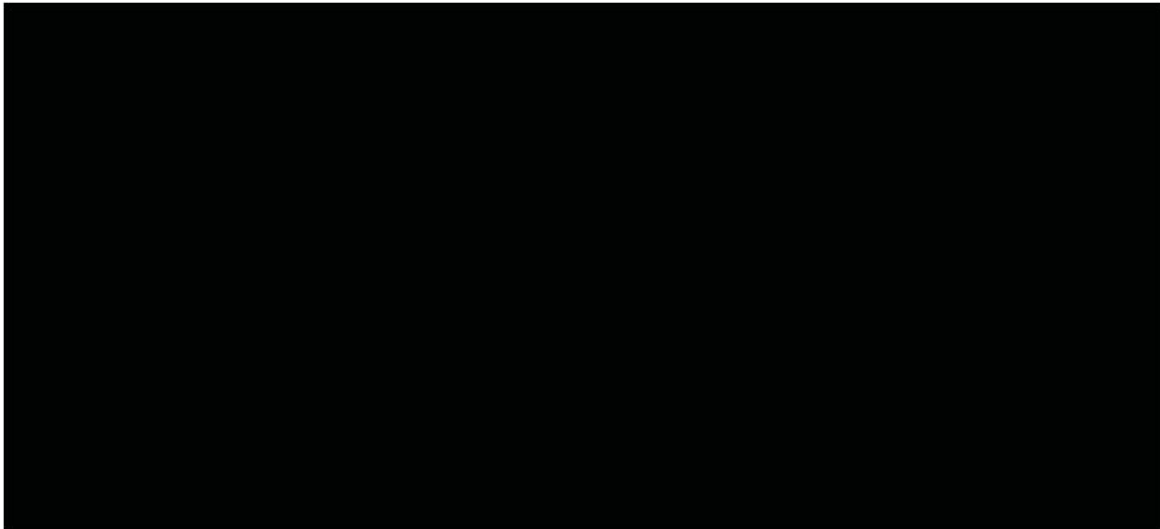
19 BY MR. NOVAK:

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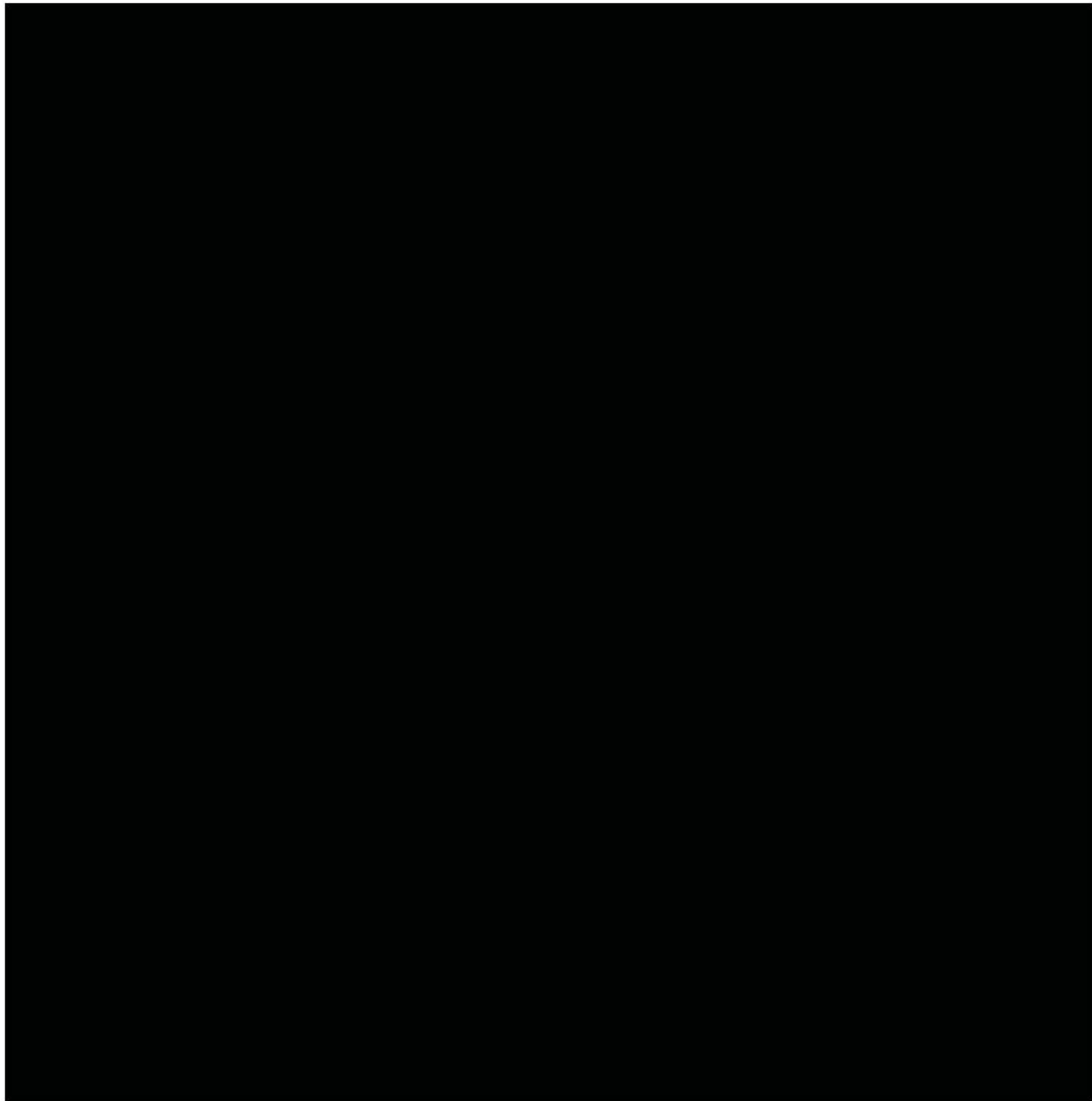


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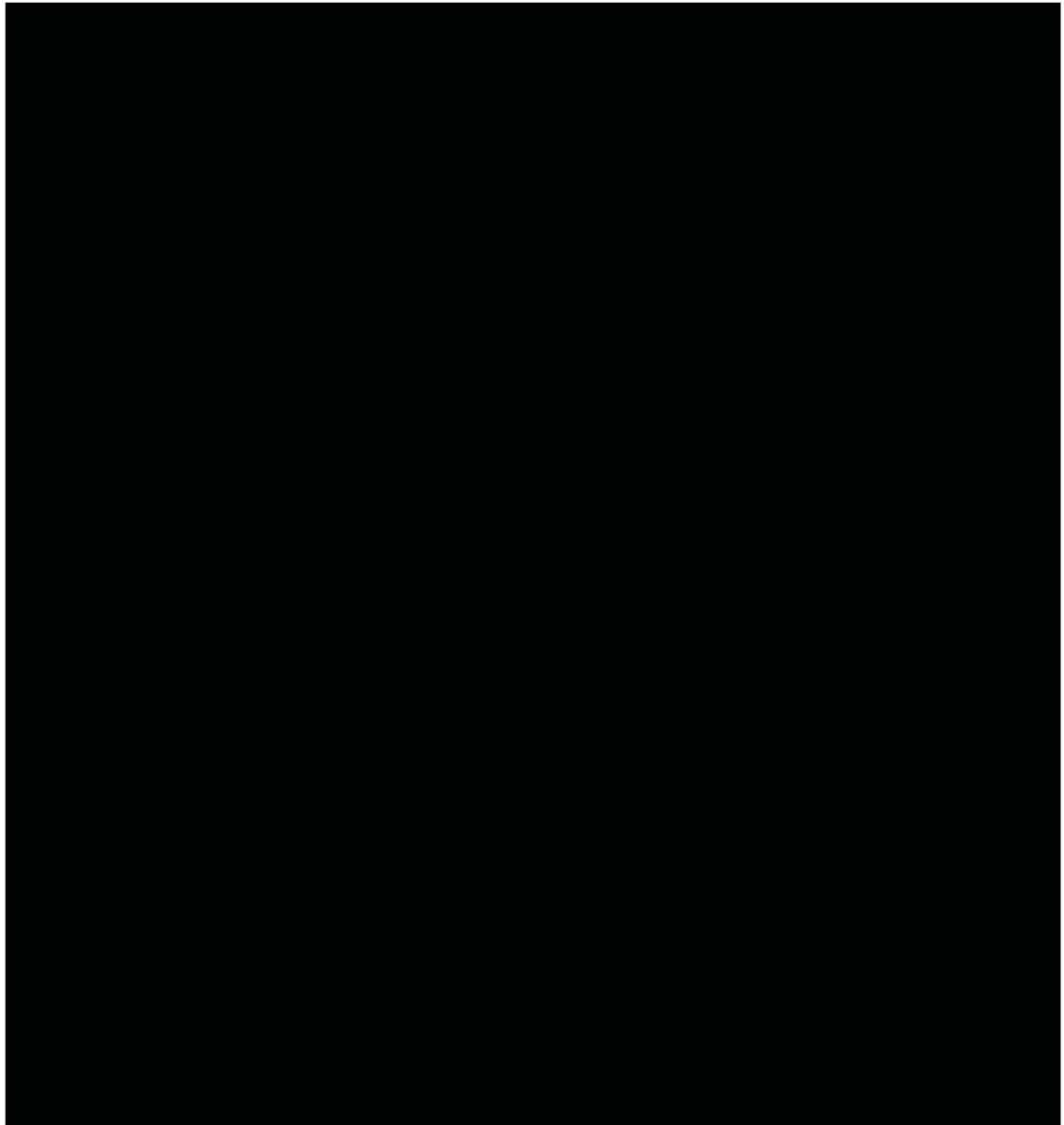


Q. Okay. So you participated in the present --  
or in the preparation --

A. Yes.



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17 Q. Okay. And it sets out both you as the  
18 director of compliance and Emily Schultz as the  
19 associate direct -- director of regulatory  
20 compliance?

21 A. Yes.

22 Q. And as of this time, you had five employees  
23 that reported to you?

24 A. Yes.

25 Q. And they were James Gatto, Latoya Samuels,

1 Mary Barber, John Kincaide, and Tasha Campbell?

2 A. That is correct.

3 Q. Okay. And the individuals who were tasked  
4 with performing the due diligence on transactions  
5 and new customer applications for controlled  
6 substances would have been these five individuals in  
7 addition to yourself?

8 A. That is correct.

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14 MR. MATTHEWS: Objection.

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7 Q. On the dispensing data that we reviewed for  
8 the -- for the various customers on the cut-off list  
9 that Anda submitted to the Department of Justice,  
10 what prevented you from coming to the conclusion  
11 that those customers had engaged in orders deviating  
12 from a normal pattern?

13 MR. MATTHEWS: Objection.

14 A. They may not have been our orders. They may  
15 not have been from us. I don't know that. Without  
16 looking at the customer's actual history, I don't  
17 know if their orders from us deviated in any way. I  
18 don't know what they were ordering from us.

19 That's -- those are -- those conclusions  
20 summarized the top products that they were  
21 dispensing, period. We don't -- I don't -- without  
22 -- without having that customer file in front of me  
23 and all the information we look at, I would have no  
24 way of knowing what they -- what they ordered from  
25 us.

1           Q.    I didn't ask about whether they ordered it  
2           from you.  I asked simply whether you possess  
3           sufficient information to conclude that they were  
4           engaging in orders deviating from a normal pattern.

5                   MR. MATTHEWS:  Objection.

6           A.    Again, as we discussed earlier, the only way  
7           I would know that -- the only orders I can see are  
8           what they were ordering from us.  And without seeing  
9           their order history, I would have no idea if they  
10          were deviating from a pattern or not.

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1 Q. Okay. So between the six of you, you would  
2 have been responsible for approximately 4,333 orders  
3 apiece if you were just divvying them up equally  
4 among the six?

5 A. If that was the case, yes.

6 Q. Over a six-month period?

7 A. Over a six-month period.

8 Q. So 722 orders a month apiece for each of the  
9 compliance members?

10 A. If that's what the math -- if that's what  
11 the math averages out to, yes.

12 Q. Okay. And the due diligence that would be  
13 performed for roughly 722 orders that were held per  
14 person in -- in your compliance team, those would be  
15 all of the due diligence steps that we reviewed in  
16 SOP 40?

17 A. That's correct.

18 Q. I think that's all I have for Anda-Brown 15.

19 MR. NOVAK: Do you want to take a quick  
20 break?

21 THE VIDEOGRAPHER: Off the record, 6:03 p.m.

22 (Recess from 6:03 p.m. until 6:14 p.m.)

23 THE VIDEOGRAPHER: On the record, 6:14 p.m.

24 (Anda-Brown Exhibit 16 was marked for  
25 identification.)

1 BY MR. NOVAK:

2 Q. We've had marked for identification purposes  
3 Deposition Exhibit 16, which is comprised of an  
4 e-mail -- a two-page e-mail -- or I should say an  
5 exchange of e-mails -- between Vicki Mangus and  
6 various people within Anda and then Robert Brown who  
7 apparently forwarded the e-mail to Michael Cochrane.

8 A. Just -- just to clarify, the people that  
9 it's -- that it is to, her e-mail, are all -- all  
10 Walgreens people. The only other Anda person other  
11 than myself who is cc'd is Bill Versosky. Everyone  
12 else that -- the line "to," those are all -- those  
13 are all people from Walgreens.

14 Q. Okay. What is Vicki Mangus' position within  
15 Anda?

16 A. At that time or now?

17 Q. At that time.

18 A. National Account Manager.

19 Q. And what was Mr. Versosky's responsibility?

20 A. He was Vice President of Sales.

21 Q. Okay.

22 A. So Vicki reported to him.

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13 Q. Okay. During the time that you were at  
14 Anda, did you ever report Walgreens to the DEA as  
15 having specific stores for which you refused  
16 controls?

17 A. There were stores that we did not -- I'm  
18 trying to remember if we actually -- I mean, I know  
19 there were stores that we -- we failed -- that we  
20 refused to -- to service. But, to tell you the  
21 truth, I can't recall if they were actually reported  
22 to the DEA.

23 At the time, very, very frankly, I was not  
24 running that report. I kind of took that over in  
25 2014. So I don't really -- I just don't remember if

1       that was the case.

2           Q.     When you say "the report" in that answer,  
3       you're referring to the report that was made to the  
4       DEA?

5           A.     Correct.

6           Q.     The one that, after September 10 of 2014,  
7       you were identified as being responsible for, at  
8       least separately supporting the suspicious orders?

9           A.     Well, yeah. I mean, as -- I was the one  
10      who -- after September 10th, I was the one who did  
11      it all. It just made more sense. So I did -- I  
12      just included those -- included the additional  
13      information points, but I was the one who took over  
14      that report.

15          Q.     Who was it prior to September 10 of 2014 --

16          A.     Emily Schultz.

17          Q.     -- that prepared those reports?

18          A.     Oh, I'm sorry.

19                 Emily Schultz.

20          Q.     Okay. And -- and you don't recall whether  
21      there were any Walgreens stores that were ever  
22      reported to the DEA as -- as stores that you had cut  
23      off?

24          A.     Well, we had -- no. You mean denied, not  
25      cut off.

1 Q. Okay. Denied.

2 A. I don't recall.

3 Q. How about cut off?

4 A. We -- I -- to my -- to my knowledge, we  
5 didn't cut them -- we didn't cut stores off. We got  
6 data on a regular basis, but we did not cut them  
7 off. And part of the reason was that -- let's see.

8 This was November 20, 2012. By the time we  
9 really started servicing these stores in -- in  
10 2000 -- full blast, 2013, they had a full -- they  
11 didn't have a full compliance team, but they had a  
12 full compliance team. And what did they call it?

13 They had a program that they used for all  
14 stores. Oh, shoot. I know it's -- I know I've had  
15 it. It's something about proper dispensing  
16 practices. They called it -- it was actually where  
17 each store had to fill out the information in order  
18 for -- in order for their own -- in order for their  
19 own compliance department to approve them to even  
20 come to us for -- for controls.

21 I mean -- I mean, they wouldn't -- if they  
22 weren't -- if they weren't doing the proper  
23 practices, they wouldn't even allow them to buy from  
24 us.

25 I'm trying to remember what they called it.

1 Vicki would probably know, and I just can't recall  
2 what it was.

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4 Q. Okay. So there were a number of Walgreens  
5 stores, then, that you decided not to service?

6 A. At that time, yes. And, again, it -- I  
7 believe again that they underwent, in the next six,  
8 eight months, significant changes in their -- in  
9 their compliance, in their -- in their review store  
10 by store.

11 And I think that, if I recall, that a lot of  
12 the stores underwent significant changes in their  
13 dispense patterns.

14 Q. So your refusal to provide controls to a  
15 number of the stores back at that time would be  
16 recorded as controls denied in the spreadsheets that  
17 you maintained for the different companies?

18 A. Actually, there were spreadsheets, but  
19 because -- this was frankly -- frankly, this  
20 particular exercise, so to speak, was not I'm -- I  
21 want to -- I want to get controls.

22 It was we're looking to Anda, would you  
23 service us, so we're going to -- we're going to give  
24 you preliminary information to see if you would even  
25 consider servicing Walgreens and tell us does it



1 even make sense. Because if you reject enough of  
2 our stores and you're telling us you'll never  
3 service us, we'll go somewhere else.

4 So it wasn't like, oh, I'm applying for  
5 controls. It was like -- it was like two steps  
6 before I'm applying for controls. We want -- we  
7 want you -- we know -- you know, we know compliance  
8 has to approve these. Before we go too far down the  
9 line and look at any contracts or look at any  
10 business arrangements, we want to see what -- what  
11 would even happen here based on our current status.

12 And so we're going to give you information  
13 that we normally don't share, but we're going to  
14 give it and you tell us what -- what you think.

15 Q. So they provided preliminary information to  
16 Anda --

17 A. Yes.

18 Q. -- to get a gut reaction as to whether they  
19 would have compliance issues based on their  
20 dispensing data?

21 A. Correct.

22 MR. MATTHEWS: Objection.

23 A. Yes. That's --

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18           Q.    Okay.  For purposes of reviewing the due  
19           diligence that was performed for Walgreens stores  
20           once they ultimately received control authorization,  
21           those would similarly be contained in the same  
22           places that we've talked about for the other retail  
23           pharmacies?

24                   MR. MATTHEWS:  Objection.

25           A.    To my knowledge -- and, again, I haven't

1       been there in a couple of years -- but we did retain  
2       Walgreens' individual store data, store-by-store  
3       store information in the O drive under Walgreens.

4       Q.     Okay. So there is dispensing data in the O  
5       drive. There is maybe a modified customer  
6       questionnaire to reflect the fact that it's a big  
7       chain?

8       A.     Yes.

9       Q.     And then all of the other information that  
10      we've gone through that would comply with SOP 28,  
11      SOP 40, and SOP 45, would be compiled and retained  
12      for Walgreens?

13      A.     Yes. I'll just make one note: They had the  
14      same procedures for every store, so we didn't get  
15      thousands of copies --

16      Q.     Right.

17      A.     -- of the same one.

18             And, frankly, pretty much every Walgreens  
19      looks the same inside, so we didn't get pictures of  
20      each store, of each Walgreens. So we got -- we did  
21      get pictures of what a Walgreens store looked like,  
22      but we didn't get 8,000 or however many there were  
23      because they pretty much do look alike.

24      Q.     Have you ever -- to your knowledge, has Anda  
25      ever submitted a suspicious order report to the FDA

1 for any chain pharmacy?

2 A. Did you say FDA or DEA?

3 Q. DEA. Thank you.

4 A. There is one for Bi-Mart that was on there,  
5 yes.

6 Q. Okay. Other than the Bi-Mart one, any for  
7 Walgreens?

8 A. Not to my knowledge, no. No, I don't recall  
9 any.

10 Q. Any for Publix?

11 A. No.

12 If I may add, in the times we met with the  
13 DEA, they told us Publix is the -- like a gold  
14 standard for -- for how they handle controlled  
15 substances.

16 And, as I mentioned, even in our exit  
17 interview in 2015, the DEA representative said, you  
18 know, you don't even need due diligence on the  
19 Moffitt Center. You know what they do. And we just  
20 want to make sure that good patients who need  
21 controls that really have conditions that warrant it  
22 are getting it and they're not held up because, you  
23 know, they're being denied to legitimate patients.

24 And they used that as an example.

25 Q. We've gone through a number of different

1 databases or portals that are used by Anda.

2 One that we haven't touched upon. Have you  
3 heard of the Cognos system?

4 A. Yeah. I didn't use it that much. I  
5 think -- I think other people did for data -- for  
6 data -- you know, for -- for like doing reports. I  
7 didn't really do reports. That was, like I say,  
8 mostly Sabrina and Latoya. But they did use Cognos,  
9 you know, to, you know, capture historic data,  
10 either cumulate it, break it out, et cetera.

11 Q. Okay. What -- what is Cognos? I don't even  
12 know.

13 A. It's -- it's a -- it's a -- it's data  
14 repository. And, frankly, I can't really tell -- I  
15 can't really tell you much about it because I didn't  
16 really use it on a daily basis. I don't think I --  
17 I'm trying to remember myself how it -- how I -- I  
18 don't think I -- I don't think I used it very much.

19 Q. And what was the purpose that they used it  
20 for?

21 A. They used it to file reports.

22 So, for example, the report that I -- that  
23 Sabrina sent me about the customers, the one that we  
24 referred to earlier, she -- she might have -- how  
25 many -- you know, what do they -- what do they

1 order, what's the percentage of controls, what  
2 they've done.

3 And she was able to utilize that to get, you  
4 know, historic data, cumulative data, things of that  
5 nature.

6 Q. Okay.

7 MR. NOVAK: Take a quick break.

8 THE VIDEOGRAPHER: Off the record, 6:33 p.m.

9 (Recess from 6:33 p.m. until 6:37 p.m.)

10 THE VIDEOGRAPHER: On the record, 6:37 p.m.

11 BY MR. NOVAK:

12 Q. Mr. Brown, when did you leave Anda?

13 A. January 2017.

14 Q. Okay. What were the circumstances that led  
15 to your departure?

16 A. Following the purchase of -- of Anda by  
17 Teva, Teva announced that they would require  
18 significant position reductions throughout their --  
19 all of their entities, and I think they were  
20 shooting for 25 percent reduction in -- in the  
21 workforce. And so Anda was one of those that --  
22 that really -- it was affected and my position was  
23 eliminated.

24 Q. Okay.

25 A. Along with other members of the compliance

1 department as well.

2 Q. All right. Do you have an understanding as  
3 to what the compliance staffing for the suspicious  
4 order monitoring is for Anda today?

5 A. I -- I don't.

6 Q. Do you know how many employees they have?

7 A. I really don't. I don't know if they've --  
8 I mean, when I left, I mean, there were -- of the  
9 six -- of the six dedicated people, three were left,  
10 but I don't know if they've, you know, they had --  
11 if they -- if they mingled the two facets, the  
12 licensing and suspicious order, and they have some  
13 people who are working on that. So I really don't  
14 know. I don't know how that worked.

15 Q. Okay.

16 MR. NOVAK: That's all I have.

17 MR. MATTHEWS: Anyone have anything?

18 I actually have a few questions.

19 Do I need to move?

20 THE VIDEOGRAPHER: That's up to you.

21 MR. MATTHEWS: I'm going to stay here.

22 CROSS-EXAMINATION

23 BY MR. MATTHEWS:

24 Q. Mr. Brown, I want to follow up on a few  
25 questions. My name is James Matthews, as you know.

1 I represent you at this deposition today, and I  
2 represent Anda. I have a few questions I want to  
3 follow up on.

4 Early in the day, you were asked some  
5 questions about the know your customer idea, and you  
6 used the word "required" with respect to the know  
7 your customer diligence.

8 Could you explain how you meant the word  
9 "required" with respect to know your customer?

10 A. We were advised in -- in face-to-face  
11 meetings with our DEA representatives here in  
12 Florida and at DEA conferences that there was an  
13 expectation that a registrant would -- would know  
14 who they're selling controls to. There is certainly  
15 nothing in any statute or -- or regulation that  
16 sets -- that uses -- that either uses that language  
17 or sets it as a requirement.

18 Q. Also during the day you were asked some  
19 questions about reports submitted by Anda to DEA  
20 which listed, among other things, customers that  
21 Anda had denied controlled substances sales to or  
22 had cut off.

23 And you mentioned, do you recall, that one  
24 of the DEA agents that you met with told you that  
25 those reports were not helpful.



1 Do you remember that testimony?

2 MR. NOVAK: Objection.

3 A. Yes. Yes.

4 Q. Okay. Would you explain what you meant when  
5 you testified that DEA agents told you those reports  
6 were not helpful?

7 MR. NOVAK: Objection.

8 A. Well, specifically in our September 2014  
9 meeting, we were discussing with all of the DEA  
10 representatives who were present of the different  
11 aspects of our customer due diligence, suspicious  
12 order monitoring, et cetera, our entire compliance  
13 program. And we said among those are -- as we've  
14 been reporting for quite some time on customers who  
15 were either cut off or denied or, in fact,  
16 reinstated.

17 And Valerie Mitchell said, well, it would be  
18 a lot more helpful if you would include the reasons.  
19 We -- we don't really have the ability to utilize  
20 those as much if -- but we would -- it would be  
21 much -- we don't have the ability to utilize them in  
22 their present format, but if you included additional  
23 specific information, it would be -- it would be  
24 helpful.

25 Q. Was it your understanding that DEA was

1 dissatisfied with the reports?

2 MR. NOVAK: Objection.

3 A. No.

4 Q. Was it your understanding that DEA believed,  
5 or Ms. Mitchell in particular believed, that the  
6 reports were inadequate in any respect?

7 MR. NOVAK: Objection.

8 A. No.

9 Q. With that in mind -- withdrawn.

10 MR. MATTHEWS: I don't have any further  
11 questions.

12 MR. NOVAK: I think we're done.

13 MR. MATTHEWS: Great.

14 THE WITNESS: How much time was left?

15 THE VIDEOGRAPHER: Off the record, 6:43 p.m.

16 (Whereupon, the deposition concluded at  
17 6:43 p.m.)

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1 C E R T I F I C A T E

2 I, SUSAN D. WASILEWSKI, Registered  
3 Professional Reporter, Certified Realtime Reporter  
4 and Certified Realtime Captioner, do hereby  
5 certify that, pursuant to notice, the deposition of  
6 ROBERT BROWN was duly taken on Monday,  
7 December 3, 2018, at 9:26 a.m. before me.

8 The said ROBERT BROWN was duly sworn by me  
9 according to law to tell the truth, the whole truth  
10 and nothing but the truth and thereupon did testify  
11 as set forth in the above transcript of testimony.  
12 The testimony was taken down stenographically by me.  
13 I do further certify that the above deposition is  
14 full, complete, and a true record of all the  
15 testimony given by the said witness, and that a  
16 review of the transcript was requested.

17

18

---

19 Susan D. Wasilewski, RPR, CRR, CCP, CMRS, FPR, CCR  
20 (The foregoing certification of this transcript does  
21 not apply to any reproduction of the same by any  
22 means, unless under the direct control and/or  
23 supervision of the certifying reporter.)

24

25

INSTRUCTIONS TO WITNESS

Please read your deposition over carefully and make any necessary corrections. You should state the reason in the appropriate space on the errata sheet for any corrections that are made.

After doing so, please sign the errata sheet and date it. It will be attached to your deposition.

It is imperative that you return the original errata sheet to the deposing attorney within thirty (30) days of receipt of the deposition transcript by you. If you fail to do so, the deposition transcript may be deemed to be accurate and may be used in court.

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2 E R R A T A  
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4 PAGE LINE CHANGE

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ACKNOWLEDGMENT OF DEPONENT

I, \_\_\_\_\_, do hereby  
acknowledge that I have read the foregoing pages, 1  
through 278, and that the same is a correct  
transcription of the answers given by me to the  
questions therein propounded, except for the  
corrections or changes in form or substance, if any,  
noted in the attached Errata Sheet.

\_\_\_\_\_  
ROBERT BROWN

\_\_\_\_\_  
DATE

Subscribed and sworn to before me this  
\_\_\_\_ day of \_\_\_\_\_, 20\_\_\_\_.

My Commission expires: \_\_\_\_\_

\_\_\_\_\_  
Notary Public

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14	_____	_____	_____
15	_____	_____	_____
16	_____	_____	_____
17	_____	_____	_____
18	_____	_____	_____
19	_____	_____	_____
20	_____	_____	_____
21	_____	_____	_____
22	_____	_____	_____
23	_____	_____	_____
24	_____	_____	_____
25	_____	_____	_____